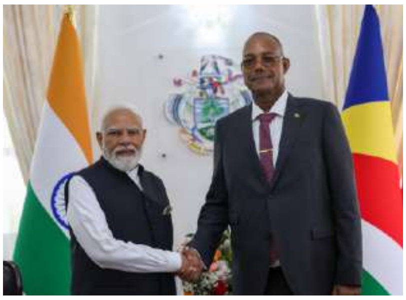
Issue June 2026

For Private Circulation Only

BHARAT NEWS BY FII

Monthly Newsletter For Global Audience

Prime Minister's Visit to France and Slovakia (13–18 June 2026)



Prime Minister's State Visit to Seychelles
(27–29 June 2026)

FII Thailand Chapter Celebrates
12th International Day of Yoga in Bangkok

Chai Pe Charcha on Skill Development

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BHARAT NEWS BY FII (JUNE 2026)

INDEX

FEDERATION OF INDIAN INDUSTRY

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From the Desk of

Azadi Ka Amrit Mahotsav

Dr. Deepak Jain
President, Federation of Indian Industry

India's Global Rise: Innovation, Partnerships & the Road to Viksit Bharat

India is entering a defining phase of its development journey, where economic growth is increasingly being supported by innovation, strategic global partnerships, technological advancement, and a skilled workforce. The developments witnessed during June 2026 clearly reflect the country's growing confidence and its expanding role in shaping the global economic landscape.

The successful participation of India at the G7 Outreach Summit, the Prime Minister's visits to France, Slovakia, and Seychelles, and the strengthening of strategic partnerships demonstrate India's commitment to international cooperation, sustainable development, and shared prosperity. These engagements are not only enhancing diplomatic relations but are also creating new opportunities in trade, investment, technology, defence, renewable energy, and innovation.

At the same time, India continues to emerge as one of the world's most attractive investment destinations. Government initiatives such as Make in India, Digital India, Startup India, Production Linked Incentive (PLI) schemes, and Ease of Doing Business reforms are encouraging domestic manufacturing, foreign investment, and entrepreneurship. The rapid growth of electronics manufacturing, artificial intelligence, renewable energy, defence production, and digital services is transforming India into a global hub for advanced industries.

For India's MSMEs, startups, and young entrepreneurs, this transformation presents unprecedented opportunities. As global supply chains diversify and new trade partnerships expand market access, Indian enterprises are increasingly becoming integral contributors to international value chains. Innovation, quality, sustainability, and technology adoption will remain the key drivers of long-term competitiveness.

Equally important is the nation's continued focus on skill development. Industry-academia collaboration, apprenticeship programmes, digital learning, and future-ready training initiatives are preparing India's youth to meet the evolving demands of emerging industries. A skilled workforce will remain the foundation of India's manufacturing growth, technological leadership, and economic resilience.

At the Federation of Indian Industry (FII), we firmly believe that collaboration between industry, government, academia, and global institutions is essential for building a stronger and more competitive India. Through our initiatives in entrepreneurship, skill development, business networking, international partnerships, research, and policy dialogue, FII remains committed to supporting enterprises and empowering future leaders.

The vision of Viksit Bharat @2047 is not merely about achieving higher economic growth. It is about building an innovation-driven, inclusive, sustainable, and globally respected nation. Every entrepreneur, professional, startup, educational institution, and industry stakeholder has an important role in this journey.

With confidence, collaboration, and a shared national purpose, India is steadily moving towards becoming a global leader in innovation, manufacturing, investment, and sustainable development. Together, let us contribute to building a stronger, self-reliant, and future-ready Bharat.

LET'S JOIN HANDS.

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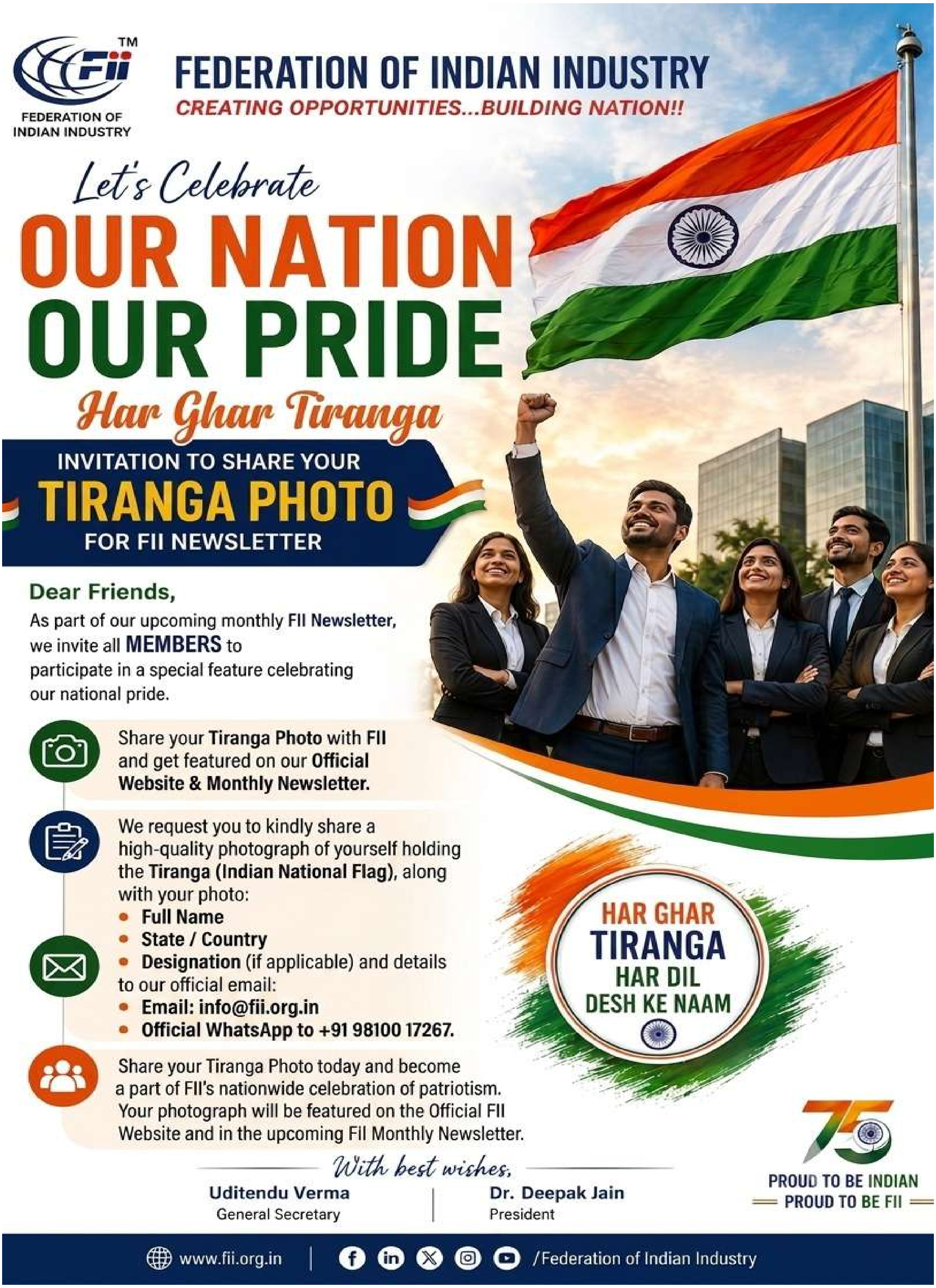
Har Ghar Tiranga : FII Invites Members to Celebrate National Pride



FII and PNGI Meeting Emphasizes Addressing Manpower Shortages Through Skill Development

Journalist Jatin

Gurugram: A high-level meeting on critical human resource challenges was held at Caparo Maruti in Udyog Vihar, Gurugram, under the joint aegis of FII and PNGI. The meeting brought together CHROs and senior HR leaders from leading organizations in the automobile industry to discuss workforce challenges and share their perspectives and recommendations. The meeting was chaired by Deepak Jain, Director General of FII. Addressing the gathering, Vinod Bapna, Chairman of FII Haryana and CEO of Caparo Maruti, said that industries are currently facing a serious shortage of skilled and trained manpower. He noted that the issue is becoming increasingly significant and is adversely affecting industrial productivity and growth. Bapna

emphasized the need for large-scale skill development initiatives to address the growing workforce gap. He stated that equipping young people with industry-relevant skills would enhance their employability while helping industries meet their demand for qualified manpower.

During the deliberations, Amin Rao, CHRO, Sona Comstar Railway Business, stressed the importance of engaging with the government on this critical issue. He highlighted the need for stronger collaboration among government agencies, industry stakeholders, and training institutions to develop a skilled workforce capable of meeting both present and future industry requirements. Participants, including Hitendra Mehta, Chairman of the FII International Affairs Committee, and Dr. Vishika Yadav, Joint Director, Skill Committee, unanimously agreed that the manpower challenge can be effectively addressed only through collective efforts, focused skill development programmes, and stronger industry-government partnerships. The meeting also resolved to formulate a concrete action plan and submit key recommendations to the relevant authorities.

Several senior HR professionals and industry representatives attended the meeting and held detailed discussions on employment generation, workforce development, and enhancing the competitiveness of the automotive sector through sustained investment in skills and talent development.

JCB India Marks 600,000th Machine Milestone in India; Reinforcing Growth

394 Differently-Abled Persons and Senior Citizens Registered at Assistive Devices

ऑटोमोबाइल उद्योग में बढ़ती मानव संसाधन चुनौतियों और स्किल डेवलपमेंट पर हुआ मंथन

एफआईआई एवं पीएनजीआई की बैठक में कौशल विकास के माध्यम से मानव संसाधनों की कमी दूर करने पर जोर

गुरुग्राम। चेतना संवाददाता

आज गुरुग्राम के उद्योग विहार में स्थित कैपेरो मारुति में एफआईआई एवं पीएनजीआई के सहयोग से मानव संसाधनों से जुड़े महत्वपूर्ण मुद्दों पर एक उच्च स्तरीय बैठक का आयोजन किया गया। बैठक में ऑटोमोबाइल उद्योग के विभिन्न प्रतिष्ठित संगठनों के सीएचआरओ एवं मानव संसाधन प्रमुखों ने भाग लेकर अपने विचार और सुझाव साझा किए बैठक की अध्यक्षता एफआईआई के जनरल डायरेक्टर दीपक जैन ने की। इस अवसर पर एफआईआई हरियाणा के चेयरमैन एवं कैपेरो मारुति के सीईओ विनोद बापना ने कहा कि वर्तमान समय में उद्योग जगत कुशल एवं प्रशिक्षित मानव संसाधनों की कमी से गंभीर चुनौती का सामना कर रहा है। यह समस्या लगातार बढ़ रही है और उद्योगों की उत्पादकता एवं विकास को प्रभावित कर रही है।

विनोद बापना ने कहा कि इस चुनौती से निपटने के लिए व्यापक स्तर पर स्किल डेवलपमेंट कार्यक्रमों को बढ़ावा देना आवश्यक है। युवाओं को उद्योगों की आवश्यकताओं के अनुरूप प्रशिक्षण देकर उन्हें रोजगार के योग्य बनाया जा सकता है। इससे एक ओर जहां बेरोजगार युवाओं को बेहतर रोजगार के अवसर प्राप्त होंगे, वहीं दूसरी ओर उद्योगों में योग्य मानव संसाधनों की कमी को भी दूर किया जा सकेगा।

बैठक के दौरान सोना कॉमस्टार रेलवे बिजनेस के सीएचआरओ अमीन राव ने सुझाव दिया कि इस महत्वपूर्ण विषय पर सरकार के साथ भी सार्थक संवाद स्थापित किया जाना चाहिए। उन्होंने कहा कि स्किल डेवलपमेंट के क्षेत्र में सरकार, उद्योग एवं प्रशिक्षण संस्थानों के बीच बेहतर समन्वय की आवश्यकता है, ताकि प्रशिक्षित और दक्ष मानव संसाधन तैयार किए जा सकें तथा उद्योगों की वर्तमान एवं भविष्य की जरूरतों को पूरा किया जा सके बैठक में उपस्थित एफआईआई इंटरनेशनल अफेयर्स कमेटी के चेयरमैन हितेंद्र महता,स्किल कमेटी की जॉइंट डायरेक्टर डॉ विशिका यादव समेत सभी प्रतिनिधियों ने इस बात पर सहमति व्यक्त की कि उद्योग जगत में मैनपावर की चुनौती का समाधान केवल सामूहिक प्रयासों, कौशल विकास कार्यक्रमों और उद्योग-सरकार सहयोग के माध्यम से ही संभव है। साथ ही भविष्य में इस दिशा में ठोस कार्ययोजना तैयार करने और आवश्यक सुझाव संबंधित विभागों तक पहुंचाने का भी निर्णय लिया गया। बैठक में उद्योग जगत के कई वरिष्ठ मानव संसाधन विशेषज्ञों एवं एआई प्रतिनिधियों ने भाग लिया तथा रोजगार सृजन, कौशल विकास और उद्योगों की प्रतिस्पर्धात्मक क्षमता बढ़ाने से जुड़े विषयों पर विस्तार से चर्चा की गई।

MSME entrepreneurs felicitated on International MSME Day in Baddi

SHANTI GAUTAM
BADDI, JUNE 27

The Industries Department on Friday organised a programme in Baddi to mark International MSME Day, where entrepreneurs and representatives of various industrial associations were felicitated and discussions were held on strengthening the micro, small and medium enterprises (MSME) sector.

Officials of the department described the MSME sector as the backbone of the state's industrial development and reiterated the government's commitment to addressing the concerns of entrepreneurs and supporting the sector's growth.

Addressing the gathering, Industries Department JOA (IT) Sanjay urged entrepreneurs to embrace innovation and modern technologies to remain competitive and expand their businesses. He said the adoption of new technologies would enable industries to contribute more effectively to the economic development of the state and society. He also noted that International MSME Day was being observed by the Industries Department across the country to infuse fresh energy and create a positive environment for the MSME sector. The event was attended by representatives of various industrial bodies, including Laghu Udyog Sangh state president Ashok Rana, FII representative Chiranjiv Thakur, Hemraj Chaudhary of the Corrugated Box Industry Association and Anil Malik of the Plastic Industry Organisation, among others.

