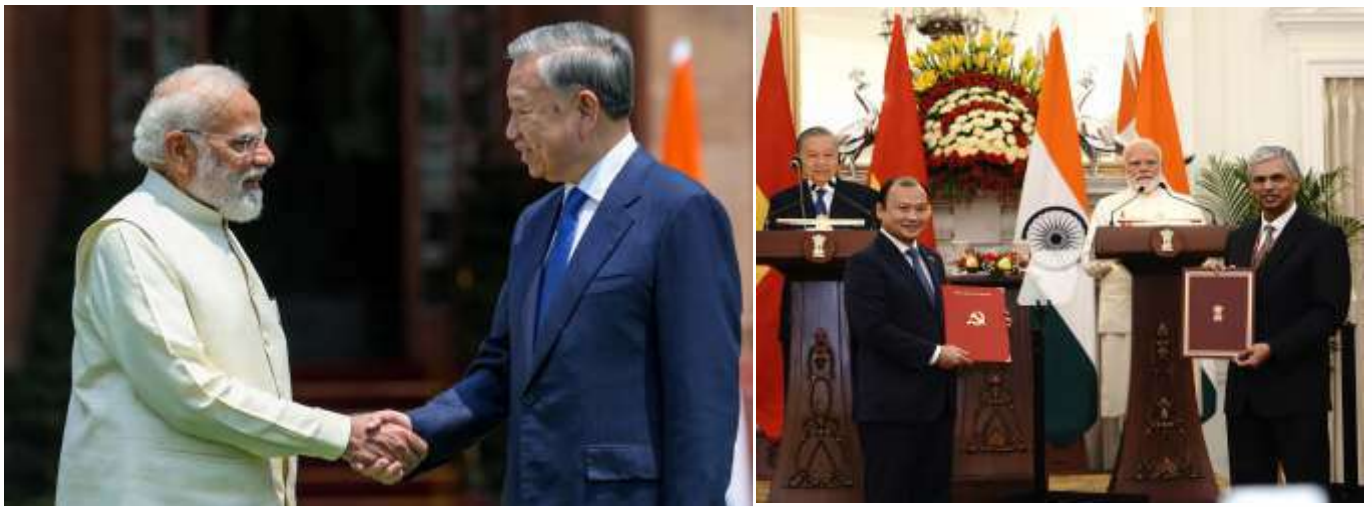


BHARAT NEWS BY FII

Monthly Newsletter For Global Audience



State Visit of the President of the Socialist Republic of Vietnam to India (May 05-07, 2026)



Visit of Vice President of India to Sri Lanka (April 19-20, 2026)



Historic BJP Victory in West Bengal



FII Signed MoU with Indra Gandhi University for Skill Development and Employability



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BHARAT NEWS BY FII (APR-MAY 2026)

INDEX

| Page No. | Title | Page No. | Title |
|----------|--|----------|--|
| 1 | Cover Page | 41,42 | Diaspora Dynamism and Skilled Mobility: Needonomics Dissects India's \$138 Billion Remittance Story of World Migration Report 2026 : By Prof. M.M Goel |
| 2 | Yuvitech Engineering (OPC) Pvt. Ltd. (Ad) | | |
| 3 | Index | | |
| 4 | "Talk with an Expert" show | 43,44 | Local Complexity, Global Models Why Decision Frameworks Break In Emerging Markets : By Dr. Anjali Jain |
| 5 | Our Inspirations / Editorial | | |
| 6 | Let's Join Hands (Ad) | | |
| 7,8 | FII in Media | 45,46 | India's Digital Payment Revolution and its Impact on the Economy : By Dr. Deepthi B |
| 9,10 | Business Opportunities | | |
| 11 | News Highlights - Political and International | 47,48 | FII Leadership |
| 12 | News Highlights - Banking & Finance and Industry | 49 | FII Patrons |
| 13 | News Highlights - Agriculture and Start-up | 50 | FII International Presence |
| 14 | News Highlights - Skill Development and Science & Technology | 51,52 | FII International Team |
| 15 | News Highlights - Auto Technology and CSR | 53 | FII Indian States Team |
| 16 | News Highlights - Defence and Energy & Power | 54 | FII- Domestic Network Charter |
| 17 | Initiatives by Govt. and Invest India | 55 | FII- International Network Charter |
| 18 | MEA and Diplomatic Postings | 56,57 | FII Partners |
| 19,25 | FII New Partnerships | 58 | Obituaries |
| 26,33 | FII Activities | 59 | National Festivals & Annual Days |
| 34 | State Visit of the President of the Socialist Republic of Vietnam to India (May 05-07, 2026) | 60 | M/s Bioheaven 360 Genotec Pvt. Ltd. (Ad) |
| 35,36 | Visit of Prime Minister to UAE, Netherlands, Sweden, Norway, and Italy (May 15 - 20, 2026) | | |
| 37 | Visit of Vice President of India to Sri Lanka (April 19-20, 2026) | | |
| 38 | 4th India-Africa Forum Summit (IAFS) 2026 (May 15 - 20, 2026) | | |
| 39,40 | Historic BJP Victory in West Bengal | | |



MR. SANJEEV AROHA DR. DRAVYA JAIN

Every Thursday

18:00 PM (IST)

Talk with an Expert show

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TALK WITH AN EXPERT
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02nd April, 2026

Empowering the Future: Skill Development in the Age of Artificial Intelligence

Hosts: Mr Sanjiv Arora, Chairperson Media & IT Committee, FII; Dr Dravya Jain, Advisor, FII
Speaker: Dr. Anjali Jain, Joint Director - Research Projects - FII

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TALK WITH AN EXPERT
EVERY THURSDAY AT 6:00PM
09th April, 2026 Thursday

Empowering Talent for the AI-Driven Future

Hosts: Mr Sanjiv Arora, Chairperson Media & IT Committee, FII; Dr Dravya Jain, Advisor, FII
Speaker: Dr. Anjali Jain, Joint Director - Research Projects - FII

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TALK WITH AN EXPERT
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16th April, 2026

Foundations of a Successful Startup Journey

Hosts: Mr Sanjiv Arora, Chairperson Media & IT Committee, FII; Dr Dravya Jain, Advisor, FII
Speaker: Dr. Shailendra Vyas, Scientist & Entrepreneur

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TALK WITH AN EXPERT
EVERY THURSDAY AT 6:00PM
23rd April, 2026 Thursday

Why Strategy is a Game-Changer for MSMEs?

Hosts: Mr Sanjiv Arora, Chairperson Media & IT Committee, FII; Dr Dravya Jain, Advisor, FII
Speaker: Dr. Sanjay Nagi, Global Business Consultant & Trainer

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TALK WITH AN EXPERT
EVERY THURSDAY AT 6:00PM
30th April, 2026 Thursday

Empowering MSMEs Through Smart Business

Hosts: Mr Sanjiv Arora, Chairperson Media & IT Committee, FII; Dr Dravya Jain, Advisor, FII
Speaker: Dr. Sanjay Nagi, Global Business Consultant & Trainer

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TALK WITH AN EXPERT
EVERY THURSDAY AT 6:00PM
07th May, 2026

The AI Revolution: Building Skills for the Future

Hosts: Mr Sanjiv Arora, Chairperson Media & IT Committee, FII; Dr Dravya Jain, Advisor, FII
Speaker: Dr. Anjali Jain, Joint Director - Research Projects - FII

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TALK WITH AN EXPERT
EVERY THURSDAY AT 6:00PM
14th May, 2026 Thursday

Tackling Youth Unemployment Through Innovation and Opportunity

Hosts: Mr Sanjiv Arora, Chairperson Media & IT Committee, FII; Dr Dravya Jain, Advisor, FII
Speaker: Prof. Raj Kumar, Advisor - Skill Development Committee - FII

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TALK WITH AN EXPERT
EVERY THURSDAY AT 6:00PM
21st May, 2026 Thursday

Drafting a Legally Strong Will for a Secure Future

Hosts: Mr Sanjiv Arora, Chairperson Media & IT Committee, FII; Dr Dravya Jain, Advisor, FII
Speaker: CA Yatinder Khemka, Chairperson - Banking & Finance Committee - FII

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TALK WITH AN EXPERT
EVERY THURSDAY AT 6:00PM
28th May, 2026 Thursday

Beyond the Game: Building a Successful Career in Sports

Hosts: Mr Sanjiv Arora, Chairperson Media & IT Committee, FII; Dr Dravya Jain, Advisor, FII
Speaker: Prof G L Khanna, Chairman Sports & Recreation Committee, FII

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Padma Bhushan
L. Sh. Darshan Lal Jain



Padma Vibhushan
L. Smt. Sushma Swaraj

OUR INSPIRATIONS



From the Desk of

Dr. Deepak Jain

President, Federation of Indian Industry



India's New Era of Growth, Innovation & Opportunity

India is witnessing a transformative phase of growth driven by innovation, entrepreneurship, technology, and global collaboration. Across sectors such as manufacturing, digital infrastructure, startups, renewable energy, defence, healthcare, and MSMEs, the country is moving forward with renewed confidence and a strong vision for the future.

Today, India is not only one of the fastest-growing economies but also an emerging global hub for talent, investment, and innovation. The rapid adoption of advanced technologies, increasing focus on skill development, and expansion of industrial capabilities are creating new opportunities for businesses, professionals, and young entrepreneurs across the nation.

In recent months, the country has seen remarkable progress in areas such as artificial intelligence, electronics manufacturing, digital services, clean energy, and startup development. These advancements are strengthening India's position in the global economy and opening new possibilities for sustainable and inclusive growth.

At the Federation of Indian Industry (FII), we believe that collaboration between industry, academia, institutions, and policymakers is essential for building a future-ready Bharat. Through strategic partnerships, skill initiatives, industry interactions, business delegations, and knowledge-sharing platforms, FII continues to work towards empowering youth, supporting enterprises, and strengthening the ecosystem of innovation and entrepreneurship.

India's progress today is not only measured by economic growth but also by its ability to create opportunities, encourage innovation, and build an inclusive development model that benefits every section of society. As the nation moves forward towards the vision of Viksit Bharat @ 2047, collective participation and shared responsibility will play a crucial role in shaping the future.

With determination, innovation, and collaboration, India is steadily emerging as a global symbol of growth, resilience, and opportunity. FII remains committed to contributing towards this journey of national development and industrial transformation.



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उद्यमियों की समस्याएं सुनीं व समाधान बताएं

एफआईआई के राष्ट्रीय अध्यक्ष ने किया हिमाचल प्रदेश का दौरा

हिमाचल प्रदेश ब्यूरो • बटौली

उद्योग संघर्ष को दूर करने और उद्योगों को बढ़ावा देने के लिए राष्ट्रीय अध्यक्ष डॉ. वी.के. जैन ने हिमाचल प्रदेश का दौरा किया और प्रदेश के उद्योगों को प्रोत्साहित किया। वह हिमाचल प्रदेश उद्योगों के सम्मेलन में भागी लेने के लिए आया, जिसकी अध्यक्षता प्रदेशपाल विजयेंद्र सिंह रावत ने की। डॉ. वी.के. जैन ने कहा कि राष्ट्रीय अध्यक्ष के 66 वें वार्षिक बैठक में कार्यवाही के अंतराल में 2.5 में वृद्धि करने में कामयाब रहे हैं। उन्होंने कहा कि उद्योग क्षेत्र में समर्थन और प्रोत्साहन देने के लिए वे अपना प्रयास करेंगे।



डॉ. वी.के. जैन के साथ उद्योगों के प्रतिनिधियों का एक समूह (एफआईआई के अध्यक्ष डॉ. वी.के. जैन के साथ)

डॉ. वी.के. जैन ने उद्योगों के प्रतिनिधियों को धन्यवाद दिया कि वे राष्ट्रीय अध्यक्ष के साथ मिलकर काम कर रहे हैं। उन्होंने कहा कि उद्योग क्षेत्र में समर्थन और प्रोत्साहन देने के लिए वे अपना प्रयास करेंगे। उन्होंने कहा कि उद्योग क्षेत्र में समर्थन और प्रोत्साहन देने के लिए वे अपना प्रयास करेंगे। उन्होंने कहा कि उद्योग क्षेत्र में समर्थन और प्रोत्साहन देने के लिए वे अपना प्रयास करेंगे।

आईजीयू में दो दिवसीय अंतरराष्ट्रीय सम्मेलन का हुआ शुभारंभ

स्वदेशी सोच और आत्मनिर्भरता का संदेश देकर विद्यार्थियों को किया प्रेरित

नई दिल्ली, 8 अप्रैल (अशोक कश्यप) - हिंदी राष्ट्रीय विश्वविद्यालय, मेरठ में आयोजित स्वदेशी सोच और आत्मनिर्भरता का संदेश देकर विद्यार्थियों को प्रेरित करने के लिए आयोजित दो दिवसीय अंतरराष्ट्रीय सम्मेलन का शुभारंभ हुआ।



आईजीयू में आयोजित अंतरराष्ट्रीय सम्मेलन का शुभारंभ करते हुए डॉ. वी.के. जैन (एफआईआई के अध्यक्ष)

डॉ. वी.के. जैन ने उद्योग क्षेत्र में समर्थन और प्रोत्साहन देने के लिए आया, जिसकी अध्यक्षता प्रदेशपाल विजयेंद्र सिंह रावत ने की। डॉ. वी.के. जैन ने कहा कि राष्ट्रीय अध्यक्ष के 66 वें वार्षिक बैठक में कार्यवाही के अंतराल में 2.5 में वृद्धि करने में कामयाब रहे हैं। उन्होंने कहा कि उद्योग क्षेत्र में समर्थन और प्रोत्साहन देने के लिए वे अपना प्रयास करेंगे।

हिमाचल प्रदेश के उद्यमियों की जानी समस्याएं और समाधान बताएं

डॉ. वी.के. जैन ने उद्योगों के प्रतिनिधियों को धन्यवाद दिया कि वे राष्ट्रीय अध्यक्ष के साथ मिलकर काम कर रहे हैं। उन्होंने कहा कि उद्योग क्षेत्र में समर्थन और प्रोत्साहन देने के लिए वे अपना प्रयास करेंगे।

भारत को वैश्विक स्तर पर सशक्त बनाने को युवाओं की भूमिका महत्वपूर्ण

नई दिल्ली, 8 अप्रैल (अशोक कश्यप) - भारत को वैश्विक स्तर पर सशक्त बनाने के लिए युवाओं की भूमिका महत्वपूर्ण है।



डॉ. वी.के. जैन ने उद्योग क्षेत्र में समर्थन और प्रोत्साहन देने के लिए आया, जिसकी अध्यक्षता प्रदेशपाल विजयेंद्र सिंह रावत ने की। डॉ. वी.के. जैन ने कहा कि राष्ट्रीय अध्यक्ष के 66 वें वार्षिक बैठक में कार्यवाही के अंतराल में 2.5 में वृद्धि करने में कामयाब रहे हैं।

विद्यार्थियों को स्वदेशी सोच का दिया संदेश, आईजीयू में अंतरराष्ट्रीय सम्मेलन शुरू

कोशल विकास करने पर दिया बल

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प्रतिस्पर्धा के लिए विद्यार्थियों को तैयार रखने का माहौल

डॉ. वी.के. जैन ने उद्योग क्षेत्र में समर्थन और प्रोत्साहन देने के लिए आया, जिसकी अध्यक्षता प्रदेशपाल विजयेंद्र सिंह रावत ने की। डॉ. वी.के. जैन ने कहा कि राष्ट्रीय अध्यक्ष के 66 वें वार्षिक बैठक में कार्यवाही के अंतराल में 2.5 में वृद्धि करने में कामयाब रहे हैं।

आत्मनिर्भरता का संदेश देकर सम्मेलन का किया शुभारंभ

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FII National President Dr. Deepak Jain's Himachal Visit Sparks Hope for Stronger Industry-Government Collaboration and Accelerated Growth

Plans to Boost Exports Through Global Delegations and Address Pharma Sector Challenges

UMESH PRASAD, HIMACHAL MEDICARE, BADDI

The visit of Federation of Indian Industry (FII) National President Dr. Deepak Jain to Himachal Pradesh marked a significant milestone for the state's industrial and entrepreneurial ecosystem. His presence not only brought renewed attention to long-standing industrial challenges but also opened new avenues for collaboration, growth, and global outreach.