इंटरनेशनल एमएसएमई दिवस पर उद्योग विभाग ने उद्यमियों को किया सम्मानित, नवाचार और तकनीक अपनाने पर दिया जोर

दक्ष दर्पण

बीबीएन, 27 जून कविता शांति गौतम उद्योग विभाग बद्दी द्वारा शनिवार को इंटरनेशनल एमएसएमई (सूक्ष्म, लघु एवं मध्यम उद्यम) दिवस के अवसर पर कार्यक्रम का आयोजन किया गया। कार्यक्रम में क्षेत्र के विभिन्न औद्योगिक संगठनों के प्रतिनिधियों, उद्यमियों एवं विभागीय अधिकारियों ने भाग लिया। इस दौरान एमएसएमई सेक्टर की प्रदेश की अर्थव्यवस्था में महत्वपूर्ण भूमिका पर विस्तार से चर्चा की गई तथा उद्यमियों की समस्याओं और सुझावों को भी गंभीरता से सुना गया। कार्यक्रम में उद्योग विभाग के अधिकारियों ने कहा कि एमएसएमई क्षेत्र प्रदेश के औद्योगिक विकास की रीढ़ है और सरकार तथा उद्योग विभाग इस क्षेत्र के विकास एवं उद्यमियों की समस्याओं के समाधान के लिए पूरी तरह प्रतिबद्ध हैं। अधिकारियों ने भरोसा दिलाया कि विभाग भविष्य में भी उद्यमियों के साथ समन्वय स्थापित कर उनकी आवश्यकताओं के अनुरूप सहयोग प्रदान करता रहेगा। इस अवसर पर उद्योग विभाग के जेओए (आईटी) संजय ने उपस्थित उद्यमियों को संबोधित करते हुए कहा कि उद्योगों को बदलते समय के अनुरूप नवाचार और आधुनिक तकनीकों को अपनाने की आवश्यकता है। उन्होंने कहा कि उद्यमी यदि नई तकनीकों का उपयोग करेंगे तो अपने उद्योगों का विस्तार करने के साथ-साथ समाज और प्रदेश के आर्थिक विकास में भी अधिक प्रभावी योगदान दे सकेंगे। उन्होंने बताया कि इंटरनेशनल एमएसएमई दिवस पूरे देश में उद्योग विभाग की ओर से मनाया जा रहा है, जिससे एमएसएमई क्षेत्र में नई ऊर्जा और सकारात्मक वातावरण का संचार होगा। कार्यक्रम में लघु उद्योग संघ के प्रदेश अध्यक्ष अशोक राणा, एफआईआई के चिरंजीव ठाकुर, गत्ता उद्योग संघ के हेमराज चौधरी, प्लास्टिक उद्योग संगठन के अनिल मलिक, अजय , गुरचरण, राजेंद्र सहित विभिन्न औद्योगिक संगठनों के प्रतिनिधि एवं बड़ी संख्या में उद्यमी उपस्थित रहे। सभी ने एमएसएमई क्षेत्र को और अधिक मजबूत बनाने तथा उद्योग विभाग के साथ बेहतर समन्वय स्थापित कर प्रदेश के औद्योगिक विकास को गति देने का संकल्प लिया।

हिमालय जनकल्याण समिति बद्दी ने कांगड़ा में लगाया रोजगार मेला

60 से ज्यादा ने करवाया पंजीकरण: चिरंजीव ठाकुर

ऋषि ठाकुर

बद्दी (जगमार्ग न्यूज)। मिशन रोजगार हिमाचल के तहत कांगड़ा जिला के सकोह में रोजगार मेले का आयोजन फेडरेशन ऑफ़ इंडियन इंडस्ट्री के सहयोग से किया गया। इसका आयोजन ब्रदर्स हेल्पिंग ग्रुप धर्मशाला और हिमालय जनकल्याण समिति बददी के संयुक्त तत्वाधान में किया गया। रोजगार मेले में जमा दो आईटीआई, डिप्लोमा और इंजीनियरिंग के छात्रों ने अपना अपना पंजीकरण करवाया। ब्रदर्स हेल्पिंग ग्रुप के अध्यक्ष शिव पंकज और महासचिव विपिन कुमार ने बताया कि इस रोजगार की अध्यक्षता मिशन रोजगार हिमाचल के प्रांत संयोजक डॉ रणेश राणा ने की। डॉ रणेश राणा ने

बताया की हिमाचल प्रदेश के सबसे बड़े उद्योग नगर बददी, बरोटीवाला, नालागढ़ के उद्योगों में रोजगार की अपार संभावनाएं है और हम यहां से चयनित उम्मीदवारों को उनकी योग्यता के अनुसार अलग-अलग उद्योगों में समायोजित करेंगे। लघु लघु उद्योग संघ के चेयरमैन राजीव कंसल, राज्य प्रधान अशोक राणा और फेडरेशन ऑफ इंडियन इंडस्ट्री के राज्य प्रधान डॉ चिरंजीव ठाकुर, उपाध्यक्ष हरि ओम सिंह ठाकुर और अनिल मलिक ने कहा कि हिमाचल के बच्चे बहुत ही मेहनती हैं और इन्होंने पूरे भारत में अपना नाम कमाया है। ब्रदर्स हेल्पिंग ग्रुप के अध्यक्ष शिव पंकज ने कहा कि उनकी संस्था बेरोजगार युवाओं के लिए इस प्रकार के कार्यक्रम का आयोजन समय-समय पर करती रही है और भविष्य में भी कांगड़ा जिल में जहां भी जरूरत होगी वहां पर भी इस प्रकार के रोजगार मेले आयोजित किए जाएगे।

FII National President Dr. Deepak Jain's Himachal Visit Sparks Hope for Stronger Industry-Government Collaboration and Accelerated Growth

Plans to Boost Exports Through Global Delegations and Address Pharma Sector Challenges

UMESH PRASHAR,
HIMACHAL MEDICARE, BADDI

The visit of Federation of Indian Industry (FII) National President Dr. Deepak Jain to Himachal Pradesh marked a significant milestone for the state's industrial and entrepreneurial ecosystem. His presence not only brought renewed attention to long-standing industrial challenges but also opened new avenues for collaboration, growth, and global outreach.

The visit coincided with a key conference organized by the Himachal Pradesh unit of FII, where Dr. Jain engaged directly with entrepreneurs, industry leaders, and stakeholders to understand their concerns at the grassroots level. The event, led by State President Dr. Chiranjeev Singh Thakur, featured a warm and traditional welcome. State Vice President Dr. Yuvraj Singh honored Dr. Jain with a Himachali cap and memento, reflecting the region's cultural pride.

In his address, Dr. Jain highlighted FII's rapidly expanding global footprint, noting its presence in over 66 countries and more than 25 Indian states. He emphasized the vital role entrepreneurs play in shaping the nation's economy, stating that their risk-taking ability drives innovation, boosts production, generates employment, and strengthens economic stability. A strong industrial sector, he noted, remains the backbone of sustainable growth.

The interaction provided an important platform for local entrepreneurs to voice pressing concerns. A major issue raised was the delay in the construction of the Baddi-Nalagarh four-lane highway-an essential infrastructure project for industrial transport and logistics. Such delays, stakeholders noted, disrupt supply chains, increase operational costs, and reduce competitiveness. Broader infrastructure gaps affecting consistent industrial development were also highlighted.

The pharmaceutical sector, for which Himachal Pradesh is widely recognized as a "Pharma Hub," remained a central focus of discussion. Industry representatives pointed

to challenges such as inadequate logistics, infrastructure limitations, and operational bottlenecks. They stressed that without addressing these issues, maintaining global standards and competing internationally becomes increasingly difficult. Dr. Jain acknowledged these concerns and assured that FII would take them up with both state and central governments to seek timely solutions.

Emphasizing the importance of quality, Dr. Jain noted that the global pharmaceutical market is highly competitive and driven by strict standards. He urged manufacturers to align with international benchmarks, stating that consistent quality improvement is essential to boosting global demand for Indian pharmaceutical products. With the right infrastructure and policy support, he added, Himachal Pradesh has the potential to emerge as a leading player in the global pharma industry.

Looking ahead, Dr. Jain outlined FII's plans to enhance international engagement through business delegations to countries such as Vietnam and the UAE. These initiatives aim to create new export opportunities and strengthen global connections for Indian industries, including those in Himachal Pradesh. He encouraged entrepreneurs to actively participate to expand their market reach and gain exposure to international trade practices.

Offering practical suggestions, Dr. Jain advised entrepreneurs to adopt a more structured and collective approach to problem-solving. He recommended forming small committees of around five industrialists to address specific issues efficiently. Such groups, he explained, can improve

coordination with state authorities and escalate unresolved matters to the national level through FII's network.

Reaffirming FII's core values, Dr. Jain emphasized that the organization operates as a non-political platform dedicated to empowering Indian industries. Its mission is to strengthen domestic enterprises, enhance global competitiveness, and connect Indian businesses with international markets. Through its growing initiatives, FII aims to position India as a stronger force in global trade, with regions like Himachal Pradesh playing a crucial role.

The event saw participation from several prominent members of Himachal's industrial community, including Dr. Chiranjeev Singh Thakur, Dr. Yuvraj Singh, and leading pharma industrialists such as Rajesh Bansal, Sandeep Arora, Dr. Ashok Kumar Rana, Vichitra Singh Patial, Sunil Hada, Nitin, Ramesh Dubey, Sandeep Dhiman, N.P. Kaushik, Devendra Rana, Harish Sharma, Pandey, Satpal Jassal, Hariom Singh Thakur, Akhilesh Yadav, Ravi Rana, and State Organization Minister Dr. R.S. Rana. Their presence reflected a strong collective commitment to addressing challenges and driving industrial progress.

Overall, Dr. Deepak Jain's visit served as a morale booster for Himachal Pradesh's entrepreneurial community. His constructive engagement, assurances, and forward-looking vision have instilled renewed optimism among stakeholders. The strengthened focus on industry-government collaboration raises hopes that persistent challenges-particularly in infrastructure and the pharmaceutical sector-will soon be addressed, paving the way for accelerated and sustainable industrial growth in the region.

निवेश और औद्योगिक क्रांति को नई रफ्तार देगी 'मेक इन हरियाणा' पॉलिसी : विनोद बापना

मंजू कुमारी देश रोजाना, गुरुग्राम। दो दिन पूर्व घोषित 'मेक इन हरियाणा' इंडस्ट्रियल पॉलिसी और अन्य सेक्टोरल नीतियों का औद्योगिक जगत ने पुरजोर स्वागत किया है। फेडरेशन ऑफ इंडियन इंडस्ट्री हरियाणा के चेयरमैन एवं कैपारो मारुति के सीईओ विनोद बापना ने नई नीति की सराहना करते हुए इसे प्रदेश के औद्योगिक विकास के लिए एक ऐतिहासिक और दूरदर्शी कदम बताया है। लघु उद्योग भारती और एफआईआई सहित प्रदेश के प्रमुख औद्योगिक संगठनों ने इस दूरदर्शी नीति के लिए मुख्यमंत्री नायब सिंह सैनी और उद्योग एवं वाणिज्य मंत्री राव नरबीर सिंह का आभार व्यक्त किया है।नीति के शुभारंभ के साथ ही कार्यक्रम के दौरान

लगभग 1.10 लाख करोड़ के प्रस्तावित निवेश से संबंधित एमओयू पर हस्ताक्षर किए गए। इस ऐतिहासिक निवेश पर अपनी प्रतिक्रिया देते हुए विनोद बापना ने कहा कि एक ही मंच पर 1.10 लाख करोड़ के निवेश प्रस्तावों का आना इस बात का स्पष्ट प्रमाण है कि देश-विदेश के निवेशकों का हरियाणा की प्रशासनिक व्यवस्था, बेहतर इंफ्रास्ट्रक्चर और नीतियों पर अटूट विश्वास है। मेक इन हरियाणा इंडस्ट्रियल पॉलिसी 2026 न केवल बड़े उद्योगों बल्कि सूक्ष्म, लघु एवं मध्यम उद्योगों के लिए भी संजीवनी का काम करेगी। यह नीति विनिर्माण को बढ़ावा देने, व्यापार को सुगम बनाने और बड़े पैमाने पर रोजगार के नए अवसर सृजित करने में मील का पत्थर साबित होगी। विनोद बापना ने उद्योग एवं वाणिज्य विभाग, एचएसआईआईडीसी और हरियाणा एंटरप्राइज प्रमोशन सेंटर के अधिकारियों व कर्मयोगियों की भी सराहना की, जिन्होंने इस उद्योग-हितैषी नीति का खाका तैयार किया है।

STUDENTS AND RESEARCHERS SHALL ACTIVELY CONTRIBUTE TO BUILDING A SELF-RELIANT AND SUSTAINABLE INDIA: VC IGU

"Rewari Varsity organize Two-Day International Conference on "Vision 2047: Pathways to a Self-Reliant and Prosperous Bharat"

Rewari University, PRO

Indira Gandhi University (IGU), Meerpur, Rewari, organized a two-day International Conference on "Vision 2047: Pathways to a Self-Reliant and Prosperous Bharat" from April 8-9. The event was jointly conducted by the Centre for Skill Enhancement and Professional Development along with the Departments of Commerce, Management, and Tourism in collaboration with Swadeshi Shodh Sansthan.

The conference aimed to generate ideas and policy inputs for building a self-reliant and sustainable India. Over 230 participants presented 140 research papers through 12 technical sessions held in both online and offline modes. In the inaugural session, Chief Guest Satish emphasized self-reliance, innovation, and promotion of indigenous products.

Distinguished speakers highlighted the importance of entrepreneurship, skill development, and global outlook. During the session, a book on Swadeshi thought was released, and an MoU was signed with the Federation of Indian Industries to enhance internships and employability. The valedictory session was attended by eminent academicians and industry leaders, who stressed strengthening industry-academia collaboration, quality research, and skill-based education.

Keynote speaker Prof. Ashwani Mahajan highlighted the importance of self-reliance in achieving national prosperity. Vice-Chancellor Prof. Aseem Miglani congratulated the organizing team and emphasized translating ideas into practical outcomes. The event concluded with a vote of thanks, distribution of certificates, and a plantation drive promoting environmental awareness.

Accelerate Investment and Industrial Growth: Vinod K Bapna.

Jatin Journalist

Gurugram: The industrial community has warmly welcomed the recently unveiled Make in Haryana Industrial Policy 2026 and other sector-specific initiatives announced by the Haryana Government. Speaking after the policy launch event held at the Grand Hyatt, Gurugram, Vinod Bapna, Chairman of the Federation of Indian Industries (FII) Haryana and CEO of Caparo Maruti, described the new policy as a historic and visionary step towards strengthening the state's industrial ecosystem. Leading industry bodies, including Laghu Udyog Bharati and the Federation of Indian Industries (FII), expressed their gratitude to Haryana Chief Minister Nayab Singh Saini and Industries and Commerce Minister Rao Narbir Singh for introducing what they termed a forward-looking and industry-friendly policy framework.

During the launch event, Memorandums of Understanding (MoUs) worth approximately ₹1.10 lakh crore in proposed investments were signed. Commenting on the landmark investment commitments, Vinod Bapna said that attracting investment proposals of such magnitude on a single platform reflects the strong confidence domestic and international investors have in Haryana's governance, infrastructure, and industrial policies.

Bapna emphasized that the Make in Haryana Industrial Policy 2026 will not only benefit large industries but will also provide significant support to Micro, Small and Medium Enterprises (MSMEs). According to him, the policy will serve as a catalyst for manufacturing growth, ease of doing business, and large-scale employment generation, making it a milestone initiative in the state's economic development journey.

He also appreciated the efforts of the Department of Industries and Commerce, Haryana State Industrial and Infrastructure Development Corporation (HSIIDC), and the Haryana Enterprise Promotion Centre, whose officials played a key role in drafting and implementing the industry-focused policy.

Deepak Jain, Founder and President of FII, expressed confidence that under the leadership of Chief Minister Nayab Singh Saini and the strategic guidance of Industries Minister Rao Narbir Singh, Haryana will further strengthen its position among India's leading industrial states. He noted that while the new policy will provide fresh momentum to the automobile and traditional manufacturing sectors, its sectoral vision will also pave the way for future-oriented technologies and emerging industries.

The high-profile policy launch ceremony in Gurugram was attended by Mukesh Sharma, MLA from Gurugram, who encouraged entrepreneurs and industrialists. Several prominent leaders and distinguished personalities from the industrial sector were also present at the event, highlighting the significance of the policy for Haryana's future industrial landscape.