The visit coincided with a key conference organized by the Himachal Pradesh unit of FII, where Dr. Jain engaged directly with entrepreneurs, industry leaders, and stakeholders to understand their concerns at the grassroots level. The event, led by State President Dr. Chiranjeev Singh Thakur, featured a warm and traditional welcome. State Vice President Dr. Yuvraj Singh honored Dr. Jain with a Himachali cap and memento, reflecting the region's cultural pride.

In his address, Dr. Jain highlighted FII's rapidly expanding global footprint, noting its presence in over 66 countries and more than 25 Indian states. He emphasized the vital role entrepreneurs play in shaping the nation's economy, stating that their risk-taking ability drives innovation, boosts production, generates employment, and strengthens economic stability. A strong industrial sector, he noted, remains the backbone of sustainable growth.

The interaction provided an important platform for local entrepreneurs to voice pressing concerns. A major issue raised was the delay in the construction of the Baddi-Nalagarh four-lane highway—an essential infrastructure project for industrial transport and logistics. Such delays, stakeholders noted, disrupt supply chains, increase operational costs, and reduce competitiveness. Broader infrastructure gaps affecting consistent industrial development were also highlighted.

The pharmaceutical sector, for which Himachal Pradesh is widely recognized as a "Pharma Hub," remained a central focus of discussion. Industry representatives pointed



to challenges such as inadequate logistics, infrastructure limitations, and operational bottlenecks. They stressed that without addressing these issues, maintaining global standards and competing internationally becomes increasingly difficult. Dr. Jain acknowledged these concerns and assured that FII would take them up with both state and central governments to seek timely solutions.

Emphasizing the importance of quality, Dr. Jain noted that the global pharmaceutical market is highly competitive and driven by strict standards. He urged manufacturers to align with international benchmarks, stating that consistent quality improvement is essential to boosting global demand for Indian pharmaceutical products. With the right infrastructure and policy support, he added, Himachal Pradesh has the potential to emerge as a leading player in the global pharma industry.

Looking ahead, Dr. Jain outlined FII's plans to enhance international engagement through business delegations to countries such as Vietnam and the UAE. These initiatives aim to create new export opportunities and strengthen global connections for Indian industries, including those in Himachal Pradesh. He encouraged entrepreneurs to actively participate to expand their market reach and gain exposure to international trade practices.

Offering practical suggestions, Dr. Jain advised entrepreneurs to adopt a more structured and collective approach to problem-solving. He recommended forming small committees of around five industrialists to address specific issues efficiently. Such groups, he explained, can improve



coordination with state authorities and escalate unresolved matters to the national level through FII's network.

Reaffirming FII's core values, Dr. Jain emphasized that the organization operates as a non-political platform dedicated to empowering Indian industries. Its mission is to strengthen domestic enterprises, enhance global competitiveness, and connect Indian businesses with international markets. Through its growing initiatives, FII aims to position India as a stronger force in global trade, with regions like Himachal Pradesh playing a crucial role.

The event saw participation from several prominent members of Himachal's industrial community, including Dr. Chiranjeev Singh Thakur, Dr. Yuvraj Singh, and leading pharma industrialists such as Rajesh Bansal, Sandeep Arora, Dr. Ashok Kumar Rana, Vichitra Singh Patil, Sunil Hada, Nikil, Ramesh Dubey, Sandeep Dhiman, N.P. Kaushik, Devendra Rana, Harish Sharma, Pandey, Setpal Jassal, Harjot Singh Thakur, Akhilesh Yadav, Ravi Rana, and State Organization Minister Dr. R.S. Bans. Their presence reflected a strong collective commitment to addressing challenges and driving industrial progress.

Overall, Dr. Deepak Jain's visit served as a morale booster for Himachal Pradesh's entrepreneurial community. His constructive engagement, assurances, and forward-looking vision have instilled renewed optimism among stakeholders. The strengthened focus on industry-government collaboration raises hopes that persistent challenges—particularly in infrastructure and the pharmaceutical sector—will soon be addressed, paving the way for accelerated and sustainable industrial growth in the region.

निवेश और औद्योगिक क्रांति को नई रफ्तार देगी 'मेक इन हरियाणा' पॉलिसी : विनोद बापना

मंजू कुमारी देश रोजाना, गुरुग्राम। दो दिन पूर्व घोषित रमेक इन हरियाणा इंडस्ट्रियल पॉलिसी और अन्य सेक्टरल नीतियों का औद्योगिक जगत ने पुरजोर स्वागत किया है। फेडरेशन ऑफ इंडियन इंडस्ट्री हरियाणा के चेयरमैन एवं कैपारो

मारुति के सीईओ विनोद बापना ने नई नीति की सराहना करते हुए इसे प्रदेश के औद्योगिक विकास के लिए एक ऐतिहासिक और दूरदर्शी कदम बताया है। लघु उद्योग भारती और एफआईआई सहित प्रदेश के प्रमुख औद्योगिक संगठनों ने इस दूरदर्शी नीति के लिए मुख्यमंत्री नायब सिंह सेनी और उद्योग एवं वाणिज्य मंत्री राव नरबीर सिंह का आभार व्यक्त किया है। नीति के शुभारंभ के साथ ही कार्यक्रम के दौरान लगभग 1.10 लाख करोड़ के प्रस्तावित निवेश से संबंधित एमओयू पर हस्ताक्षर किए गए। इस ऐतिहासिक निवेश पर अपनी प्रतिक्रिया देते हुए विनोद बापना ने कहा कि एक ही मंच पर 1.10 लाख करोड़ के निवेश प्रस्तावों का आना इस बात का स्पष्ट प्रमाण है कि देश-विदेश के निवेशकों का हरियाणा की प्रशासनिक व्यवस्था, बेहतर इंफ्रास्ट्रक्चर और नीतियों पर अटूट विश्वास है। मेक इन हरियाणा इंडस्ट्रियल पॉलिसी 2026 न केवल बड़े उद्योगों बल्कि सूक्ष्म, लघु एवं मध्यम उद्योगों के लिए भी सर्जिवनी का काम करेगी। यह नीति विनिर्माण को बढ़ावा देने, व्यापार को सुगम बनाने और बड़े पैमाने पर रोजगार के नए अवसर सृजित करने में मौल्य का पत्थर साबित होगी। विनोद बापना ने उद्योग एवं वाणिज्य विभाग, एचएसआईआईडीसी और हरियाणा एंटरप्राइज प्रमोशन सेंटर के अधिकारियों व कर्मयोगियों को भी सराहना की, जिन्होंने इस उद्योग-हितैषी नीति का खाका तैयार किया है।



STUDENTS AND RESEARCHERS SHALL ACTIVELY CONTRIBUTE TO BUILDING A SELF-RELIANT AND SUSTAINABLE INDIA: VC IIT

Students and researchers at IIT Delhi are encouraged to actively contribute to building a self-reliant and sustainable India. The Vice-Chancellor, IIT Delhi, emphasized the role of students and researchers in driving innovation and research.



The Vice-Chancellor, IIT Delhi, emphasized the role of students and researchers in driving innovation and research. He stated that the university is committed to providing a world-class education and research environment. He also mentioned the importance of interdisciplinary research and collaboration between different departments and institutes.

Accelerate Investment and Industrial Growth: Vinod K. Bapna.

Vinod K. Bapna, Chairman of FII Haryana, emphasized the need to accelerate investment and industrial growth in the state. He highlighted the importance of infrastructure and policy support.



Vinod K. Bapna, Chairman of FII Haryana, emphasized the need to accelerate investment and industrial growth in the state. He highlighted the importance of infrastructure and policy support. He also mentioned the need for a strong regulatory framework and the importance of maintaining a competitive edge in the global market.

Federation of Indian Industries Seeks Immediate Enforcement of Himachal High Court Verdict on Drug Regulatory Jurisdiction

Pharma Industry Body Demands Clear Separation of Central and State Powers Under Drugs & Cosmetics Act

UMESH PRASAD, HIMACHAL MEDICARE, BADDI

A major development that could significantly impact India's pharmaceutical regulatory framework, the Federation of Indian Industries (FII) has urged the Himachal Pradesh Drug Control Administration to immediately implement the recent judgment delivered by the Himachal Pradesh High Court in the case of M/S. Sankar & Co. v. State of Himachal Pradesh, reported at 2022 INSC 35260.

The representation was submitted by FII Himachal Pradesh State President, Dr. Chiranjeev Thakur, who called for strict compliance with the statutory division of powers prescribed under Chapter IV of the Drugs and Cosmetics Act, 1960.

According to the industry body, the High Court has drawn a clear constitutional and legal distinction between the powers reserved for Central Government authorities and those vested with State Drug Control Administration under the Drugs & Cosmetics Act. It stated that the judgment categorically clarifies that Chapter IV of the Act, which governs the import of drugs and cosmetics, falls exclusively within the exclusive jurisdiction of authorities appointed by the Central Government. However, Chapter IV - dealing with the manufacture, sale, distribution, inspection, and enforcement concerning drugs and cosmetics - substantially overlaps with State Governments and officials appointed by them.

The association emphasized that the powers manufacturing, inspection, investigation, seizure, prosecution, and enforcement concerning manufacturing and sale activities "essentially" lie with the Drug Inspector appointed by the State Government.

In its detailed representation, FII



responding to media queries regarding the implications of the judgment and the FII representation, State Drug Controller Dr. Anshu Kishore emphasized that the department is currently examining the matter with legal experts to ensure uniform compliance with the order of the Hon'ble High Court.

The ruling is being viewed as a potentially landmark development for the pharmaceutical industry in Himachal Pradesh, especially in the Baddi-Garhwal-Nalagarh Hubs. Industry stakeholders believe the judgment could reinforce regulatory enforcement practices not only in Himachal Pradesh but across India by clearly defining the operational jurisdiction of Central and State drug regulatory authorities. Experts also feel that the verdict may lead to greater accountability, procedural clarity, and reduced regulatory overlap with the pharmaceutical sector.



Administrative interambor and clarify on enforcement mechanisms. According to the association, the initiative has been undertaken in the larger interest of consumer safety, governance, regulatory transparency, and proper implementation of the law as interpreted by the Himachal Pradesh High Court.

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हरियाणा में निवेश और औद्योगिक क्रांति को नई रफ्तार देगी मेक इन हरियाणा इंडस्ट्रियल पॉलिसी 2026: विनोद बापना

गुरुग्राम। मेक इन हरियाणा नीति का शुभारंभ आज हरियाणा में हुआ है। इस अवसर पर विनोद बापना ने कहा कि यह नीति हरियाणा के औद्योगिक विकास को नई रफ्तार देगी। उन्होंने कहा कि यह नीति निवेशकों को आकर्षित करेगी और राज्य की अर्थव्यवस्था को मजबूत करेगी।



विनोद बापना ने कहा कि यह नीति हरियाणा के औद्योगिक विकास को नई रफ्तार देगी। उन्होंने कहा कि यह नीति निवेशकों को आकर्षित करेगी और राज्य की अर्थव्यवस्था को मजबूत करेगी।

यह नीति निवेशकों को आकर्षित करेगी और राज्य की अर्थव्यवस्था को मजबूत करेगी। विनोद बापना ने कहा कि यह नीति हरियाणा के औद्योगिक विकास को नई रफ्तार देगी।

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India's Exports Reached Four-Year High in April 2026

India's merchandise exports recorded a four-year high in April 2026 due to strong global demand for engineering goods, electronics, and petroleum products. The growth created

major business opportunities for exporters, MSMEs, logistics providers, and manufacturers. Experts stated that government export promotion schemes and improving trade conditions further strengthened India's international trade performance during the month.



AI and Deep-Tech Export Opportunities Increased

During May 2026, Commerce Minister Piyush Goyal highlighted India's export potential in artificial intelligence, deep-tech innovation, and Global Capability Centres. The

announcement created optimism among startups and technology firms. Companies working in AI services, automation, cloud computing, cybersecurity, and data analytics witnessed increasing international demand and new business opportunities.



Government Planned PLI 2.0 for Smartphone Manufacturing

In May 2026, the Government planned to introduce PLI 2.0 for smartphone manufacturing to increase domestic value addition. The initiative

created opportunities for component manufacturers, semiconductor suppliers, PCB makers, and logistics companies. Industry experts observed that the scheme encouraged global smartphone brands to expand operations in India and strengthened the country's electronics manufacturing ecosystem.



EEPC India Proposed MSME Rating System

EEPC India proposed a separate MSME rating system in May 2026 to improve financing access for small businesses. Experts stated that many MSMEs faced challenges

in obtaining affordable loans due to limited financial ratings. The proposed system helped banks and investors assess smaller businesses more effectively, creating better funding opportunities for exporters, startups, and manufacturers.



Manufacturing Output Registered Strong Growth

India's manufacturing output increased by 6.2 percent in April 2026, reflecting rising industrial demand and production activities. Growth was seen

across machinery, automobiles, electronics, and consumer goods sectors. Business opportunities increased in industrial automation, warehousing, transportation, and supply-chain management. Experts credited infrastructure spending and growing domestic consumption for supporting industrial growth during the period.



Engineering Exports Increased in April 2026

India's engineering exports grew by 8.8 percent in April 2026 despite global economic uncertainties. Strong growth was recorded in electric machinery, industrial

equipment, auto components, and aluminium products. The export rise created opportunities for suppliers, logistics providers, exporters, and MSMEs associated with the engineering sector. Government support and rising global demand strengthened export performance.



NITI Aayog Released West Bengal Industrial Blueprint

NITI Aayog unveiled an industrial development blueprint for West Bengal in May 2026 focusing on textiles, food processing, electronics manufacturing, and MSME clusters. The initiative created business opportunities in warehousing, transportation, agro-processing, and industrial services. Experts believed the strategy improved the investment climate and supported industrial growth across eastern India.



IndiaAI Mission Expanded Global Startup Presence

India's AI startup ecosystem expanded internationally under the IndiaAI Mission during May 2026. Several Indian startups entered European and global markets through accelerator programs and strategic collaborations. Opportunities increased for entrepreneurs working in automation, machine learning, fintech, healthcare technology, and cybersecurity. The initiative also helped startups access funding, mentorship, and international clients.



Electronics and Cereals Drove Export Growth

India witnessed strong export growth in electronic goods and cereals during April 2026. Electronic products such as smartphones and consumer devices recorded rising international demand, while cereal exports benefited from strong agricultural production. The trend created opportunities for agri-exporters, food processors, electronics manufacturers, packaging companies, and logistics providers across multiple sectors.



Defence and Aerospace Partnership Expanded

India's defence and aerospace sector received a boost in May 2026 through a partnership between Indian and Portugal-based firms for AI-powered aircraft manufacturing. The collaboration strengthened India's defence export capabilities and promoted advanced aerospace technologies. Opportunities emerged in aircraft components, software development, precision engineering, artificial intelligence systems, and defence manufacturing sectors.



MSME Sector Maintained Positive Growth

India's MSME sector continued to show positive growth during April and May 2026 despite global economic challenges. Demand remained strong across manufacturing, engineering goods, industrial products, and business services. Industry surveys indicated that MSMEs gradually increased production and expanded operations.



MSME Sector Witnessed Positive Growth in May 2026

India's MSME sector continued to witness positive growth during May 2026 despite global economic uncertainties and supply-chain challenges. Demand remained strong across manufacturing, engineering goods, industrial products, and business services sectors. Industry surveys showed that MSMEs gradually increased production and expanded operations during the month.

POLITICAL NEWS



Govt Accelerated Infrastructure Development Projects

The Central Government accelerated infrastructure and industrial development projects in April and May 2026 to strengthen economic growth and attract investments. Major projects focused on highways, industrial corridors, logistics parks, and smart cities.