Federation of Indian Industries Seeks Immediate Enforcement of Himachal High Court Verdict on Drug Regulatory Jurisdiction

Pharma Industry Body Demands Clear Separation of Central and State Powers Under Drugs & Cosmetics Act

UMESH PRASHAR,
HIMACHAL MEDCARE, BADDI

In a major development that could significantly impact India's pharmaceutical regulatory framework, the Federation of Indian Industries (FII) has formally urged the Himachal Pradesh Drug Control Administration to immediately implement the recent judgment delivered by the Himachal Pradesh High Court in the case of M/s Salus Pharmaceuticals & Others v. Union of India (Cr.MMO No. 929 of 2023), reported as 2026:HHC:15260.

The representation was submitted by FII Himachal Pradesh State President Dr. Chiranjiv Thakur, who called for strict compliance with the statutory division of powers prescribed under Chapters III and IV of the Drugs and Cosmetics Act, 1940.

According to the industry body, the High Court has drawn a clear constitutional and legal distinction between the powers exercised by Central Government authorities and those vested with State Drug Control Administrations under the Drugs & Cosmetics Act. FII stated that the judgment categorically clarifies that Chapter III of the Act, which governs the import of drugs and cosmetics, falls exclusively within the executive jurisdiction of authorities appointed by the Central Government. However, Chapter IV - dealing with the manufacture, sale, distribution, inspection, and enforcement concerning drugs and cosmetics - substantially vests authority with State Governments and officials appointed by them.

The association emphasized that the Court specifically observed that powers related to licensing, inspection, investigation, seizure, prosecution, and enforcement concerning manufacturing and sale activities "essentially lie with the Drugs Inspectors appointed by the State Government."

In its detailed representation, FII

urged the State Drug Controller to issue immediate administrative instructions and comprehensive Standard Operating Procedures (SOPs) defining the exact jurisdictional boundaries between Central and State regulatory authorities.

The organization further requested that all enforcement actions under Chapter IV of the Drugs & Cosmetics Act be carried out strictly by officers legally empowered under Section 21 of the Act. These include activities such as licensing approvals, inspections, seizure operations, investigations, prosecutions, and regulatory compliance proceedings.

FII cautioned that any regulatory action initiated by authorities lacking statutory jurisdiction could result in avoidable litigation, compliance uncertainty, procedural disputes, and heightened judicial scrutiny for pharmaceutical manufacturers.

The representation has also been forwarded to several senior authorities, including the Himachal Pradesh Health Minister, Secretary (Health), and the Deputy Drug Controller General of India at Central Drugs Standard Control Organization (CDSCO), Baddi, seeking coordinated

Responding to media queries regarding the implications of the judgment and the FII representation, State Drugs Controller Dr. Manish Kapoor stated that the department is currently examining the matter with legal experts to ensure uniform compliance with the order of the Hon'ble High Court.

administrative intervention and clarity on enforcement mechanisms.

According to the association, the initiative has been undertaken in the larger interest of constitutional governance, legal certainty, transparent regulation, and proper implementation of the law as interpreted by the Himachal Pradesh High Court.

Meanwhile, Assistant Drug Controller of CDSCO Baddi Zone Sh. Popat D Thorat declined to comment on the issue, stating that he was not authorized to speak on the matter and advised that queries be addressed to senior officials.

The ruling is being viewed as a potentially landmark development for the pharmaceutical industry in Himachal Pradesh, especially in the Baddi-Barotiwala-Nalagarh industrial belt, widely regarded as one of India's largest pharmaceutical manufacturing hubs. Industry stakeholders believe the judgment could reshape regulatory enforcement practices not only in Himachal Pradesh but across India by clearly defining the operational jurisdiction of Central and State drug regulatory authorities. Experts also feel that the verdict may lead to greater accountability, procedural clarity, and reduced regulatory overlap within the pharmaceutical sector.

हरियाणा में निवेश और औद्योगिक क्रांति को नई रफ्तार देगी मेक इन हरियाणा इंडस्ट्रियल पॉलिसी 2026: विनोद बापना

गुरुग्राम। चेतना संवाददाता

हरियाणा सरकार द्वारा हाल ही में घोषित की गई मेक इन हरियाणा इंडस्ट्रियल पॉलिसी 2026 और अन्य सेक्टोरल नीतियों का औद्योगिक जगत ने पुरजोर स्वागत किया है। गुरुग्राम के ग्रैंड हयात में आयोजित समारोह के बाद फेडरेशन ऑफ इंडियन इंडस्ट्री हरियाणा के चेयरमैन एवं कैपारो मारुति के सीईओ विनोद बापना ने नई नीति की सराहना करते हुए इसे प्रदेश के औद्योगिक विकास के लिए एक ऐतिहासिक और दूरदर्शी कदम बताया है। लघु उद्योग भारती और एफआईआई सहित प्रदेश के प्रमुख औद्योगिक संगठनों ने इस दूरदर्शी नीति के लिए हरियाणा के माननीय मुख्यमंत्री नायब सिंह सैनी और उद्योग एवं वाणिज्य मंत्री राव नरबीर सिंह का हार्दिक आभार व अभिनंदन व्यक्त किया है।

नीति के शुभारंभ के साथ ही कार्यक्रम के दौरान लगभग 1.10 लाख करोड़ के प्रस्तावित निवेश से संबंधित एमओयू पर हस्ताक्षर किए गए। इस ऐतिहासिक निवेश पर अपनी प्रतिक्रिया देते हुए विनोद बापना ने कहा कि एक ही मंच पर 1.10 लाख करोड़ के निवेश प्रस्तावों का आना इस बात का स्पष्ट प्रमाण है कि देश-विदेश के निवेशकों का हरियाणा की प्रशासनिक व्यवस्था, बेहतर इंफ्रास्ट्रक्चर और नीतियों पर अटूट विश्वास है। मेक इन हरियाणा इंडस्ट्रियल पॉलिसी 2026 न केवल बड़े उद्योगों बल्कि सूक्ष्म, लघु एवं मध्यम उद्योगों के लिए भी संजीवनी का काम करेगी। यह नीति विनिर्माण को बढ़ावा देने, व्यापार को सुगम बनाने और बड़े पैमाने पर रोजगार के नए अवसर सृजित करने में मील का पत्थर साबित होगी। विनोद बापना ने उद्योग एवं वाणिज्य विभाग, एचएसआईआईडीसी और हरियाणा एंटरप्राइज प्रमोशन सेंटर के अधिकारियों व कर्मयोगियों की भी सराहना की, जिन्होंने इस उद्योग-हितैषी नीति का खाका तैयार किया है। एफआईआई के फाउंडर व प्रेसिडेंट दीपक जैन ने सामूहिक रूप से यह विश्वास व्यक्त किया कि मुख्यमंत्री नायब सिंह सैनी के कुशल नेतृत्व और उद्योग मंत्री राव नरबीर सिंह के दूरदर्शी मार्गदर्शन में हरियाणा आने वाले समय में देश के अग्रणी औद्योगिक राज्यों में अपनी स्थिति को और अधिक मजबूत व सुदृढ़ करेगा।

Business Opportunities

India–UK FTA to Unlock New Export Opportunities for Indian MSMEs

The implementation of the India–UK Free Trade Agreement from 15 July 2026 is expected to open significant opportunities for Indian MSMEs in textiles, engineering goods, pharmaceuticals, food processing, leather, gems & jewellery, and IT services. Indian exporters are preparing to benefit from lower tariffs, simplified customs procedures, and improved market access.

Export Orders Surge Ahead of India–UK Trade Pact Rollout

Indian exporters witnessed a sharp increase in export enquiries and advance orders from UK buyers ahead of the implementation of the India–UK trade agreement. Exporters in engineering products, garments, leather, processed food, and auto components are preparing to capitalize on the expected tariff benefits. Industry associations believe the agreement will strengthen India's export competitiveness and create fresh opportunities for MSMEs across manufacturing sectors.

Gems & Jewellery Industry Eyes Major Growth in UK Market

The gems and jewellery sector is expected to become one of the biggest beneficiaries of the India–UK FTA. Duty-free access to the UK market is likely to improve India's global competitiveness and significantly increase exports over the coming years. Manufacturers are also planning investments in product development, branding, and value-added jewellery to meet growing international demand.

Government Notifies Rules of Origin for India–UK Trade

The Government of India has notified the Rules of Origin under the India–UK Comprehensive Economic and Trade Agreement. These rules will determine product eligibility for tariff concessions and provide greater clarity to exporters. Industry experts believe that transparent compliance norms will encourage businesses to strengthen domestic value addition while ensuring smooth implementation of the agreement.

Specialty Chemicals Industry Prepares for Global Expansion

India's specialty chemicals industry is gearing up to leverage new export opportunities under the India–UK trade agreement. Industry leaders expect increased collaboration in advanced manufacturing, technology transfer, and supply chain integration. The sector is also seeking regulatory clarity on technical standards and Rules of Origin to maximize the benefits of the agreement and strengthen India's position in global chemical exports.

India–EU Trade Negotiations Move Closer to Conclusion

Commerce & Industry Minister Piyush Goyal announced that the legal review of the India–European Union Free Trade Agreement is nearing completion, with both sides targeting completion by the end of the year. The agreement is expected to open new opportunities for Indian exporters in engineering, chemicals, textiles, pharmaceuticals, automobiles, and professional services while attracting greater European investments into India.

Business Opportunities

Engineering Goods Export Sector Sees Positive Business Outlook

Indian engineering exporters are witnessing growing international demand supported by improving trade agreements and stronger manufacturing capabilities. Companies are investing in automation, quality certification, and digital manufacturing to increase exports to Europe, the UK, and emerging markets. The sector continues to offer excellent opportunities for MSMEs supplying industrial machinery, fabricated products, and precision engineering components.

Textile & Apparel Industry Strengthens Global Competitiveness

India's textile and apparel manufacturers are preparing for improved market access under new international trade agreements. The industry is focusing on sustainable manufacturing, technical textiles, and value-added garments to enhance exports. MSMEs are expected to benefit from increased overseas demand, technology upgrades, and stronger participation in global supply chains.

Food Processing Sector Emerges as a High-Growth Export Industry

Indian food processing companies continue expanding exports of processed foods, spices, ready-to-eat products, beverages, and agricultural products. Improved quality standards, better packaging, and international certifications are helping In

Logistics Sector Benefits from Rising International Trade

Growing export activity is increasing demand for integrated logistics, warehousing, freight forwarding, customs clearance, and multimodal transportation services. Companies are investing in digital logistics platforms, automated warehouses, and supply chain solutions to improve efficiency. The logistics sector continues to emerge as one of India's fastest-growing business opportunity segments.

Digital Trade Creates New Opportunities for Service Exports

India's digital economy continues expanding through IT services, fintech, artificial intelligence, business consulting, cloud computing, and professional services. International trade agreements are expected to improve cross-border service exports and strengthen India's position as a global digital services hub.

Trade Agreements Encourage Fresh Foreign Investments

India's expanding network of bilateral trade agreements is improving investor confidence across manufacturing, infrastructure, renewable energy, logistics, electronics, and advanced technology sectors. Businesses are exploring joint ventures, technology collaborations, and long-term investments to capitalize on India's growing domestic market and export potential. The evolving trade landscape is expected to generate significant employment and strengthen India's position in global value chains.

News Highlights

POLITICAL NEWS

Prime Minister Reviews Major Infrastructure Projects

Prime Minister Narendra Modi dedicated and laid the foundation stone for multiple infrastructure and development projects during June 2026, reaffirming the Government's commitment to improving connectivity, public services, and regional development. The projects covered transport, urban infrastructure, water supply, and public welfare.

Government Pushes Investment Reforms to Strengthen India's Business Environment

Government of India continued its focus on economic reforms and investment-led growth in June 2026 by introducing measures aimed at improving the ease of doing business and attracting greater foreign investment. Policy discussions focused on strengthening capital markets, simplifying regulations, and creating a more investor-friendly ecosystem for domestic and global businesses.

Government Continues Focus on Citizen-Centric Administration

During June 2026, the Government continued emphasizing digital governance, administrative efficiency, and improved public service delivery through various policy initiatives and development programmes. The focus remained on transparency, faster implementation of government schemes, and technology-enabled governance to improve services for citizens and businesses.

INTERNATIONAL NEWS

Prime Minister Modi Participates in G7 Outreach Summit in France

Prime Minister Narendra Modi attended the G7 Outreach Summit held in Évian-les-Bains, France, from 15–17 June 2026. Discussions focused on global economic growth, artificial intelligence, climate action, supply-chain resilience, energy security, and international cooperation.

West Asia Situation Dominates Global Diplomatic Discussions

Developments in West Asia remained a major international concern throughout June 2026. Global leaders discussed regional stability, energy security, humanitarian assistance, and diplomatic efforts to reduce tensions. The evolving geopolitical situation also influenced international trade, energy markets, and global economic outlook, prompting closer coordination among major economies.

Green economy companies top $10 trillion market cap

The green economy—the business lines of global listed companies that generate revenue from climate solutions — now boasts a record high market value of $10 trillion.

The increase occurred as revenue tied to environmental products and services climbed to $5.5 trillion last year, expanding at its fastest pace since 2022, according to a report published Wednesday by London Stock Exchange Group.

News Highlights

INDUSTRY

Steel Industry Expands Capacity to Meet Rising Infrastructure Demand

steel industry continued expanding production capacity during June 2026 to support the country's growing infrastructure, construction, railway, and manufacturing sectors. Leading steel manufacturers announced modernization projects and technology upgrades to improve efficiency and sustainability.

Electronics Manufacturing Strengthens India's Global Position

India's electronics manufacturing sector maintained strong momentum with continued investments in mobile devices, consumer electronics, semiconductor components, and electronic systems. Supported by government initiatives and increasing private sector participation, the industry is emerging as a key driver of manufacturing growth.

Cement Industry Benefits from Infrastructure and Housing Projects

The Indian cement industry witnessed steady demand during June 2026, supported by ongoing infrastructure development, affordable housing projects, highways, metro rail expansion, and urban development initiatives. Industry leaders continued investing in capacity expansion, energy efficiency, and sustainable manufacturing technologies.

BANKING AND FINANCE

RBI Retains Focus on Inflation While Supporting Economic Growth

During June 2026, the Reserve Bank of India (RBI) reaffirmed its commitment to maintaining price stability while supporting sustainable economic growth. The central bank continued monitoring inflation trends, liquidity conditions, and credit growth across various sectors.

India's Banking Sector Records Strong Credit Growth

Indian banks continued reporting healthy credit growth during June 2026, supported by increasing demand from industries, MSMEs, housing, infrastructure, and retail borrowers. Public and private sector banks expanded lending while maintaining strong capital positions and improving asset quality.

GST Collections Continue to Reflect Strong Economic Activity

India recorded another strong Goods and Services Tax (GST) collection during June 2026, indicating healthy domestic consumption, improved tax compliance, and sustained business activity. Experts believe that robust GST revenues reflect the resilience of the Indian economy and provide additional fiscal resources for infrastructure development, social welfare programmes, and public investment.

News Highlights

AGRICULTURE

Kharif Sowing Begins Across Major Agricultural States

With the onset of the southwest monsoon, farmers across several states commenced Kharif crop sowing during June 2026. Government agencies ensured the timely availability of quality seeds, fertilizers, and agricultural inputs to support cultivation.

Food Processing Sector Continues to Drive Value Addition

India's food processing industry continued witnessing steady expansion during June 2026 through investments in cold-chain infrastructure, food preservation technologies, and modern processing facilities. The sector is playing an important role in reducing post-harvest losses, increasing farmers' incomes, and improving export competitiveness. Government support and private sector investments are encouraging greater value addition across agriculture and allied industries.