Industrial Policy Reforms Supported Manufacturing Growth

The Government introduced industrial policy reforms in April and May 2026 to improve ease of doing business and promote manufacturing activities. The measures supported MSMEs, export-oriented industries, and private investments across multiple sectors. Experts observed that the reforms encouraged industrial expansion, job creation, and technology adoption.



States Expanded Industrial Investment Activities

Several Indian states increased industrial investment activities in April and May 2026 by launching investor-friendly policies and infrastructure projects. New industrial parks, logistics hubs, and manufacturing zones attracted investments from domestic and international companies.

INTERNATIONAL NEWS



India Strengthened Trade Partnerships with Europe

India strengthened trade partnerships with European countries in May 2026 through bilateral business meetings and industrial collaborations. The discussions focused on exports, technology partnerships, manufacturing cooperation, and investment opportunities.



Global Trade Activities Improved

Global trade activities improved in April 2026 as supply-chain disruptions reduced across shipping, logistics, and manufacturing sectors. Businesses experienced smoother export-import operations and faster international deliveries. The recovery created opportunities for exporters, logistics providers, shipping companies, and manufacturers.



Asian Countries Increased Economic Cooperation

Several Asian nations increased regional economic cooperation in May 2026 to improve trade, manufacturing, technology exchange, and infrastructure development. The collaborations focused on strengthening supply chains and promoting industrial investments across the region. Business opportunities increased for exporters, logistics providers, technology firms, and manufacturers.

INDUSTRY



Estonian startups keen to partner with India, tap into its huge market

Several Estonian tech startups from diverse sectors such as AI, cybersecurity, defence and medicine have evinced interest in collaborating with India and tapping its huge market as the two countries seek to step up their economic partnership. Latitude59, an influential startup and technology conference that takes place here annually, is also keen on hosting a networking event in India next year under its aegis.



Development Bank of Japan makes first real estate investment in India

Development Bank of Japan Inc. (DBJ) has made its first real estate investment in India by committing capital to the HDFC Capital Development of Real Estate Affordable and Mid-Income Fund (H-DREAM Fund), managed by HDFC Capital Advisors, the real estate private equity arm of the HDFC Group.



Odisha govt to review Vedanta's ₹2 trillion investment plans every 15 days

In a bid to fast-track one of the biggest investments, the Odisha government has decided to monitor the progress and implementation of Vedanta Group's proposed industrial projects worth over ₹2 trillion every 15 days to ensure early commencement of work and timely execution.

BANKING AND FINANCE



Digital Banking Transactions Witnessed Strong Growth

Digital banking transactions recorded significant growth in April and May 2026 due to rising adoption of UPI services, online payments, and fintech platforms. Banks expanded digital financial services across urban and rural markets to improve customer convenience and financial inclusion.



MSME Credit Demand Increased Across Sectors

Banks and financial institutions reported increasing loan demand from MSMEs in April and May 2026 as manufacturing and industrial activities expanded. Small businesses sought financing support for machinery upgrades, operational expansion, and production growth. Experts stated that rising credit demand reflected improving business confidence and economic recovery.

Financial Institutions



Financial Institutions Expanded Business Lending

Several financial institutions expanded business lending activities in May 2026 to support industrial growth and entrepreneurship. Increased lending was witnessed across MSMEs, infrastructure, manufacturing, and startup sectors. Industry experts stated that improved credit flow supported investment activities and strengthened business expansion opportunities.

AGRICULTURE



Cereal Exports Witnessed Strong Growth

India recorded strong cereal export growth in April 2026 due to increased agricultural production and rising global demand. Higher exports created opportunities for agri-exporters, logistics companies, food processors, and packaging industries. Industry experts stated that improved agricultural output and export demand strengthened India's position in international food markets.



Food Processing Industry Expanded Operations

The food processing industry expanded operations in May 2026 due to rising domestic and international demand for processed food products. Investments increased in cold storage, packaging, transportation, and agro-processing facilities. Business opportunities emerged for MSMEs, logistics providers, and agri-technology companies.



Agri-Technology Initiatives Increased

The Government promoted agri-technology and digital farming initiatives in April and May 2026 to improve agricultural productivity and farmer income. Technology-based solutions such as smart irrigation, drone monitoring, and digital marketplaces gained popularity across farming communities. Experts stated that increasing technology adoption created opportunities for agri-tech startups, equipment manufacturers, and digital service providers within the agriculture sector.

START-UP



AI Startups Expanded into Global Markets

Indian AI startups expanded into European and international markets in May 2026 through accelerator programs, strategic partnerships, and technology collaborations. Companies working in automation, machine learning, fintech, healthcare technology, and cybersecurity witnessed rising international demand. Experts stated that India's growing digital ecosystem and skilled workforce strengthened global opportunities for technology startups and innovation-driven businesses.



Fintech Startups Attracted Strong Investments

India's fintech startup ecosystem attracted strong investor interest in April and May 2026 due to increasing digital payment adoption and financial innovation. Startups working in digital lending, payment solutions, and financial services received funding support from domestic and international investors. Industry experts observed that the sector's growth strengthened India's digital economy and created opportunities for financial technology companies.



Startup Funding Activities Improved

Startup funding activities improved in May 2026 as investors showed renewed confidence in technology, automation, healthcare, and clean-energy sectors. Several startups secured investments for business expansion and product development. Experts stated that improving funding conditions supported innovation and entrepreneurship across India.

SKILL DEVELOPMENT



Govt Expanded Skill Development Programs

The Government expanded skill development programs in May 2026 focusing on manufacturing, electronics, digital technology, and industrial sectors. Training initiatives aimed to improve youth employability and workforce readiness across India. Industry experts stated that the programs supported industrial growth and addressed skill shortages in technical sectors.



Industries Increased Workforce Training Initiatives

Several industries launched workforce training and technical education initiatives in April and May 2026 to address skill gaps across manufacturing and technology sectors. Companies focused on industrial automation, AI skills, electronics, and technical operations training. Experts observed that industry-led programs improved workforce productivity and supported long-term business expansion opportunities across multiple industrial sectors.



Demand for Digital Skills Increased

Demand for digital and AI-related skills increased rapidly in April and May 2026 due to rising technology adoption across industries. Businesses sought skilled professionals in cybersecurity, cloud computing, automation, data analytics, and artificial intelligence sectors. Experts stated that the trend created opportunities for educational institutions, online learning platforms, and technology training providers across India.

SCIENCE & TECHNOLOGY



India Increased AI Research Activities

India increased investments in artificial intelligence research and innovation in May 2026 to support technology-driven economic growth. AI-based solutions gained importance across healthcare, finance, manufacturing, and digital services sectors.



Semiconductor Sector Expanded Rapidly

India's semiconductor manufacturing sector expanded in April and May 2026 with increasing investments in chip production and electronics manufacturing facilities. Global technology companies explored opportunities to strengthen supply chains within India. Industry experts observed that semiconductor expansion created opportunities for electronics manufacturers, component suppliers, logistics providers, and industrial infrastructure companies across the country.



Space Technology Collaborations Increased

India strengthened international collaborations in space technology and satellite development in May 2026 through partnerships with foreign agencies and private companies. The collaborations supported satellite manufacturing, communication technology, and research activities. Experts stated that the development created business opportunities for aerospace companies, technology providers, and engineering firms associated with the space sector.

AUTO TECHNOLOGY



EV Manufacturing Activities Increased

Electric vehicle manufacturing activities increased in April and May 2026 as automobile companies expanded production capacity and launched new EV models. Investments also increased in battery manufacturing, charging infrastructure, and smart mobility solutions. The growth created opportunities for auto component manufacturers, technology providers, battery suppliers, and infrastructure companies.



Auto Component Exports Witnessed Growth

India's auto component exports recorded strong growth in April 2026 due to increasing international demand for automotive parts and engineering products. Major exports included engine components, braking systems, electrical parts, and transmission equipment.



Smart Mobility Projects Expanded Across Cities

Several smart mobility and EV infrastructure projects expanded in April and May 2026 across major Indian cities to improve urban transportation systems. Investments increased in EV charging stations, intelligent traffic systems, and electric public transport services. The projects created opportunities for infrastructure companies, software developers, engineering firms, and clean-energy solution providers.

CSR



Companies Increased CSR Spending

Several corporate groups increased CSR spending

In May 2026 focusing on education, healthcare, skill development, and environmental sustainability projects. Businesses launched community welfare initiatives and social development programs across urban and rural areas. Industry experts stated that increased CSR investments strengthened corporate social responsibility efforts while supporting long-term community development.



Skill-Based CSR Programs Expanded

Industries expanded CSR-driven skill development programs in April and May 2026 to improve youth employability and technical training. The initiatives focused on manufacturing skills, digital education, technical operations, and entrepreneurship development.



Green Sustainability Projects Increased

Several companies promoted sustainability and environmental protection projects in May 2026 under their CSR initiatives. Businesses invested in renewable energy, tree plantation drives, waste management systems, and water conservation projects. Industry experts stated that green CSR initiatives supported environmental sustainability while improving corporate responsibility standards.

DEFENCE NEWS



Defence Manufacturing Partnerships Expanded

India expanded defence manufacturing partnerships in May 2026 to strengthen aerospace, military equipment, and advanced technology sectors.

Collaborations with international companies supported aircraft manufacturing, defence electronics, and AI-based defence systems.



Indigenous Defence Production Increased

Domestic defence production activities increased in April and May 2026 under the Government's self-reliance initiatives.

Indian companies expanded manufacturing of defence equipment, military vehicles, surveillance systems, and aerospace components. Experts observed that rising indigenous production reduced import dependence and created opportunities for MSMEs, engineering companies, and defence technology providers.



Defence Export Opportunities Witnessed Growth

India witnessed rising defence export opportunities in May 2026 through international collaborations and technology partnerships.

Indian defence manufacturers expanded exports of military equipment, aerospace systems, and engineering products to several countries. Industry experts stated that increasing exports strengthened India's global defence presence and encouraged investments in advanced manufacturing and defence technologies across the country.

ENERGY AND POWER



Renewable Energy Projects Rapidly

India expanded renewable energy projects in April and May 2026 focusing on solar and wind power generation. Major investments were made in solar parks, wind

farms, and clean-energy infrastructure projects across different states. The expansion created opportunities for energy companies, equipment manufacturers, engineering firms, and infrastructure providers.



Power Infrastructure Investments Increased

Investments in power transmission and energy infrastructure increased in May 2026 to support industrial growth and rising

electricity demand. Several projects focused on grid modernization, transmission networks, and power distribution improvements. Industry experts observed that stronger energy infrastructure supported manufacturing activities and improved electricity reliability across industrial regions.



Green Hydrogen Projects Progressed

Several green hydrogen projects progressed in April and May 2026 under India's clean-energy transition initiatives. Energy companies increased

investments in hydrogen production facilities, storage infrastructure, and research activities. Experts stated that green hydrogen development created opportunities for clean-energy companies, industrial equipment manufacturers, and technology providers. The projects also supported India's long-term sustainability and carbon reduction goals.

INITIATIVES BY GOVT



Govt Promoted Manufacturing Expansion

The Government launched new initiatives in April and May 2026 to support industrial growth and manufacturing expansion across multiple sectors. Policies focused on investment promotion, infrastructure improvement, and export-oriented production activities. Industry experts stated that the initiatives encouraged private sector participation and strengthened India's manufacturing ecosystem.



Infrastructure Development Projects Accelerated

Infrastructure and logistics projects accelerated in April and May 2026 to improve transportation connectivity and economic activities. Major developments included highways, industrial corridors, logistics parks, and urban infrastructure projects. The expansion created business opportunities for construction companies, engineering firms, transportation providers, and warehousing operators.



Digital India Initiatives Expanded

The Government expanded Digital India initiatives in May 2026 to strengthen digital governance and technology adoption across sectors. Investments increased in digital infrastructure, online public services, and smart technology solutions. Experts stated that the initiatives created opportunities for software companies, IT service providers, digital payment firms, and technology startups.

INVEST INDIA



US overtakes Mauritius to become India's 2nd largest FDI source as inflows cross \$11 billion mark

The United States has overtaken Mauritius to become the second-largest source of foreign direct investment (FDI) into India in the latest financial year, marking a notable shift in global investment flows into the country, reported TOI.



Govt launches ₹33,660-crore Bhavya scheme to build 100 industrial parks: Piyush Goyal

Union Commerce and Industry Minister Piyush Goyal on Saturday said the government has opened a four-month application window for states to submit proposals for setting up 50 industrial parks under the ₹33,660 crore Bharat Audyogik Vikas Yojana (BHAVYA) scheme, aimed at strengthening India's industrial infrastructure.



India-Japan seek to advance coop in critical minerals, semiconductors & ICT

India and Japan are strengthening cooperation in critical minerals, semiconductors, and ICT to enhance supply chain resilience and technological partnership. Both sides aim to reduce dependency risks and promote innovation-driven growth. The collaboration is expected to support secure access to rare resources and advance digital infrastructure development.

DIPLOMATIC POSTINGS



Visit of President of the Republic of the Union of Myanmar to India (May 30 - June 03, 2026)

The President of the Republic of the Union of Myanmar, H.E. U Min Aung Hlaing, will pay an official visit to India from 30 May to 03 June 2026 at the invitation of Prime Minister Shri Narendra Modi. He will be accompanied by a high-level delegation including ministers, officials, and business leaders.



11th Annual BRICS Counter Terrorism Working Group (CTWG) Plenary and Sub Groups' Meetings

The 11th Annual BRICS Counter Terrorism Working Group Plenary and Sub Groups' Meetings were held in New Delhi on 21–22 May 2026 under India's chairship. The meetings marked 10 years of the CTWG and focused on strengthening global counter-terrorism cooperation.



Prime Minister's meeting with Prime Minister of Iceland on the margins of the 3rd India-Nordic

Summit Narendra Modi met H.E. Ms. Kristurn Frostadottir in Oslo on the margins of the 3rd India-Nordic Summit. It was their first meeting after she assumed office. Prime Minister Modi congratulated her on becoming the youngest Prime Minister of Iceland. Both leaders discussed strengthening bilateral ties, particularly after the India–EFTA Trade and Economic Partnership Agreement (TEPA) came into effect, and explored cooperation in trade, investment, geothermal energy, fisheries, technology, tourism, and Arctic research.

MEA



Dr. Pradeep Singh Rajpurohit appointed as the next Ambassador of India to the Kingdom of Bahrain

Dr. Pradeep Singh Rajpurohit has been appointed as the next Ambassador of India to the Kingdom of Bahrain. He is expected to assume charge shortly and will succeed the current envoy. His appointment aims to further strengthen bilateral relations between India and Bahrain, focusing on trade, energy, diaspora



Dr. Ajay Kumar appointed as the next High Commissioner of India to the Republic of Uganda

Dr. Ajay Kumar has been appointed as the next High Commissioner of India to the Republic of Uganda. He is expected to assume charge shortly. His appointment is aimed at further strengthening India–Uganda relations, with focus on development cooperation, trade, capacity building, and people-to-people ties.



Shri Norbu Negi appointed as the next High Commissioner of India to the Republic of Sierra Leone

Shri Norbu Negi has been appointed as the next High Commissioner of India to the Republic of Sierra Leone. He is expected to assume charge shortly. His appointment aims to further strengthen India–Sierra Leone relations, with emphasis on trade, development cooperation, capacity building, and engagement with the Indian diaspora.

FII Signed MoU with Kalinga University to Boost Industry–Academia Collaboration



Federation of Indian Industry (FII) signed a Memorandum of Understanding (MoU) with Kalinga University to strengthen industry–academia collaboration and promote skill development initiatives. This strategic partnership aimed to bridge the gap between academic learning and industry requirements by introducing practical, industry-aligned training programs for students.

Through this collaboration, both organizations worked together to design and deliver skill-based courses, workshops, internships, and placement opportunities, thereby enhancing the employability of young talent. The initiative also supported innovation, entrepreneurship, and knowledge exchange between industry experts and academia.

The MoU marked a significant step towards building a future-ready workforce and reinforced FII’s commitment to empowering youth through meaningful skilling and capacity-building programs across India.