Dairy Sector Expands Through Technology and Cooperative Growth

India's dairy industry continued strengthening its production and processing capabilities through improved breeding programmes, digital milk collection systems, quality testing, and cooperative expansion. The sector remains an important contributor to rural livelihoods and agricultural income.

START-UP

Expansion of Higher Education Institutions in India (2014–2025)

Institution	2014	2025	Growth
IITs	16	23	+44%
IIMs	13	22	+69%
AIIMS	7	20	+186%
IIITs	9	25	+178%
IISERs	5	7	+40%
Universities	~760	~1,330	+75%
Colleges	~38,500	~52,000	+35%

DPIIT Recognises Growing Number of Startups Across India

The Department for Promotion of Industry and Internal Trade (DPIIT) continued strengthening India's startup ecosystem by recognising new startups across sectors including fintech, agritech, healthtech, edtech, AI, and manufacturing. Government support through Startup India is helping entrepreneurs access funding, incubation, market linkages, and regulatory benefits.

Deep-Tech Startups Gain Investor Attention

Indian startups working in Artificial Intelligence (AI), robotics, semiconductor design, drones, biotechnology, and cybersecurity continued attracting investor interest during June 2026. Venture capital firms are increasingly focusing on deep-tech innovations capable of solving industrial and global challenges.

Incubation Centres Promote Innovation and Entrepreneurship

Universities, technical institutions, and innovation hubs across India continued expanding incubation facilities to support young entrepreneurs. Startup mentoring, business acceleration programmes, prototype development, and access to investors are helping innovators convert ideas into commercially viable businesses. . Government-backed incubators are also encouraging women entrepreneurs and rural startups to participate in India's innovation ecosystem.

SKILL DEVELOPMENT

NSDC Expands Industry-Oriented Skill Training The National Skill

Development Corporation (NSDC) continued promoting industry-driven training programmes to improve employability among Indian youth. Training initiatives focused on manufacturing, healthcare, logistics, construction, hospitality, information technology, and renewable energy.

Apprenticeship Programmes Support Workforce Development

The Government continued promoting apprenticeship training under various skill development initiatives to strengthen industry-ready manpower. Companies across manufacturing, engineering, automobile, electronics, and service sectors expanded apprenticeship opportunities to provide practical workplace experience. Industry experts believe apprenticeship remains one of the most effective pathways for improving employability and addressing skill gaps.

Industry–Academia Partnerships Strengthen Employability

Educational institutions and industries continued collaborating to design market-oriented curricula, internship programmes, and practical skill training. These partnerships are helping students gain exposure to modern technologies, industrial practices, and workplace requirements.

SCIENCE & TECHNOLOGY

ISRO Continues Advancing India's Space Programme

The Indian Space Research Organisation (ISRO) continued preparations for upcoming satellite launches, space exploration missions, and advanced technology development. Scientists are working on next-generation communication, navigation, earth observation, and human spaceflight programmes.

Artificial Intelligence Adoption Accelerates Across Industries

Businesses across manufacturing, healthcare, banking, agriculture, education, and logistics continued adopting Artificial Intelligence solutions to improve productivity and decision-making. AI-driven automation, predictive analytics, customer service, and smart manufacturing are becoming increasingly common.

Digital India Mission Drives Technology Transformation

India continued strengthening digital governance through the Digital India Mission by expanding digital public services, online platforms, cybersecurity initiatives, and digital infrastructure. Increased adoption of digital technologies is improving government service delivery, financial inclusion, education, healthcare, and business operations. The initiative continues supporting India's transition towards a digitally empowered economy and knowledge-based society.

News Highlights

AUTO TECHNOLOGY

Electric Vehicle Sales Continue Upward Momentum

India's electric vehicle (EV) market maintained strong growth during June 2026, supported by rising consumer awareness, expanding charging infrastructure, and government incentives. Passenger vehicles, two-wheelers, and commercial EV segments recorded healthy demand across major cities.

Battery Manufacturing Receives Fresh Investment Push

India's advanced battery manufacturing sector witnessed continued investments during June 2026 as companies expanded lithium-ion battery production, battery recycling, and energy storage technologies. Government initiatives promoting domestic battery manufacturing are encouraging global and Indian companies to establish production facilities within the country.

Smart Mobility Solutions Gain Wider Acceptance

Technology-driven mobility solutions continued transforming India's transportation ecosystem during June 2026. Automobile companies invested in connected vehicles, telematics, artificial intelligence, autonomous driving support systems, and intelligent fleet management solutions. Digital mobility platforms are improving road safety, fuel efficiency, and operational performance for both individual consumers and commercial transport operators.

CSR

Corporate India Expands CSR Investments in Healthcare

Indian companies continued strengthening their Corporate Social Responsibility (CSR) initiatives by investing in healthcare infrastructure, preventive healthcare programmes, mobile medical units, and community health awareness campaigns. Several corporates collaborated with hospitals, NGOs, and local administrations to improve healthcare accessibility in rural and underserved areas.

CSR Supports Environmental Sustainability Projects

Corporate organizations increased investments in environmental conservation through large-scale tree plantation drives, water conservation, waste management, biodiversity protection, and climate resilience initiatives. Several companies adopted sustainable business practices while encouraging community participation in environmental protection programmes.

Companies Promote Women Empowerment Through CSR

Many leading Indian companies continued implementing CSR programmes focused on women empowerment during June 2026. The initiatives included entrepreneurship development, financial literacy, vocational training, digital education, self-help group support, and livelihood generation.

News Highlights

DEFENCE NEWS

Indian Navy Strengthens Maritime Security Capabilities

The Indian Navy continued enhancing maritime surveillance and operational preparedness through advanced naval exercises, induction of modern technologies, and improved coastal security measures during June 2026. The initiatives strengthen India's capability to safeguard maritime interests, secure international shipping routes, and respond effectively to emerging security challenges in the Indian Ocean Region.

Indigenous Defence Manufacturing Continues to Expand

India continued promoting indigenous defence production under the Atmanirbhar Bharat initiative by encouraging domestic manufacturing of defence equipment, aerospace components, communication systems, and advanced military technologies.Increased participation of private industry and MSMEs is strengthening India's defence industrial ecosystem while reducing dependence on imports and improving export potential.

Armed Forces Enhance Technology-Based Defence Preparedness

The Indian Armed Forces continued adopting advanced technologies including artificial intelligence, drones, cyber security systems, satellite communication, and network-centric warfare capabilities. Technology integration is improving operational efficiency, surveillance, logistics, and strategic preparedness across the Army, Navy, and Air Force.

ENERGY AND POWER

India Accelerates Solar Energy Capacity Expansion

India continued expanding its renewable energy capacity during June 2026 with new solar power projects across multiple states. Government policies and private sector investments are helping increase clean energy generation while reducing dependence on conventional fuels.

Green Hydrogen Mission Gains Momentum

The National Green Hydrogen Mission continued attracting investments from leading public and private sector companies during June 2026. Several projects related to hydrogen production, storage, transportation, and industrial applications moved towards implementation. Experts believe green hydrogen will play a vital role in decarbonising industries such as steel, fertilisers, refineries, and heavy transport while positioning India as a global supplier of clean energy solutions.

Power Infrastructure Strengthened Through Grid Modernisation

India continued modernising its power transmission and distribution infrastructure to improve electricity reliability and support renewable energy integration. Investments in smart grids, digital monitoring systems, high-capacity transmission lines, and energy storage are strengthening the national power network.

News Highlights

INITIATIVES BY GOVT

Cabinet Approves Key Infrastructure Development Projects

The Union Cabinet approved several infrastructure and connectivity projects during June 2026 aimed at accelerating economic growth and regional development. The decisions covered transportation, railways, highways, urban infrastructure, and logistics.

Digital Governance Initiatives Continue to Expand

The Government continued promoting digital governance through improved online public services, integrated citizen platforms, digital documentation, and technology-enabled administration. These initiatives are simplifying service delivery, improving transparency, reducing processing time, and enhancing citizen convenience. Digital governance remains one of the key pillars of India's administrative reforms.

Government Strengthens Ease of Doing Business Reforms

The Government continued implementing policy measures to simplify business regulations, reduce compliance burden, encourage investment, and improve the ease of doing business. Various ministries worked towards streamlining approvals, promoting digital clearances, and supporting industrial growth through investor-friendly reforms. These measures are expected to enhance India's competitiveness as a global investment destination.

INVEST INDIA

Global Companies Continue Expanding Investments in India

India remained one of the preferred investment destinations during June 2026 as several multinational companies announced expansion plans across electronics, manufacturing, renewable energy, automobiles, logistics, and technology sectors. Strong economic growth, policy stability, skilled workforce, and expanding domestic demand continue attracting long-term foreign investments into the country.

Manufacturing Sector Attracts Higher Foreign Direct Investment

Foreign Direct Investment (FDI) continued flowing into India's manufacturing sector with companies establishing new production facilities and expanding existing operations. Government initiatives such as Make in India, Production Linked Incentive (PLI) schemes, and industrial corridor development continue encouraging global manufacturers to strengthen their presence in India.

Invest India Promotes India as Global Manufacturing Hub

Invest India continued engaging with international investors through investment facilitation programmes, business delegations, and sector-specific outreach initiatives. The agency highlighted opportunities in semiconductors, renewable energy, aerospace, electronics, healthcare, food processing, and digital technologies.

News Highlights

DIPLOMATIC POSTINGS

Prime Minister Addresses the Indian Community in Paris,
On 18 June 2026 Prime Minister addressed a large gathering of the Indian community in Paris, where he received a warm and colourful welcome from the Indian diaspora. In his speech, he appreciated the significant contributions of the Indian community across various sectors in France and acknowledged their role in strengthening the India–France Special Global Strategic Partnership.

Prime Minister Meets President of the United States on the Sidelines of the G7 Summit in Evian on 17 June 2026
Prime Minister met H.E. Mr. Donald J. Trump, President of the United States, on the sidelines of the G7 Summit in Evian, France. The two leaders reviewed the progress of the India–U.S. Comprehensive Global Strategic Partnership and reaffirmed their commitment to further strengthening bilateral cooperation. They discussed collaboration in trade, defence, technology, energy, space, and critical and emerging technologies.

BRICS National Security Advisers' Meeting Under India's Chairship on 22–23 June 2026
India hosted the BRICS National Security Advisers' Meeting under its Chairship, bringing together senior security officials from BRICS member countries. The meeting focused on strengthening cooperation in counter-terrorism, cybersecurity, emerging technologies, and global security challenges.

MEA

Shri Prem Chand Appointed as the Next Ambassador of India to the Republic of Cabo Verde
Government of India appointed Shri Prem Chand, currently serving as Ambassador of India to Burkina Faso, as the next Ambassador of India to the Republic of Cabo Verde. The appointment reflected India's commitment to strengthening its diplomatic engagement with Cabo Verde and enhancing bilateral cooperation.

Ms. Muanpuii Saiawi appointed as the next High Commissioner of India to Samoa
Indian Foreign Service (IFS) officer Ms. Muanpuii Saiawi (2005 batch) has been concurrently accredited as the next High Commissioner of India to the Independent State of Samoa. She will continue to reside in Wellington, New Zealand, where she is currently serving as the High Commissioner of India to New Zealand.

Shri Somnath Ghosh appointed as the next High Commissioner of India to Malaysia
Indian Foreign Service (IFS) officer Shri Somnath Ghosh (1997 batch), presently serving as the Consul General at the Consulate General of India, Chicago, has been appointed as the next High Commissioner of India to Malaysia. With extensive experience in diplomatic assignments and international relations, Shri Ghosh is expected to further strengthen the longstanding bilateral ties between India and Malaysia.

Chai Pe Charcha on Skill Development






Federation of Indian Industry (FII), in collaboration with PNGI Forum, organized an engaging "Chai Pe Charcha" on Skill Development at Caparo Maruti Ltd., Gurugram. The interactive session brought together HR Heads, CHROs, Talent Acquisition Leaders, and senior industry professionals from various organizations to discuss workforce readiness, evolving industry requirements, and emerging skill needs. The discussion was led by Dr. Deepak Jain, President–FII, and CA Vinod K. Bapna, Chairman, PNGI Forum and Chairman, Skill Committee (Auto & Auto Component Industry)–FII. The event was also graced by Sh. Hitender Mehta, Chairman, International Affairs Committee–FII, and Dr. Vishika Yadav, Joint Director, Skill Committee–FII. Participants shared valuable insights and exchanged ideas on strengthening industry-academia collaboration to build a skilled and future-ready workforce.

FII ACTIVITIES

Dr. Deepak Jain, President, Federation of Indian Industry (FII), met with Sh. S. V. Goyal, CEO & Whole-time Director, MET City, to discuss collaboration in skill development, industry-oriented training, and strengthening industry-academia partnerships.

Dr. Deepak Jain, President, Federation of Indian Industry (FII), met with Sh. Navratan Agrawal, Director, Bikanervala Foods Private Limited, to discuss industry collaboration, skill development, entrepreneurship, and employment generation.

Sh. Rajnikant Appointed as Member – National Executive Committee, FIIFederation of Indian Industry (FII) appointed Sh. Rajnikant as a Member of its National Executive Committee, strengthening its industry and entrepreneurship initiatives.

Dr. Deepak Jain, President, FII, along with Sh. Sanjiv Arora, Chairman – Media & IT Committee, FII, met with Sh. Ashok Dhingra, HOD – Production, AAFT School of Cinema, to discuss collaboration in media education, skill development, and industry-oriented training initiatives.

Dr. Deepak Jain, President, FII, along with Sh. Deepak Ramesh Shah, Partner – Sumer Group of Companies, met with Bhagwana Ram Ji, team members, and Sh. Rajesh Bhatt, Partner, Poseidon Hydro Infratech, to discuss industry developments, mutual interests, water resource management, sustainable infrastructure, and potential areas of collaboration.

Dr. Deepak Jain, President, Federation of Indian Industry (FII), met with Dr. Alok Kumar Mishra, Joint Secretary, Association of Indian Universities, to discuss opportunities for strengthening collaboration between industry and academia. The meeting focused on fostering industry-academia partnerships, enhancing skill development initiatives, promoting innovation, and creating greater opportunities for students and educational institutions. Both leaders exchanged views on building a stronger ecosystem that aligns higher education with industry requirements and contributes to India's growth and development. The interaction reaffirmed the shared commitment of FII and AIU towards advancing education, employability, research, and industry engagement for a brighter future.

Dr. Deepak Jain, President -Federation of Indian Industry (FII), visited the Mewat region on 13 June 2026. During his visit, he offered prayers at the renowned Nalhar Temple and paid obeisance to the ancient self-manifested (Swayambhu) Shivling, revered for its association with the Mahabharata era. He also visited the Hindu Senior Secondary School, Nuh, and Bhadas Gurukul, where he interacted with the management, reviewed the educational facilities, and discussed the importance of quality education, value-based learning, and holistic social development.Sh. Navratan Agrawal, Director of Bikanervala Foods Private Limited, accompanied Dr. Jain throughout the visit. Reflecting on the visit, Dr. Deepak Jain reaffirmed FII's unwavering commitment to nation-building and social development. He stated that the Federation of Indian Industry would continue to work closely with educational institutions and community organisations to promote inclusive growth, strengthen social initiatives, and contribute meaningfully to the development of society.