FII and IJCC Signed Strategic Partnership



Federation of Indian Industry signed a Memorandum of Understanding (MoU) with Indo-Japan Chamber of Commerce on 23 May 2026 to promote institutional collaboration, mutual growth, and India–Japan business engagement.

The MoU was signed by Dr. Deepak Jain, President – FII, and Mr. Rahul Mishra, Chairman – IJCC, in the presence of Mr. Sanjay Patel, Admin Officer – FII, and Mr. Surajeet Kalita, Co-Founder & Vice Chairman – IJCC.

Under this partnership, both organizations will work together on business networking, trade and investment facilitation, policy dialogue, Japan Desk support, market access initiatives, industry delegations, and skill development programs to strengthen Indo-Japan economic cooperation and create new opportunities for businesses and youth.

FII Participated in Education Conclave 2026 and Signed MoU with Haryana Vishwakarma Skill University



Federation of Indian Industry (FII), under the leadership of Dr. Deepak Jain, President – FII, participated in the Education Conclave 2026 – Prajñā Parisamvāda held at Haryana Vishwakarma Skill University, Palwal, alongside Sh. Uditendu Verma, General Secretary – FII, and Sh. Kapil Malik, Vice Chairperson – MSME Committee, FII. A key highlight of the conclave was the signing of a Memorandum of Understanding (MoU) between Federation of Indian Industry and Haryana Vishwakarma Skill University, aimed at strengthening industry–academia collaboration and promoting skill-based education initiatives.

The conclave, themed “Transforming School Education for the Future: Skills, Innovation & Industry Collaboration,” brought together distinguished policymakers, academicians, and industry leaders from across the country. The event was graced by Chief Guest Sh. B.R. Shankaranand Ji, National Organisation Secretary, Bharatiya Shikshan Mandal, and was held under the leadership of Prof. Dinesh Kumar, Vice-Chancellor, SVSU. Eminent dignitaries including Sh. Harish Kumar Vashishth, IAS; Sh. Sonu Bhatt, IAS; Sh. Raj Kumar Bhatia; and Sh. Prem Singh also attended the conclave. The presence of Sh. Amish Ameya and Ms. Chanchal Bhardwaj further enriched the discussions on innovation, industry integration, and future-ready education.

FII Signed MoU with Indira Gandhi University for Skill Development and Employability



Federation of Indian Industry (FII) participated in a special event held at Indira Gandhi University (IGU), Meerpur, Rewari, where an important Memorandum of Understanding (MoU) was formally signed between FII and IGU. The event was attended by Dr. Deepak Jain, President – FII, as Guest of Honour, along with Sh. Uditendu Verma, General Secretary – FII.

The collaboration marked a significant step towards empowering youth through advanced skilling, research, and professional development in line with the vision of “Viksit Bharat @ 2047.” The programme was also graced by Sh. Satish Kumar Ji from Swadeshi Jagran Manch, who highlighted the importance of the Swadeshi movement and local entrepreneurship for national prosperity.

Prof. Aseem Miglani, Vice-Chancellor, IGU, emphasised the university’s commitment to developing industry-ready human capital through academic excellence. The event was also attended by Sh. Ravi Gupta, Dr. Dilbag Singh, Registrar – IGU, Dr. Ritu Bajaj, Director – SEPD, and senior faculty members. The ceremony witnessed meaningful discussions on building a self-reliant and prosperous Bharat while strengthening the bridge between education and employability.

FII Renewed MoU with CBLU



Federation of Indian Industry (FII) renewed its MoU with Chaudhary Bansi Lal University (CBLU) in the esteemed presence of Prof. Deepti Dharmani, Vice Chancellor; Prof. Bhavna Sharma, Registrar; Prof. Dinesh Kumar, Dean – Academic Affairs; Prof. Sunita Bharatwal, Director – Employment Support Centre; along with other university officials.

The FII delegation included Dr. Deepak Jain, President – FII; Dr. Mukul Jain, Member – FII; and Sh. Sanjay Patel, Admin Officer – FII. The collaboration aimed to strengthen industry–academia engagement, skill development, training, and employment-oriented opportunities for students and young professionals.

Prof. Deepti Dharmani, Vice Chancellor, also kindly took the delegation around the university campus during the visit.

FII & DSEU Joined Hands to Strengthen Industry–Academia Collaboration



On 21 May 2026, a landmark MoU was signed at Dr. Ambedkar International Centre between the Federation of Indian Industry (FII) and Delhi Skill and Entrepreneurship University (DSEU) to strengthen industry–academia collaboration and create greater opportunities for students and young professionals.

The FII delegation was led by Dr. Deepak Jain, President – FII; Sh. Uditendu Verma, General Secretary – FII; and Dr. Vishika Yadav, Joint Director – Skill Committee, FII, in the esteemed presence of Prof. (Dr.) Ashok Kumar Nagawat, Vice Chancellor – DSEU; Shri Shailendra Singh Parihar, IAS, Registrar – DSEU; Dr. Pankaj Lathar, Director – PR, DSEU; and Dr. Vikram Bansal, Head – Partnerships, DSEU, along with several distinguished dignitaries and stakeholders.

The collaboration reflected a shared vision to strengthen academia–industry engagement, promote skill development, and enhance future career opportunities for youth.

FII Signed MoU with Gurugram University



A landmark MoU was officially signed between Federation of Indian Industry and Gurugram University to strengthen Industry–Academia collaboration and create greater opportunities for students and young professionals.

FII team was led by Dr. Deepak Jain, President-FII; Smt. Sunita Jain, Trustee-FII Foundation; Dr. Shailendra Vyas, Director General-FII; CA Vinod K. Bapna, President, Haryana Chapter-FII; Sh. Uditendu Verma, General Secretary-FII; and Dr. Vishika Yadav, Joint Director, Skill Committee-FII, in the esteemed presence of Prof. Sanjay Kaushik, Hon'ble Vice Chancellor; Ms. Suman Vashistha, Registrar & OSD to VC; Dr. Ajay Sharma, Professor; along with faculty members and officials from Gurugram University.

This collaboration reflected a shared vision to strengthen academia-industry engagement through innovation, entrepreneurship, research, internships, and future-ready education.

FII and HSDM Joined Hands for Youth Empowerment



Federation of Indian Industry marked a significant milestone by signing a Memorandum of Understanding (MoU) with Haryana Skill Development Mission on 5th May, reinforcing a shared commitment towards strengthening skill development and creating a future-ready workforce for the nation.

HSDM was represented by Sh. Rajesh Goyal, Mission Director – HSDM, along with his team, while the FII delegation was led by Dr. Deepak Jain, President – FII, and Dr. Shailendra Vyas, Director General – FII.

This collaboration represents a strong partnership between industry, academia, and government aimed at bridging the gap between academic learning and industrial requirements. The MoU focuses on enhancing vocational training standards, promoting industry-oriented skill development, and creating direct pathways for employment and entrepreneurship opportunities for youth.

Through this initiative, FII and HSDM aim to empower the youth of Haryana with globally relevant and future-ready skills, contributing towards economic growth and nation-building.

Mou Signed Between Bhavsar Foundation and Federation of Indian Industry (FII)



On 30th May 2026, a Memorandum of Understanding (MoU) was signed between Bhavsar Foundation and Federation of Indian Industry (FII) at the Constitution Club of India, New Delhi, to promote skill development, entrepreneurship, vocational training, and livelihood generation initiatives across India. The MoU was signed in the presence of Dr. Deepak Jain, President–FII, Sh. Uditendu Verma, General Secretary–FII, and Sh. Sanjay Ganjoo, Chairman, Bhavsar Foundation. Together, both organizations aim to empower youth, enhance employability, and create sustainable livelihood opportunities through impactful skill development and community-focused initiatives.

Successful Conclusion of 10-Day Skill Workshop on Molecular and Pharmacogenomics at SGT University



10-day Skill Workshop on Molecular and Pharmacogenomics for M.Pharm students of SGT University was organised from 09 April to 21 April 2026 by Federation of Indian Industry and Bioheaven360 Genotec Pvt. Ltd. with enthusiastic participation from the students.