78th Independence Day Celebration of the State of Israel

Dr. Deepak Jain, President – Federation of Indian Industry (FII), participated in the celebration of the 78th Independence Day of the State of Israel, hosted by H.E. Mr. Reuven Azar, Ambassador of Israel to India, and Mrs. Rachel Azar at Andaz Hotel, New Delhi. Sh. Deepak Shah, Member – FII, also attended the occasion. The event reflected the strong and growing relationship between India and Israel and brought together distinguished diplomats, industry leaders, policymakers, and members of the business community. During the event, Dr. Jain also met his long-time friend, Sh. Lumbaram Chaudhary, Hon'ble Member of Parliament from Jalore–Sirohi, Rajasthan. The participation reaffirmed FII's commitment to strengthening global partnerships, fostering innovation, and enhancing international collaboration.

FII Meets Plastivision Leadership to Strengthen Industry Collaboration

Dr. Deepak Jain, President – Federation of Indian Industry (FII), attended a productive meeting with Mr. Jayesh Khimji Rambhia, Hon. Chairman of Plastivision, to learn about the significant initiatives undertaken by The All India Plastics Manufacturers' Association (AIPMA) and AMTEC for the growth of India's plastics industry. The discussion focused on strengthening MSMEs, promoting skill development, generating employment opportunities, and enhancing the competitiveness of Indian manufacturing. FII appreciated the efforts of AIPMA and AMTEC in supporting industry growth and workforce development. The meeting reaffirmed FII's commitment to fostering meaningful collaborations that strengthen industry partnerships, encourage investment, create employment opportunities, and contribute to building a stronger and globally competitive manufacturing ecosystem for India.

Strengthening Industrial Growth through Collaboration

Dr. Deepak Jain, President – Federation of Indian Industry (FII), reaffirmed FII's commitment to promoting industrial growth and economic development through collaborative partnerships. During the meeting, he emphasized the importance of encouraging joint ventures, investments, industrial expansion, and progressive policy frameworks to strengthen India's business ecosystem. He also highlighted the need to create a fast-track and enabling ecosystem for the North Eastern Region of India to unlock its vast industrial and investment potential. Dr. Jain stressed the importance of close cooperation among industry, government, and other stakeholders to drive innovation, generate employment, attract investments, and ensure inclusive and sustainable economic growth for the region and the nation.

FII ACTIVITIES

Dr. Deepak Jain, President – Federation of Indian Industry (FII), participated in a landmark event for Haryana's growth and development, where Hon'ble Chief Minister Shri Nayab Singh Saini unveiled the "Make in Haryana" Policy, nine new sectoral policies, the Smart Investment Facilitation Portal, MoUs worth approximately ₹1.10 lakh crore in investment proposals, and the logo of the Happening Haryana Global Investors Summit at Gurugram. Dr. Deepak Jain also attended the event and witnessed these significant announcements. The initiatives marked a major step towards accelerating industrial growth, attracting investments, generating employment opportunities, and strengthening the MSME ecosystem. Federation of Indian Industry (FII) appreciated the Government of Haryana's progressive approach and remained confident that these measures would further strengthen the state's position as a preferred destination for investors and entrepreneurs, driving sustainable economic development.

FII Thailand Chapter Celebrates 12th International Day of Yoga in Bangkok

Federation of Indian Industry (FII) Thailand Chapter participated in the grand celebration of the 12th International Day of Yoga, themed "Yoga for Healthy Ageing", held at the historic Chulalongkorn University grounds, Bangkok, and organized by the Embassy of India, Bangkok. Over 5,000 yoga enthusiasts rolled out their mats and joined the event in a vibrant celebration of wellness, unity, and cultural harmony.

Ambassador Puneet Agrawal, in his welcome remarks, highlighted yoga as a unifying and balancing force and an accessible pathway for improving quality of life for all age groups. H.E. Mr. Pattana Promphat, Minister of Public Health of Thailand, participated as Guest of Honour and emphasized the integration of yoga in healthcare and its role in strengthening people-to-people ties between India and Thailand.

FII Thailand Chapter Chairman Sh. Rajendra Khimesra and Executive Committee Member Sh. Hiran Jain also participated in the celebrations, representing the Federation's commitment to wellness, cultural exchange, and international cooperation.

FEDERATION OF INDIAN INDUSTRY

12th International Day of Yoga 2026 : A Nationwide Celebration of Wellness and Unity









12th International Day of Yoga 2026 was celebrated across India with great enthusiasm and participation. Prime Minister Shri Narendra Modi led the national celebrations from the historic Red Road in Kolkata on 21 June 2026. The event witnessed large-scale participation from citizens, yoga practitioners, institutions, and community groups across the country. The celebrations highlighted yoga as a powerful tool for physical well-being, mental peace, and holistic health. Various programmes were organized nationwide to promote the message of "Yoga for One Earth, One Health." The occasion reaffirmed India's ancient cultural heritage and its global leadership in promoting yoga. It strengthened the vision of integrating yoga into daily life for healthier living. The celebrations further encouraged unity, discipline, and collective well-being among participants across all age groups.

On 24 June 2026, Venezuela was struck by two powerful earthquakes measuring 7.2 and 7.5 in magnitude within less than a minute of each other. The epicentres were located in the municipality of Veroes, Yaracuy, and the tremors caused widespread devastation across northwestern and central Venezuela, particularly in La Guaira and Caracas. Thousands of buildings, roads, and public infrastructure were damaged, while more than 2,290 people lost their lives, over 11,200 were injured, and many others were reported missing. Emergency response teams, humanitarian organizations, and volunteers carried out extensive search and rescue operations. Relief camps were established, medical assistance was provided to displaced families, and efforts were undertaken to restore essential services. The disaster underscored the importance of disaster preparedness, resilient infrastructure, and coordinated humanitarian response during times of crisis.

Prime Minister's State Visit to Seychelles (27–29 June 2026)














Prime Minister's State Visit to Seychelles (27–29 June 2026)

PM Modi undertook a State Visit to Seychelles from 27–29 June 2026 as the Guest of Honour at the country's Golden Jubilee National Day celebrations. The visit marked the 50th anniversary of diplomatic relations between India and Seychelles and reaffirmed the strong partnership between the two nations. During the visit, the Prime Minister held bilateral talks with President Dr. Patrick Herminie to strengthen cooperation in maritime security, defence, healthcare, education, digital transformation, renewable energy, and sustainable development. Several agreements and development initiatives were announced to further deepen bilateral ties. Prime Minister Modi also became the first Indian Prime Minister to address the National Assembly of Seychelles. The visit reinforced India's Vision MAHASAGAR and strengthened cooperation for peace, security, and sustainable development in the Indian Ocean region.

FRANCE


G7
FRANCE


G7
FRANCE


bharat
INNOVATES


bharat
INNOVATES


G7
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ÉVIAN
2026


G7
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G7
FRANCE

SLOVAKIA














Prime Minister Shri Narendra Modi undertook an official visit to France and Slovakia from 13–18 June 2026, strengthening India's strategic partnerships with the two European nations. In France, he held bilateral talks with President Emmanuel Macron, reviewed the progress of the India–France Special Global Strategic Partnership, and jointly inaugurated the 'Bharat Innovates' event, which brought together leading startups and venture capital firms from India, France, and other countries. In Slovakia, he held discussions with Prime Minister Robert Fico and President Peter Pellegrini to expand cooperation in trade, investment, automobile manufacturing, railways, and other key sectors. He also participated in the G7 Summit in Evian, where he held bilateral meetings with several world leaders and exchanged views on global economic growth, international cooperation, and artificial intelligence. The visit concluded in Paris with his participation in the VivaTech Summit, further reinforcing India's leadership in innovation, digital transformation, entrepreneurship, and its strategic partnership with Europe.

FEDERATION OF INDIAN INDUSTRY

Visit of the Acting President of the Bolivarian Republic of Venezuela to India (3–7 June 2026)













H.E. Ms. Delcy Eloína Rodríguez Gómez, Acting President of the Bolivarian Republic of Venezuela, paid a Working Visit to India from 3–7 June 2026, reaffirming the warm and longstanding relationship between the two countries. She was accompanied by a high-level delegation comprising the Ministers of Foreign Affairs, Economy & Finance, Science & Technology, Communication & Information, and Transportation. During the visit, Acting President Rodríguez held bilateral discussions with Prime Minister Shri Narendra Modi on strengthening cooperation in energy security, trade and investment, pharmaceuticals, healthcare, transportation, and renewable energy. The Venezuelan delegation visited key energy, pharmaceutical, and automobile sector facilities to gain insights into India's technological and industrial capabilities and explored opportunities for collaboration. The visit further strengthened India–Venezuela ties and reinforced their shared commitment to sustainable development, economic cooperation, and the interests of the Global South.

A LOOK BACK AT RECENT WARS : HOW THEY CHANGED THE WORLD

Dr. Deepak Jain
President
Federation of Indian Industry

The world has changed a lot lately due to recent wars. What started as local fights quickly turned into global problems, affecting everything from our grocery bills to international politics. This article looks at what these wars actually achieved, how they impacted big countries like the US, how India successfully protected its people, and how we can fix the United Nations to prevent future fighting.

1. The Heavy Damage on the Countries Fighting

For the countries directly involved in the fighting, the losses have been devastating.

Huge Loss of Life:

Modern warfare has become a brutal game of endurance. Hundreds of thousands of young soldiers and civilians have lost their lives or been badly injured.

Countries Hollowed Out:

Places like Ukraine and Iran, millions of people had to flee their homes. This means the countries have lost its future workforce—the young people, students, and professionals needed to rebuild it.

The Trap of "Long Wars": Leaders usually start wars thinking they will win quickly in a few days or weeks. Instead, these wars have dragged on for years. Because of modern technology like drones and surveillance cameras, it is impossible for either side to hide or make a big move, creating a bloody standstill.

2. The Hit to the Global Economy

Even if a country is thousands of miles away from the battlefield, its people still feel the war through their pockets.

When fighting breaks out near major shipping routes or oil-producing regions, two major things happen:

Expensive Fuel and Food:

Oil prices shoot up instantly. Since everything requires fuel to be transported, the prices of everyday items—from vegetables to electronics—go up. Also, because these regions supply a lot of the world's fertilisers, farming becomes more expensive everywhere, leading to higher food prices.

Longer Shipping Routes:

Cargo ships have had to avoid dangerous war zones and take much longer routes around Africa. This adds weeks to travel times and makes shipping costs skyrocket, a burden that is ultimately passed on to ordinary consumers.

3. What Was Actually Achieved?

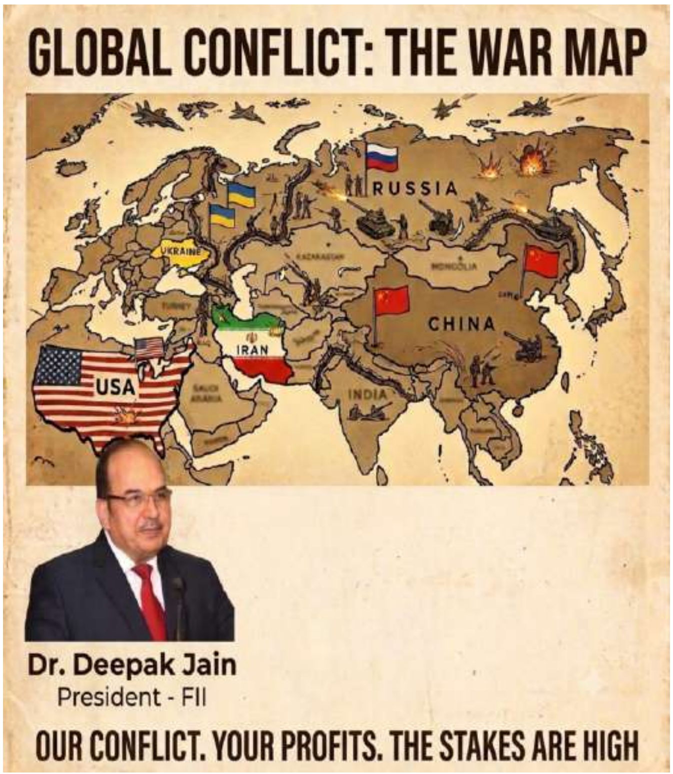
If we look at the original goals of the countries that started the fighting, almost none of them were achieved.

The attacking countries wanted quick victories and weaker enemies. Instead, they ended up isolated from the global economy and facing united opposition.

The defending countries managed to hold their ground, but at the cost of ruined cities, broken infrastructure, and billions of dollars in debt. The main lesson here is that modern war has no real winners. It only leaves behind destroyed nations and frozen conflicts where nobody is truly safe.

4. Did the US Economy Improve, and What Happened to Trump's Reputation?

The United States played a major role by sending weapons and money to support its allies. This had a mixed effect at home.



The US Economy: A Mixed Bag

On one hand, American defence companies made a lot of money manufacturing weapons, which created jobs in those specific sectors. Because the US produces its own energy, it was also safe from the worst of the fuel crisis. On the other hand, everyday Americans still had to deal with high inflation and rising prices, while the US government's total debt reached record highs.

The Impact on Donald Trump's Reputation

The global chaos sparked a big debate about Donald Trump's "America First" approach to politics:

The Critics argue that his past statements doubting traditional alliances like NATO made America's allies look weak, which gave aggressive countries the confidence to start these wars.

The Supporters point out that these major wars did not break out while he was in office. They argue that his unpredictable style kept enemies guessing and that his focus on avoiding long, expensive foreign wars has been proven right.

5. The Indian Masterclass: How India Handled the Crisis

From India's perspective, the government had to walk a very tight rope. While the rest of the world was picking sides and joining rival groups, India chose a path of **Strategic Autonomy** meaning it did what was best for its own citizens.

How India Protected Its People

Bought Discounted Oil

When Western nations stopped buying oil from Russia, India stepped in and bought it at a heavy discount. Despite intense pressure from Western countries to stop, India prioritized its own 1.4 billion people. This cheap oil helped keep petrol, diesel, and cooking gas prices under control, saving Indian households from the severe inflation seen in Europe and America.

Saving Citizens from Danger

India showed the world how to run world-class rescue operations. Through initiatives like Operation Ganga, the government used its diplomatic relationships to pause fighting temporarily so that thousands of Indian students and workers trapped in war zones could be driven out and flown home safely.

Speaking for the Developing World

Diplomatically, Prime Minister Narendra Modi famously told global leaders that *"today's era is not an era of war."* India refused to be bullied into choosing sides. Instead, New Delhi continuously reminded rich nations that these wars were hurting poorer countries the most by cutting off their food and fuel supply.

6. How to Fix the UN to Prevent Future Wars

The recent conflicts have shown that the United Nations (UN) is currently broken. Whenever a major country does something wrong, it uses its "veto power" in the Security Council to block any action or punishment.

To stop future wars, the UN needs serious repairs:

Give India a Permanent Seat:

The UN Security Council is still run by the countries that won World War II back in 1945. It makes no sense to exclude India, which is now the world's most populous country, the largest democracy, and one of the fastest-growing economies.

Include More Voices:

Regions like Africa and Latin America also have no permanent say in the Security Council. Adding them would make the UN fair and democratic.

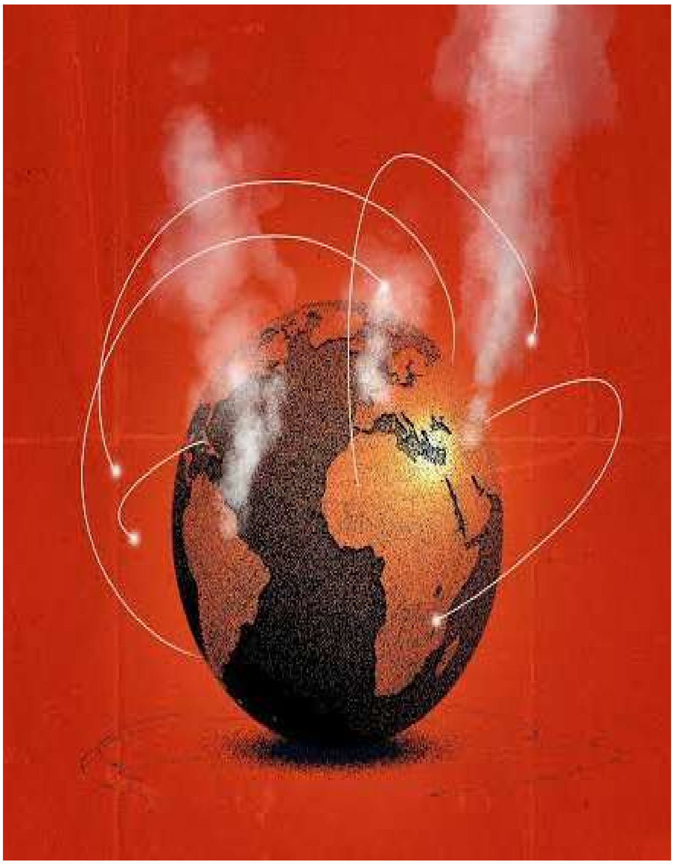
Change the Veto Rules:

One single country should not be allowed to stop the whole world from helping. If two-thirds of the countries in the UN General Assembly agree that a war must stop, they should be able to overrule a single country's veto.

Conclusion :

The takeaway from these recent years is simple: wars are too expensive, they don't solve political problems, and they hurt innocent people everywhere. India's smart, independent approach proves that countries can grow and protect their citizens without joining military rivalries.

If the world wants a peaceful future, the leaders of global organizations must stop living in the past, update the UN, and start working together.



The opinion expressed by the author/ writer do not imply endorsement by FII.

STREET SMART LEADERSHIP : THE NEEDONOMICS BLUEPRINT FOR CEOS IN VIKSIT BHARAT 2047

Prof. M.M. Goel
Former Vice-Chancellor superannuated from Kurukshetra University
Kurukshetra

Dr. Mayank Goel
CEO, Finagle Financial Services, Gurugram

The vision of Viksit Bharat 2047 calls for more than rapid economic growth. It demands ethical leadership, sustainable development, responsible corporate governance, and inclusive prosperity. As India moves towards becoming a developed nation, the private sector will play a decisive role in generating employment, fostering innovation, strengthening institutions, and creating wealth. At the heart of this transformation stand Chief Executive Officers (CEOs), whose decisions influence not only business performance but also the well-being of employees, consumers, investors, communities, and the nation.

The Needonomics School of Thought (NST), a Kurukshetra-based think tank inspired by the timeless wisdom of the Bhagavad Gita, offers a holistic framework for modern corporate leadership. It advocates a transition from greed-driven management to need-based leadership, where organizational success is measured not merely by financial gains but by its contribution to human welfare, environmental sustainability, and long-term stakeholder value.

1 Why CEOs Need Needonomics

Today's CEOs operate in an increasingly volatile and complex business environment shaped by technological disruption, geopolitical uncertainty, climate change, changing consumer expectations, and heightened demands for corporate accountability. Conventional management approaches often prioritize short-term profit maximization, sometimes at the cost of ethics, employee welfare, and environmental responsibility. Needonomics broadens the purpose of business by emphasizing:

- Need over greed.
- Duty over entitlement.
- Service over self-interest.
- Sustainability over exploitation.
- Long-term value over short-term gains.

•

This philosophy resonates deeply with the Bhagavad Gita's principle of Nishkama Karma, which teaches performing one's duty with sincerity, excellence, and detachment from selfish outcomes. For CEOs, this means focusing on organizational purpose, stakeholder welfare, and ethical governance rather than becoming excessively driven by quarterly earnings or personal recognition. Such an approach builds resilient organizations capable of creating enduring value.

2 Street SMART CEO

The Needonomics School of Thought proposes that every CEO should aspire to become a Street SMART leader—one who combines managerial competence with ethical wisdom and social responsibility.

S – Simple

Simplicity is a hallmark of effective leadership. Simple leaders communicate clearly, think logically, and focus on what truly matters. They avoid unnecessary bureaucracy and complexity that often slow decision-making. Simplicity also encourages efficient utilization of resources, reduces waste, and enhances organizational agility. In an era of information overload, simplicity becomes a strategic advantage.

M – Moral

Morality forms the foundation of sustainable leadership. Ethical CEOs cultivate trust by demonstrating honesty, integrity, fairness, and accountability in every decision. Whether dealing with employees, customers, suppliers, regulators, or shareholders, moral conduct strengthens corporate reputation and builds lasting stakeholder confidence. Ethical leadership is no longer optional; it is a strategic necessity for long-term success.

A – Action-Oriented

The Bhagavad Gita repeatedly emphasizes the importance of purposeful action. Vision without execution remains merely an aspiration. Successful CEOs possess the courage to take timely decisions, implement innovative ideas, and remain committed to continuous improvement. Action-oriented leaders convert organizational goals into measurable outcomes while inspiring confidence among their teams.

R – Responsive

Leadership today requires sensitivity to rapidly changing stakeholder expectations. Responsive CEOs actively listen, adapt, and respond to emerging opportunities and challenges. They remain attentive to customer needs, employee aspirations, technological innovations, environmental concerns, and societal expectations. Responsiveness enhances organizational resilience and enables businesses to remain relevant in dynamic markets.

T – Transparent

Transparency is indispensable for good corporate governance. Open communication, ethical reporting, financial integrity, and responsible disclosure foster accountability and public trust. Transparent leaders create a culture where information flows freely, employees feel respected, and stakeholders develop confidence in organizational decisions. Transparency ultimately reduces governance risks while attracting responsible long-term investment.

3 Needonomics and Sustainable Corporate Performance

Needonomics demonstrates that ethical leadership and superior corporate performance are not contradictory; rather, they reinforce each other. Organizations guided by need-based decision-making often enjoy stronger stakeholder relationships and greater long-term resilience.

The benefits include:

- Higher stakeholder trust and credibility.
- Greater employee commitment and workplace satisfaction.
- Stronger customer loyalty and brand reputation.
- Reduced legal, compliance, and governance risks.
- Sustainable profitability through responsible growth.
- Enhanced social legitimacy and public goodwill.

When organizations prioritize genuine needs over excessive greed, they create balanced growth that benefits shareholders as well as society. Such businesses are better equipped to withstand economic uncertainty while maintaining public confidence.

4 CEOs as Nation Builders

Within the vision of **Viksit Bharat 2047**, CEOs are far more than corporate managers; they are architects of national development. Their strategic decisions influence industrial growth, employment generation, technological innovation, environmental sustainability, financial inclusion, and skill development.

- Needonomics encourages CEOs to align corporate objectives with national priorities by:
- Generating meaningful and dignified employment.
- Promoting ethical and responsible business practices.
- Supporting environmental conservation and climate resilience.

- Investing in employee learning, health, and skill development.
- Encouraging innovation that addresses societal challenges.
- Advancing inclusive and equitable economic growth.

Such leadership transforms corporations into engines of social progress rather than merely profit-generating institutions.

5 Gita-Inspired Leadership for the Twenty-First Century

Gita, the heart of Krishan offers timeless guidance for leaders facing uncertainty, competition, and ethical dilemmas. Its teachings on self-discipline, emotional intelligence, equanimity, courage, humility, and duty remain remarkably relevant for today's corporate world.

A CEO grounded in these principles develops inner stability while navigating external challenges. Such leaders make balanced decisions under pressure, inspire confidence during crises, and build organizations based on trust rather than fear.

Needonomics translates these spiritual values into practical management principles by integrating economic efficiency with ethical responsibility. It encourages CEOs to pursue excellence without attachment to personal gain, thereby creating organizations that are resilient, compassionate, innovative, and socially responsible.

6 Learning Needonomics in Totality

The Needonomics School of Thought is not merely a management technique but a comprehensive philosophy of life and leadership. It encourages CEOs to integrate professional competence with moral character, emotional maturity, spiritual wisdom, and social commitment.

By understanding Needonomics in its totality, business leaders learn to harmonize economic objectives with human values. This holistic perspective enables organizations to contribute meaningfully to sustainable development while maintaining competitive excellence in a rapidly changing global economy.

7 Conclusion

The journey towards Viksit Bharat 2047 requires a new generation of corporate leaders who combine business excellence with ethical responsibility and social consciousness.

The Needonomics School of Thought provides a practical, value-based, and Gita-inspired framework for nurturing such leadership. By embracing the Street SMART qualities of being Simple, Moral, Action-Oriented, Responsive, and Transparent, CEOs can significantly enhance their effectiveness while building organizations founded on trust, sustainability, innovation, and stakeholder welfare. Ultimately, the future of Indian corporate leadership lies not in maximizing profits alone but in harmonizing economic success with human values, environmental stewardship, and national development.

Gita-inspired Needonomics offers CEOs a timeless pathway to achieve this balance, enabling them to become not only successful business leaders but also responsible nation builders contributing meaningfully to the realization of Viksit Bharat 2047.

The opinion expressed by the author/ writer do not imply endorsement by FII.

WHEN THE GROUND SHIFTS : WHAT SURAT'S DIAMOND MSMES ARE TEACHING INDIAN SMALL BUSINESS ABOUT RE INVENTION

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Subject Expert, MSME Committee -FII

A cluster of family-run cutting and polishing units, most of them classified as micro or small enterprises, just watched their core product become abundant. Field research into this shift has changed how I think about disruption — and about what small businesses actually need to survive it.

A Cluster Built on Scarcity Meets a Machine That Makes More

Surat's diamond trade has never really been one industry. It is thousands of them. Nine out of every ten diamonds cut and polished anywhere in the world pass through this city, but almost none of that work happens inside large factories — it happens across an estimated fifteen to twenty thousand small and micro units, many of them single-family businesses with a dozen workers and one or two cutting wheels between them.

For over a hundred years, the value each unit sold rested on a simple premise: it took the earth a billion years to make a diamond, and nature wasn't making any more.

I have spent time inside this cluster over the past year and a half, researching a case on one of its better-known exporters, and what struck me on the workshop floors was how personally the change was being felt — in decisions about machines, succession, and which buyer relationships might not survive.

That premise — rarity as value — cracked open in the last five years. In FY 2025-26, polished lab-grown diamond exports from Surat and Mumbai crossed natural diamond exports in volume for the first time in India's history, by roughly 2.8 million carats. A stone that barely existed as a commercial category a decade ago is now out-shipping the one that built the city.

The Instinct to Resist, and the Discipline Not To

Every small manufacturer facing this kind of moment goes through the same first instinct: defend the old category, and hope the disruption passes before working capital runs out. That instinct is especially strong in an MSME, where there is rarely a diversified balance sheet — usually just one family, one line of credit, one product. For a few years, much of Surat's trade treated lab-grown stones as a threat to be managed, and that made sense given how much was at stake in decades-old relationships and machinery financed against a single model.

What changed the trajectory wasn't sentiment or capital — most units had little of either to spare. It was a slower recognition, unit by unit, that the input material could change without the core skill becoming worthless. A polishing workshop did not need to reinvent itself; it needed to point the same cutting and grading expertise, often passed down on the same shop floor, at a different piece of carbon — a far smaller leap than building a new capability from nothing. The cluster's shared infrastructure — common facility centres, trade associations, informal networks of trust — made that leap easier to fund collectively than alone

Why the Economics Favoured the Smaller Player

It wasn't just resilience, it was arithmetic, and it favoured units that moved early. Industry data indicates lab-grown diamond manufacturing in India generates value addition of 17 to 18 percent through the processing chain, against just 3 to 5 percent for cutting and polishing natural stones — for a small unit on thin margins, the difference between surviving on volume and actually building capital.

This is worth sitting with: India's largest jeweller, Titan, entered the lab-grown category only in December 2025 — launching its brand "beYon, from the House of Titan," with an exclusive Mumbai store — well after thousands of small Surat units had already built manufacturing capability on their own.

The large retail brand needed the small manufacturing base, not the other way round: an unusually strong position for an MSME cluster to hold during a technology transition, where scale players eventually have to come and buy access to expertise the small units already own.

The Pattern Every Small Manufacturer Should Recognize

Strip away the gemology and this is a story a lot of MSME owners will recognize, because disruption is rarely about the specific product. It is about what happens when the thing that made a small business viable — a scarce input, a hard-to-replicate process, a captive buyer — gets replicated or bypassed by someone else's technology. Auto parts makers are feeling it too, as electric vehicles need simpler tooling than the engines they spent years mastering. Textile units feel it as synthetic and recycled fabrics chip away at the sourcing networks they built over decades.

In every case, the MSME's real asset was never the input; it was the skill on the shop floor, and most owners don't realize that until the input disappears.

I want to be careful not to idealize this. Job transitions were real, particularly for units that moved too late or couldn't afford to move at all. What is instructive is what these businesses chose to protect: not the input, but the one asset a small manufacturer actually owns outright — a skilled workforce that can be redirected faster than any competitor could be built from scratch.

What This Means for Policy and for MSME Owners

For policymakers working with MSME clusters, Surat's experience makes a case for early, clear regulatory signals over prolonged ambiguity. The Bureau of Indian Standards' January 2026 terminology rules, which formally separated natural and lab-grown nomenclature, gave small units a stable vocabulary rather than leaving each workshop to navigate consumer confusion alone.

It also strengthens the case for cluster-level interventions — shared technology upgradation funding, common facility centres, skill-transfer programmes — since few individual units could have financed CVD or HPHT equipment alone. Most financed it together, or through buyers who financed it for them.

For MSME owners, the lesson is less comfortable but more useful. Disruption rarely announces itself as an attack on your product; it arrives disguised as a new input, a new material, a new interface. The businesses that survive are the ones that get curious about the substitute before working capital forces the decision for them. Surat's small diamond units didn't out-argue lab-grown diamonds, and most couldn't have outspent the shift either. What they did was refuse to treat the choice as binary — old material or survival.

A hundred years from now, some small workshop in Surat will likely be adapting to whatever comes after lab-grown stones too. But watching this cluster work through the last five years has left me with one conviction I didn't have before: the real inheritance here isn't a product — it's a way of meeting the ground when it shifts.

FROM DEEP TECH TO STRATEGIC INTELLIGENCE : THE NEXT FRONTIER OF GLOBAL COMPETITIVENESS

Dr. Anjali Jain
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Founder, Yugdrishta

The twenty-first century is witnessing one of the most profound technological transformations since the Industrial Revolution. Artificial intelligence is redefining knowledge work, quantum computing promises to solve problems once considered computationally impossible, synthetic biology is reengineering medicine and agriculture, while advanced semiconductors, robotics, next-generation materials, and space technologies are reshaping the foundations of industrial competitiveness. Together, these advances, collectively known as deep technologies, are no longer confined to research laboratories or niche innovation ecosystems. They have become strategic assets that influence economic resilience, geopolitical influence, national security, and long-term prosperity.

Across the world, governments are responding with unprecedented investments. The United States is strengthening semiconductor manufacturing and AI capabilities through industrial policy. China continues to accelerate indigenous innovation across strategic technologies to reduce external dependence. The European Union is investing in digital sovereignty, trustworthy AI, and advanced manufacturing, while countries such as Saudi Arabia, Singapore, the United Arab Emirates, and India are embedding deep technology into their national development strategies. The global race is no longer merely about inventing breakthrough technologies; it is about securing strategic advantage in an increasingly uncertain world.

Yet history repeatedly demonstrates that technological leadership alone does not guarantee sustained competitiveness. Many organizations have pioneered revolutionary technologies only to lose market leadership, while others with comparatively modest technological capabilities have successfully transformed industries through superior strategic decision-making. The difference lies not in the technology itself, but in the ability to anticipate change, interpret emerging signals, allocate resources wisely, and act before competitors recognize new opportunities.

This shift marks the emergence of a new competitive paradigm. In the coming decade, the defining question for business leaders and policymakers will not be Who possesses the most advanced technology? Rather, it will be Who possesses the intelligence to deploy technology strategically amid accelerating uncertainty? Deep technology creates possibilities, but strategic intelligence determines which of those possibilities become enduring competitive advantages.

Why Deep Technology Alone Is No Longer Enough

The prevailing assumption has long been that greater investment in research and development naturally translates into stronger competitive advantage. While scientific excellence remains indispensable, today's innovation landscape reveals that technological superiority is only one component of success. Increasingly, organizations fail not because they lack innovation, but because they misjudge where innovation should be directed.

Technological disruption now intersects with geopolitical fragmentation, changing demographics, evolving regulatory frameworks, climate transition, cybersecurity risks, supply chain vulnerabilities, and shifting consumer expectations. Each of these forces influences investment decisions, innovation priorities, and long-term competitiveness. Evaluating them independently is no longer sufficient; organizations must understand how they interact and reinforce one another.

In an environment characterized by exponential technological progress and systemic uncertainty, competitive advantage increasingly depends on the ability to detect weak signals, interpret complex patterns, anticipate emerging scenarios, and convert fragmented information into decisive action. The organizations that consistently outperform competitors will not necessarily be those that generate the largest number of patents or deploy the most sophisticated algorithms. They will be those that develop superior intelligence about where markets are moving, how ecosystems are evolving, and when strategic decisions must be made.

Deep technology expands what is technologically possible. Strategic intelligence determines what is economically valuable, socially relevant, and strategically sustainable. As the pace of disruption accelerates, this distinction will become the defining source of competitive advantage- not only for corporations, but also for nations seeking to shape the next era of global economic leadership.

While strategic intelligence provides leaders with a comprehensive understanding of emerging technologies, markets, policies, and competitive dynamics, organizations still face one critical question: How should these insights influence innovation decisions? At Yugdrishta, we describe this capability as Pre-Innovation Decision Intelligence™ - a decision discipline that enables leaders to evaluate strategic opportunities before significant investments in research, product development, or commercialization are made. Rather than replacing innovation management, it strengthens the quality of decisions that precede innovation itself, ensuring that organizations pursue opportunities aligned with long-term strategic relevance rather than short-term technological excitement.

From Insight to Action: Operationalizing Strategic Intelligence

Intelligence becomes a competitive asset only when it is embedded within an organization's operating model, influencing how investments are prioritized, risks are assessed, partnerships are formed, and innovation portfolios are managed. In an era where technological disruption unfolds faster than traditional planning cycles, strategic intelligence must evolve from an analytical function into an institutional capability.

For governments, this represents a fundamental shift in public policy. Governments must build integrated intelligence systems capable of continuously monitoring technological breakthroughs, geopolitical developments, industrial capabilities, workforce dynamics, and emerging market opportunities. Such systems enable policymakers to identify strategic industries before they mature, anticipate vulnerabilities in critical supply chains, and align industrial policy with long-term national priorities.

For corporations, operationalizing strategic intelligence requires a similar transformation. Rather than treating market intelligence, competitive intelligence, technology scouting, and risk management as independent functions, organizations must integrate them into a unified decision architecture. Every major strategic decision - whether entering a new market, investing in emerging technologies, acquiring a startup, or redesigning global supply chains - should be informed by a comprehensive understanding of technological trajectories, regulatory evolution, customer behaviour, ecosystem dynamics, and geopolitical realities.

The Next Competitive Advantage

Every industrial revolution has rewarded those who mastered the defining capability of their era. The Industrial Age rewarded manufacturing excellence. The Information Age rewarded digital transformation. The emerging Deep-Tech Age will reward organizations and nations that can convert technological possibility into strategic advantage.

Deep technologies will undoubtedly continue to redefine industries, reshape geopolitical relationships, and transform economic systems. Yet technological capability alone will not determine future leadership. The decisive differentiator will be the ability to anticipate change before it becomes obvious, connect seemingly unrelated developments, allocate resources with strategic discipline, and adapt continuously as new realities emerge.

In this context, strategic intelligence should no longer be viewed as a support function or an extension of competitive analysis. It is becoming the operating system for leadership in an increasingly complex world - a capability that integrates foresight, technology, policy, markets, and execution into a coherent framework for decision-making.

Deep technology expands the boundaries of what humanity can build. Strategic intelligence determines what we should build, where we should invest, and how we create enduring value from innovation. In the next decade, that distinction may prove to be the single most important determinant of global competitiveness.

INDIA'S TEXTILE INDUSTRY AND THE EMPLOYMENT CHALLENGE : CAN THE NEXT DECADE TRANSFORM INDIA'S ECONOMY?

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India's Textile Industry and the Employment Challenge: Can the Next Decade Transform India's Economy?

India stands at a crucial point in its economic journey. As one of the world's fastest-growing major economies, the country has demonstrated remarkable resilience and growth over the past decade. However, two important questions continue to shape India's development story. First, why has India, despite being one of the largest producers of textiles, failed to become a global leader in garment exports? Second, can the country create enough quality jobs for its rapidly expanding workforce?

These two issues are closely connected. A thriving textile and apparel industry has historically been one of the largest generators of employment across the world. Countries such as China, Bangladesh, and Vietnam successfully used labour-intensive manufacturing to lift millions of people out of poverty. India now has a similar opportunity, but realising this potential will require strategic policy reforms, increased investment, and stronger integration into global supply chains.

India's Strength in the Textile Industry

The textile industry is one of India's oldest and most significant industries. It contributes substantially to the country's manufacturing output, exports, and employment. India is among the world's largest producers of cotton, silk, jute, and man-made fibres, supported by abundant raw materials, a skilled workforce, and centuries of textile craftsmanship.

The industry encompasses a complete value chain that includes raw material production, spinning, weaving, processing, garment manufacturing, branding, and retail. India performs exceptionally well in the early stages of this value chain, particularly in cotton production and yarn manufacturing. However, its performance weakens in the later stages, especially in apparel manufacturing and global fashion exports, where greater value addition and employment opportunities exist.

Understanding the Textile Value Chain

The textile value chain begins with the production of natural and synthetic fibres. These fibres are converted into yarn through spinning, woven or knitted into fabric, processed through dyeing and finishing, and finally transformed into garments and other textile products.

Each stage contributes increasing value to the final product. While India has built considerable expertise in fibre and yarn production, countries such as Bangladesh and Vietnam have specialised in garment manufacturing—the segment that creates the largest number of jobs and earns higher export revenues.

The apparel segment is particularly important because it is labour-intensive, requiring large numbers of workers rather than expensive machinery. This makes it an ideal industry for developing economies seeking employment-led growth.

Why India Trails Bangladesh and Vietnam

Despite its strong resource base, India has struggled to dominate global garment exports. Several structural and policy-related factors have contributed to this situation.

One major challenge has been fragmented manufacturing. Unlike Bangladesh and Vietnam, which developed large export-oriented garment factories, India's apparel industry consists largely of small and medium-sized enterprises. Smaller firms often lack economies of scale, advanced technology, and the capacity to meet large international orders consistently.

Another issue has been policy uncertainty. Frequent changes in taxation, export incentives, and labour regulations have affected investor confidence. While reforms have been introduced over the years, implementation has often been uneven across states.

Infrastructure bottlenecks further increased production costs. Delays in logistics, port congestion, and higher transportation expenses reduced India's competitiveness compared to countries with more efficient export ecosystems.

Bangladesh, despite importing much of its raw material, successfully focused on garment manufacturing by creating export-friendly policies, attracting foreign investment, and developing large-scale production facilities. Similarly, Vietnam leveraged free trade agreements and global manufacturing partnerships to become a preferred sourcing destination for international apparel brands.

Emerging Global Opportunities

The global textile industry is undergoing significant changes. Rising labour costs in China, geopolitical tensions, supply chain diversification, and the "China Plus One" strategy have encouraged multinational companies to explore alternative manufacturing destinations. These developments present a valuable opportunity for India. With its large domestic market, abundant workforce, improving infrastructure, and government initiatives such as the Production Linked Incentive (PLI) Scheme and PM MITRA Textile Parks, India has the potential to attract greater investment in textile manufacturing.

India's Employment Challenge

While economic growth has remained strong, employment generation has not kept pace with the increasing number of people entering the workforce. This phenomenon, often described as "jobless growth," has become one of India's most pressing economic concerns.

Every year, millions of young Indians join the labour market. Although sectors such as information technology and financial services have grown rapidly, they employ only a relatively small proportion of the workforce. Large-scale employment requires labour-intensive industries capable of absorbing workers with varying skill levels.

Manufacturing, construction, tourism, logistics, and modern services are among the sectors with the greatest potential to create productive employment.

Why Economic Growth Alone Is Not Enough

High GDP growth does not automatically translate into employment. Economic expansion driven primarily by capital-intensive industries or automation may increase output without proportionately increasing jobs.

India therefore requires growth that is inclusive and employment-intensive. Policies should encourage businesses to invest in sectors that create sustainable jobs rather than focusing solely on productivity improvements. Education and skill development must also align with industry needs.

The Role of Private Investment

Private investment will play a decisive role in addressing India's employment challenge. Businesses invest when they have confidence in stable policies, predictable regulations, efficient infrastructure, and access to skilled labour.

Encouraging domestic entrepreneurship while attracting foreign direct investment can accelerate industrial expansion and job creation. Public investment in roads, ports, logistics, industrial parks, and digital infrastructure further strengthens the business environment. A vibrant private sector not only creates direct employment but also generates opportunities across supply chains, supporting millions of small businesses and service providers.

India's demographic advantage offers tremendous potential, but it also presents an urgent responsibility. Creating sufficient productive employment for a young and growing population will determine the country's long-term economic success.

India possesses the resources, entrepreneurial capability, and demographic strength to become a global manufacturing powerhouse. However, achieving this vision requires more than economic growth—it requires growth that creates opportunities for millions of people.

Revitalising the textile industry and addressing the employment challenge are not separate goals; they are deeply interconnected. A competitive manufacturing sector can drive exports, attract investment, and generate large-scale employment, enabling India to fully harness its demographic dividend. The coming decade offers a unique opportunity for the country to transform these challenges into engines of inclusive and sustainable economic development.

INDIA'S FIRST INDIGENOUS RADAR CHIP : A MILESTONE IN DEFENCE SELF-RELIANCE

India's journey towards defence self-reliance has achieved another significant milestone with the development of the country's first home-built radar chip. This breakthrough represents the growing capabilities of Indian scientists, engineers, and technology innovators in creating advanced defence solutions through indigenous research and development.

The radar chip, based on advanced semiconductor technology, is designed to enhance the capabilities of modern radar systems used in defence applications. Such technologies play a crucial role in improving surveillance, communication, target detection, and electronic warfare capabilities, strengthening India's strategic and security infrastructure.

This achievement highlights the importance of domestic semiconductor development and the increasing role of Indian industries and research institutions in building critical technologies. The development of indigenous radar components reduces dependence on imported systems and supports the vision of Aatmanirbhar Bharat in the defence sector.

The contribution of women scientists and technology leaders in India's defence innovation ecosystem has also been remarkable.

Their expertise, dedication, and leadership are driving advancements in areas such as aerospace, electronics, semiconductor design, and next-generation defence technologies.

India's defence manufacturing landscape is undergoing a major transformation with increased participation from startups, private industries, and research organisations. Government initiatives promoting defence production, innovation, and collaboration between industry and academia are creating a strong ecosystem for indigenous technology development.

The successful development of advanced radar chip technology demonstrates India's ability to design and manufacture critical components required for modern defence systems. It also opens new opportunities for domestic semiconductor manufacturing, skill development, and high-value employment generation.

With continued investment in research, innovation, and industry partnerships, India is moving closer to becoming a global hub for defence technology and manufacturing. The achievement reflects the nation's commitment to technological excellence, strategic independence, and building a stronger defence ecosystem driven by Indian innovation.

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UK
Sweden
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Russia
Georgia
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Kyrgyzstan
Uzbekistan
Turkmenistan
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Ukraine
Belarus
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Greece
Romania
Serbia
North Macedonia
Poland
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REST OF ASIA

Japan
China
South Korea
Taiwan
Vietnam
Thailand
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AFRICA

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Nigeria
Cameroon
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Ghana
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Kenya
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Dubai	Mr. Harikishan Rankawat	President, Dubai Chapter
Dubai	Mr. Rajesh Sancheti	Executive Committee Member, Dubai Chapter
Dubai	Mr. Ravindra Aggarwal	Executive Committee Member, Dubai Chapter
Dubai	Mr. Himanshu Jain	Executive Committee Member, Dubai Chapter
Dubai	Ms. Richa Gupta	Executive Committee Member, Dubai Chapter
Dubai	Mr. Amit Keshri	Executive Committee Member, Dubai Chapter
AFRICA		
Nigeria	Mr. Kiran M Gosavi	President, Nigeria, Chapter
Nigeria	Mr. Parimal Vipani	Vice President, Nigeria Chapter
Nigeria	Mr. Sudhir Rathore	Vice President, Nigeria Chapter
Nigeria	Mr. Sudhir Jain	Advisor, Nigeria
Nigeria	Mr. Sanjeev Tondon	Advisor, Nigeria
Nigeria	Mr. Kirti Sudhanshu	Advisor, Nigeria
Nigeria	Mr. Shishir Verma	General Secretary, Nigeria
Nigeria	Mr.Sanjay Jha	Treasure, Nigeria Chapter
Nigeria	Mr. Anirudh Singh	Jt. Treasure, Nigeria Chapter
Nigeria	Mr. Jai Prakash Pandey	Jt. Seceratary, Nigeria Chapter
Nigeria	Mr. Nitin Nagine	Director
Nigeria	Mr. YY Singh	Director
Nigeria	Mr. Rajneesh Srivastava	Director
Cameroon	Mr. Vijay V Gurav	Country Convenor- Cameroon
Benin Republic	Mr. Sujoy Ghosh	Vice President & Convenor - Benin
Benin Republic	Mr. Dheerendra Chauhan	Jt. Convenor- Benin Republic
Ghana	Mr. Prabat Mehta- Ghana	Jt. Convenor-Ghana
Ghana	Mr. Sanjay Verma	Convenor-Ghana
Zambia	Mr. Nishant Bhatnagar	Convenor-Zambia
Madgaskar	Mr. Vikas Arya	Convenor- Madgaskar & Jt Convenor- Ghana
Tanzania	Mr. Kirhore Shapriya	Co- ordinator, Tanzania
Uganda		
INDIAN SUBCONTINENT		
Bhutan	Mr. Jakson Dukpa	Country Co- ordinator, Bhutan
Nepal	Mr. Ved Prakash Sharma	FII Country Co- Ordinator, Nepal
Pakistan	Dr. Ramesh Kumar Shardha	Country Co- ordinator, Pakistan
Srilanka	Mr. S. Niranjan	Country Co- ordinator, Srilanka
Bangladesh	Mr. Swapan Chaudhary	Convenor- Bangladesh
Bangladesh	Mr. Ajit Kumar	Country Co- ordinator, Bangladesh
Bangladesh	Mr. Pankaj Kumar	GS- Bangladesh
Bangladesh	Md. Tofayel Ahmed Almas	JS- Bangladesh
Bangladesh	Mr. Ezaz Ahmed	Bangladesh
Bangladesh	Mr. Salim Faisal Bhuiyan	Bangladesh
Bangladesh	MD Rafezur Rahmana	Bangladesh
Bharat	Mr. Hitender Mehta	Chairman, International Affairs Committee
ASIA PACIFIC		
Japan	Mr. Makoto Saito	Chairman, FII Chapter Japan
Thailand	Mr. Rajendra Khimesra	Chairman, Thailand
Thailand	Mr. D.K. Bakshi	
South Korea	AMB. Ms. Zena Chung	
Vietnam	Mr. Phan Huu Thang, Invest Global	
Vietnam	Mr. Nguyen Thi Thu Ha, Invest Global	
Vietnam	Ms. Naguyen Thi Lan Huong, Vice President, DAA	
Singapore	Mr. S. Niranjan	Country Co- ordinator, Singapore
AUSTRALIA OCEANIA		
Australia	Ms. Deepa Gupta	Co- ordinator, Australia
New- Zealand	Mr. Giri Gupta	Country Co- ordinator, New- Zealand

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FII INDIAN STATE TEAM

	Name	Designaton	State
	Dr. Deepak Jain	**President -FII**	**Haryana**
North Zone			
Haryana Chapter	Mr. Vinod K Bapna	President, Haryana Chapter	Haryana
	Mr. Raman Saluja	Vice President, Haryana Chapter	Haryana
	Mr. Mohit Gupta	Treasurer, Haryana Chapter	Haryana
	Yamunanagar Unit		
	Mr. Sudhir Chandra	Patron, Yamuanagar Unit	Yamuanagar Unit
	Mr. Ashu Gupta	President, Yamuanagar Unit	Yamuanagar Unit
	Mr. Madhav Chandra	General Secretary,Yamuanagar Unit	Yamuanagar Unit
	Panchkula Unit		
	Mr. Sushant Gupta	Convenor-FII Panchkula Unit	Panchkula Unit
	Faridabad Unit		
	Mr. Daman Chopra	President, Faridabad Unit	Faridabad Unit
Jammu, Kashmir & Laddakh	Mr. Pushpendra Singh	President, Jammu Chapter	Jammu
	Mr. Tashi Khachu	Co-ordinator, Ladakh Chapter	Laddakh
Himachal Pradesh Chapter	Mr. Chiranjeev Singh Thakur	President, Himachal Chapter	Himachal
	Mr. Yograj Chhoker	Vice President, Himachal Chapter	Himachal
	Mr. Ranesh Rana	Organising Secretary- Himachal Chapter	Himachal
Delhi UT Chapter	Mr. Mukesh Sakhuja	Co-coordinator, Delhi State	Delhi
Uttar Pradesh Chapter	Mr. Heera Singh	Chairman, Noida & Greater Noida	UP
	Mr. Ramdas Goyel	National Executive Member	UP
	Mr. Anand Mani Tripathi	Co-ordinator, West UP	UP
	Dr. Rajesh Kumar Garg	Co-ordinator, Kanpur UP & Avadh UP	UP
West Zone			
Rajasthan Chapter	Ms. Neeta Boochra	Co-ordinator, Rajasthan State	Rajasthan
Gujarat Chapter	Mr. Shivam Bansal	Co-ordinator, Gujarat State	Gujarat
	Mr. Mihir Shikari	Bureau Chief	Gujarat
	Ahmedabad Unit		
	Mr. Vikram Lalchand Jain	President, Ahemdabad Unit	Gujarat
Madhya Pradesh Chapter	Mr. Sanjay Sethi	Co-ordinator, Madhya Pradesh	Madhya Pradesh
Maharashtra Chapter	Mr. Amitabh Nigam	Patron, Vidarbha Chapter	Vidarbha
	Mr. Siddharth Khosla	President, Nagpur Chapter	MH
	Navi Mumbai unit		
	Mr. Rajesh Rai	President, Mumbai & Navi Mumbai- Unit	MH
Goa Chapter	Mr. Savio Rodrigues	President, Goa Chapter	Goa
South Zone			
Tamil Nadu Chapter	Mr. Suresh Anand	Co-ordinator, Tamilnadu Chapter	Tamilnadu
Kerala Chapter	Mr. Binu Alex	President, Kerala Chapter	Kerala
Karnataka Chapter	Mr. Rajesh Kumar B.	Co-ordinator, Bangalore Unit	Karnataka
Telangana	Mr. T Satyanarayana	President, Telangana	Telangana
Telangana	Mr. K Sudarshan Naidu	National Executive Member	Telangana
East Zone			
Bihar Chapter	Mr. Gautam Jha	Chairman, Startup, Committee- Bihar	Bihar
Jharkhand Chapter	Mr. Saurabh Singh	Co-ordinator, Jharkhand Chapter	Jharkhand
	Mr. Pankaj Srivastav	President, Jharkhand Chapter	Jharkhand
West Bengal	Mr. Shubhendu Paul	President, West Bengal Chapter	West Bengal

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FII – DOMESTIC NETWORK CHARTER

As a member of FII, you become empowered as you gain access to a world of opportunities.

Govt. Policies

1. Opportunity to contribute to Govt. policy initiatives
2. Opportunity to contribute to pre – budget planning
3. Be up to date about govt. schemes to gain maximum advantage for business interests

Networking

1. Networking opportunities with Indian Sectoral Experts across different verticals
2. Networking with Global Leaders, counterparts in all continents
3. Opportunity to connect with 5000 industry members all over India
4. Platform to meet global business and political leaders
5. Opportunity to participate in seminars, conferences and B2B meetings

Events & Other Deliverables

1. WhatsApp Group Inclusion facilitating networking with business contacts in FII Chapters
2. Complimentary subscription to monthly Newsletter (audience in 150 countries) highlighting business opportunities in India and abroad
3. Opportunity to establish visibility of your business via ads in FII Newsletter
4. Support regarding Finance, upgradations, investment opportunities, healthcare, sports etc
5. Weekly Awareness programme "Talk with an Expert" inviting experts/departmental heads to discuss policies, new laws, startups, MSMEs, Legal, Financial Issues, Corporates etc
6. General body meeting with all FII members
7. Participation in development activities like webinars, symposiums, workshops, seminars, buyer seller activities and other activities related to industry.

Professional Help from FII

1. Dedicated Committees for
   - MSME
   - Defence
   - Water Resources
   - Goods & Service Tax
   - CSR
   - International Affairs & Free Trade Zones
   - Human Resource Development
   - Agriculture
   - Banking & Finance
   - Corporate Insolvency & Restructuring
   - Corporate Social Responsibility (CSR)
   - Disaster Risk Reduction
   - Fintech
   - Goods & Services Tax (GST)
   - Health
   - Media & IT
   - Startup & Skill Development
   - Social Communication & Outreach
   - Road Safety & Traffic Awareness
   - Entrepreneurial Skill Development
   - Women Empowerment
   - Support Children with Special Needs
   - Sports & Recreation
2. Credit Counselling, Advice on GST & Taxes, Advice on loans, Recovery of Delayed/ Stuck Payments, Advice on Subsidies & Grants
3. We provide help in revival of sick units with experts on every domain
4. Support for business development through participation in Exhibitions within/outside India and plan for visit to International Trade Fairs
5. Empower Indian Businesses in their global outreach for business expansion
6. Opportunity to take part in FII Overseas Business Delegations

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FEDERATION OF INDIAN INDUSTRY

FEDERATION OF INDIAN INDUSTRY

CREATING OPPORTUNITIES...BUILDING NATION!!

FII-INTERNATIONAL NETWORK CHARTER

- Promoting an environment of strong business relationships of India with growing Economies
- Assisting Indian businesses to expand in 42 Nations where FII has its Country Chapters
- Help from FII Investment Desk, which ensures safety and security of investment in foreign land
- Our strengthened relations with International Consulates helps easing of setting up business internationally
- We support our members in case of any dispute arises in overseas projects and the implementation.
- Support from Experts in documentation and various approvals for overseas expansion
- Support for international exhibitions, stalls in all continents
- Networking opportunities for overseas B2B, B2G

- Take advantage of FII Partnerships with International Associations
- Opportunity to participate in International Business Delegations
- Assistance to Overseas Business for setting up operations in India

- Strengthening Indian Diaspora, Businesses and Professionals
- Promoting brotherhood and Business Networking among Indian Diaspora
- Creating Awareness for Indian Diaspora to Business Opportunities in India
- International Conferences on side-lines of Pravasi Bhartiya Diwas to facilitate networking across eminent businesspersons
- Celebration of Indian & International Holidays in synergy to recognize and promote International Brotherhood

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FII PARTNERS

FII PARTNERS

Edelweiss
Ideas create, values protect

HARYANA SWARNA UTSAV

4th International Oil & Gas Chemistry, Chemicals and Additives Conference 2021

MPIDC
Madhya Pradesh Industrial Development Corporation

KALINGA INCUBATION FOUNDATION

INDIAN SPACE ASSOCIATION
ISpA
Bhumandal Se Brahmaand Tak

MAHARSHI DAYANAND UNIVERSITY

EABC

SPEFL-SC
Sports & Fitness Sector Skill Council

Confederation of Nepalese Industries

SHREE GURU GOBIND SINGH TRICENTENARY UNIVERSITY

DELHI RESEARCH IMPLEMENTATION AND INNOVATION
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KAUSHAL BHARAT VIKAS KENDRA
Skill India

Alyss

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COTTON IS GURU

ET Edge
An Economic Times Initiative

ENJAY
Empowering Enterprises with Innovations

NASSCOM
Center of Excellence-IoT & AI

MergerDomo

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SANSKARAM UNIVERSITY

DELL Technologies

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IASC
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एक कदम आत्मनिर्भरता की ओर

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ICES

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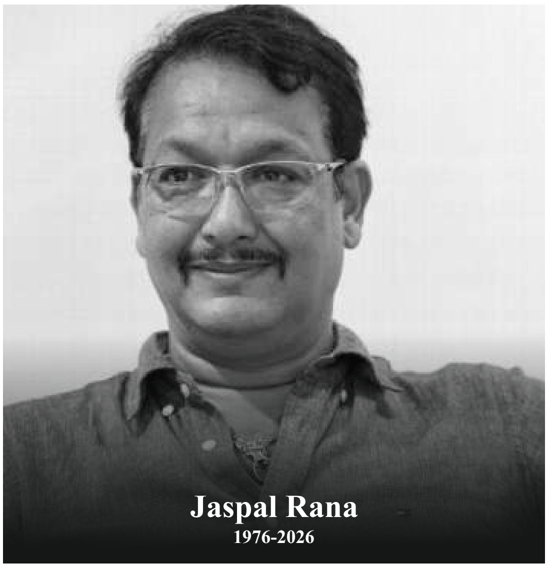
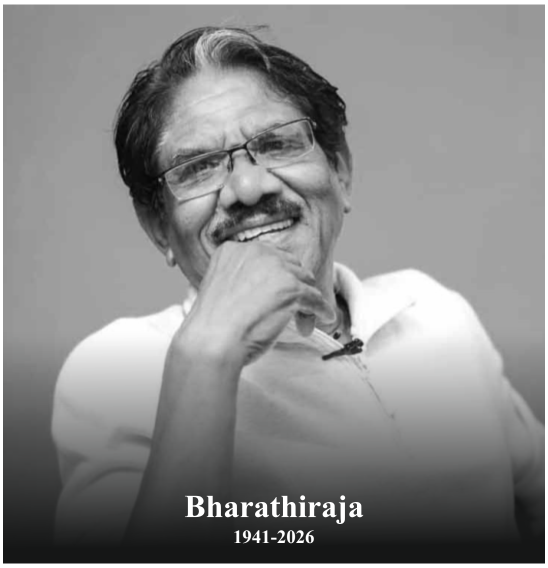
OBITUARIES

Veteran Singer Suman Kalyanpur Passes Away at 89
Veteran playback singer Suman Kalyanpur passed away at the age of 89, marking the end of an illustrious era in Indian music. Renowned for her melodious voice and remarkable versatility, she captivated audiences with countless memorable songs across Hindi, Marathi, and several regional languages. During a career spanning more than five decades, she collaborated with some of India's most celebrated composers and lyricists, earning admiration for her grace, clarity, and expressive singing style. Her timeless melodies continue to hold a special place in the hearts of music lovers across generations. Suman Kalyanpur's immense contribution to Indian cinema and music left an enduring legacy, inspiring aspiring singers and enriching the country's rich musical heritage. She will always be remembered as one of India's finest playback singers



Shooting Legend Jaspal Rana Passes Away
Jaspal Rana, one of India's greatest pistol shooters and a highly respected coach, passed away on 11 June 2026, leaving behind an enduring legacy in Indian shooting. Throughout his distinguished career, he won numerous gold medals at the Asian Games, Commonwealth Games, and Asian Championships, earning global recognition for his exceptional talent, precision, and consistency. He also established several national and international records and was honoured with the Arjuna Award and the Padma Shri for his outstanding contribution to Indian sports. After retiring from competitive shooting, he dedicated himself to coaching and mentoring young athletes, playing a significant role in nurturing India's next generation of champions. His remarkable achievements, unwavering dedication, and invaluable service to the sport will continue to inspire athletes and sports enthusiasts for years to come.



National Award-Winning Director Bharathiraja Passes Away at 84 National Award-winning filmmaker Bharathiraja passed away at the age of 84 in Chennai, leaving behind an extraordinary legacy in Indian cinema. Widely regarded as one of the pioneers of realistic storytelling in Tamil films, he transformed Indian filmmaking by bringing rural life, culture, and emotions to the forefront of the screen. During his illustrious career spanning over four decades, he directed numerous critically acclaimed and commercially successful films, earning several National Film Awards and other prestigious honours. Bharathiraja also introduced and mentored many talented actors and technicians who went on to achieve great success. His visionary direction, innovative storytelling, and lasting contribution to Indian cinema earned him immense respect and admiration. His remarkable legacy continued to inspire generations of filmmakers and cinema lovers.

DAYS TO REMEMBER IN JUNE 2026

2 June	Italy	Republic Day / Festa della Repubblica
6 June	Sweden	Flag Day
10 June	Portugal	Portugal Day
12 June	Philippines	Independence Day
12 June	Russia	Russia Day
16 June	United Kingdom	Official Birthday of H.M. Queen Elizabeth II
17 June	Iceland	Independence Day
23 June	Luxemburg	Grand Duke's Official Birthday
25 June	Croatia	Independence Day
25 June	Slovenia	Statehood Day

Date	Day	Festival / Observance
5 June 2026	Friday	World Environment Day
10 June 2026	Wednesday	Parama Ekadashi (Adhik Maas)
14 June 2026	Sunday	Vat Savitri Amavasya
15 June 2026	Monday	Mithuna Sankranti
17 June 2026	Wednesday	Maharana Pratap Jayanti
21 June 2026	Sunday	International Day of Yoga; Summer Solstice
22 June 2026	Monday	Dhumavati Jayanti; Masik Durga Ashtami
29 June 2026	Monday	Jyeshtha Purnima; Sant Kabir Das Jayanti

DAYS TO REMEMBER IN JUNE 2026

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