During the training, students demonstrated excellent learning abilities and practical understanding of advanced concepts in molecular sciences and pharmacogenomics. Certificates were distributed to all participants upon successful completion of the workshop. Students also presented innovative idea pitches, for which further refinements were suggested.

One outstanding pitch was shortlisted for future mentoring, handholding, and institutional support. Gratitude was expressed to the faculty, Dean, and administration of the College of Pharmacy, SGT University, for encouraging industrial outreach and experiential learning opportunities for students. Special thanks were also extended to Dr. Bhalla, Registrar, for his valuable support and encouragement throughout the programme.

Sustainability Conclave on Waste Management and Carbon Emissions at The Beacon School



A highly engaging and impactful Sustainability Conclave on garbage management and carbon emissions was successfully organised at The Beacon School, focusing on practical solutions for waste recycling and reducing carbon footprints. The conclave brought together eminent dignitaries, industry leaders, and sustainability advocates to discuss innovative approaches towards environmental responsibility and sustainable development.

The event was graced by Sh. Arvind Kumar, CEO of Abante Integrated; Dr. Naresh Kumar, Joint Commissioner, Municipal Corporation of Gurugram (MCG); Dr. Deepak Jain, President – Federation of Indian Industry (FII); and Sh. Saket Mishra, Executive Director – India Skill Development Council & Representative, International BRICS Education & Trade Center. The conclave also witnessed the presence of Sh. Aman Sahni and Ms. Saiyam Sahni, Directors of The Beacon School, along with distinguished BRICS speakers Mr. Sushil Sharma and Mr. Sameer Sharma.

On the occasion, Dr. Deepak Jain was honoured with a Certificate of Appreciation for his outstanding contribution towards leadership, collaboration, and sustainable community development. The speakers shared valuable insights, innovative ideas, and practical strategies that contributed to the collective vision of building a cleaner, greener, and more sustainable future.

FII President Visited Himachal Chapter



Federation of Indian Industry Himachal Chapter had the privilege of hosting Dr. Deepak Jain, President – FII, for an inspiring and engaging interaction with members and stakeholders of the chapter.

The meeting focused on leadership, industrial growth, entrepreneurship, and future opportunities for businesses and young professionals in Himachal Pradesh. Dr. Jain shared his vision for strengthening industry collaboration, empowering MSMEs and startups, and promoting skill-oriented initiatives to create a stronger and more connected business ecosystem.

The interaction also highlighted the importance of regional chapter development, innovation, and active participation in nation-building initiatives. Members appreciated the guidance and encouragement extended by the FII leadership and expressed their commitment towards contributing to the growth of the industry and the economy.

The visit further strengthened the bond between FII National Leadership and the Himachal Chapter, paving the way for future collaborations and impactful initiatives.

Entrepreneur Dialogue – Business Meeting & Interaction



Swadeshi Jagran Manch, Gurugram organised an Entrepreneur Dialogue, a focused business interaction session that brought together entrepreneurs, professionals, and industry leaders for the exchange of ideas and strengthening of collaboration.

Sh. Satish Kumar Ji attended the session as the Chief Speaker and shared valuable insights with the participants. Dr. Deepak Jain, President – Federation of Indian Industry (FII), also participated in the meeting and shared his important views and perspectives during the interaction.

FII Delegation Visited SVSU Gurugram Campus on 1 May 2026



On 1 May 2026, Dr. Deepak Jain, President – Federation of Indian Industry (FII), Dr. Shailendra Vyas, DG – FII, and Dr. Anjali Jain, Joint Director, Research Projects – FII, visited the campus of Shri Vishwakarma Skill University, Gurugram. On behalf of SVSU, Prof. (Dr.) Sujata Shahi, Director, Transit Campus, along with other university officials, warmly received the FII delegation and held discussions on areas of mutual cooperation and academic-industry collaboration.

FII Thailand Chapter Welcomes New Indian Ambassador to Thailand



On 19 May 2026, Shri Rajendra Khimesra, Chairman, FII Thailand Chapter, paid a courtesy visit to His Excellency Shri Puneet Agarwal, the newly appointed Ambassador of India to Thailand, at the Embassy of India in Bangkok. The meeting was attended by representatives of various Indian associations, including Shri D. C. Bohara, Shri G. L. Modi, Shri R. N. Agarwal, and Dr. Lavanchawee.

During the interaction, Shri Khimesra briefed the Ambassador about the Federation of Indian Industry (FII), its objectives, and key activities. The meeting provided an opportunity to strengthen ties and explore avenues for future collaboration between FII and the Indian Embassy in Thailand.

A deeply inspiring and memorable visit to TITS Bhiwani!



Dr. Deepak Jain, President - Federation of Indian Industry, along with FII members, visited the historic campus of The Technological Institute of Textile & Sciences (TIT&S) in the esteemed company of Sh. K.K. Mohta ji, Dr. B.K. Behera ji, and Sh. Satnarayan ji.

Established in 1943 by Padma Vibhushan Dr. G.D. Birla ji, TIT&S stood as a symbol of excellence in technical and textile education. The visit provided an opportunity for meaningful discussions, knowledge sharing, and strengthening industry-academia collaboration.

The delegation appreciated the warm hospitality and admired the institute's remarkable legacy and contribution to nation-building.

A highly inspiring and enriching visit to VVDN Technologies!



Dr. Deepak Jain, President of the Federation of Indian Industry, along with Dr. Vishika Jain, Joint Director – Skill Committee, FII, visited VVDN Technologies and interacted with Mr. Puneet Agarwal, CEO, and the leadership team.

The visit included insightful discussions on innovation, AI-driven solutions, skill development, and future industry–academia collaborations.

The delegation appreciated the warm hospitality extended by the VVDN Technologies team and valued the meaningful exchange of ideas towards innovation and nation-building.

An insightful and inspiring visit to Subros Limited!



Dr. Deepak Jain, President- Federation of Indian Industry, along with Dr. Vishika Jain, Joint Director – Skill Committee, FII, visited the manufacturing facilities of Subros Limited.

The visit included meaningful discussions with Mr. Pawan Yadav, AGM – HR & Admin (Head HR), Mr. Anil Yadav, Skill Partner – FII, and the leadership team on industry–academia collaboration, skill development, workforce readiness, and innovation in the automotive manufacturing sector.

The delegation appreciated the warm hospitality extended by the Subros Limited team and valued the insightful exchange of ideas towards sustainable industrial growth and nation-building.

State Visit of the President of the Socialist Republic of Vietnam to India (May 05–07, 2026)



The President of the Socialist Republic of Vietnam paid a State Visit to India from May 05 to 07, 2026, further strengthening the long-standing friendship between the two nations. During the visit, bilateral discussions were held on enhancing cooperation in trade, defence, education, technology, and cultural exchange. The visiting dignitary met with Indian leaders and reaffirmed the commitment to deepen the Comprehensive Strategic Partnership between India and Vietnam. Several agreements and understandings were also exchanged to promote collaboration in key sectors. The visit reflected the growing importance of India-Vietnam relations and highlighted the shared vision for peace, stability, and development in the Indo-Pacific region.

Visit of Prime Minister to UAE, Netherlands, Sweden, Norway, and Italy (May 15 - 20, 2026)

UAE



NETHERLANDS



SWEDEN



NORWAY



ITLY



Visit of Prime Minister to UAE, Netherlands, Sweden, Norway, and Italy (May 15 - 20, 2026) Prime Minister of India visited the United Arab Emirates, Netherlands, Sweden, Norway, and Italy from May 15 to 20, 2026, to strengthen India's bilateral and strategic relations with these nations. During the visit, high-level meetings and discussions were held on trade, investment, technology, renewable energy, innovation, and global cooperation. The Prime Minister interacted with world leaders and emphasized India's commitment towards economic growth, sustainable development, and international partnership. Several agreements and understandings were signed to enhance cooperation in key sectors. The visit further reinforced India's diplomatic outreach and highlighted its growing role in global affairs and international collaboration.

Visit of Vice President of India to Sri Lanka (April 19-20, 2026)



The Vice President of India visited Sri Lanka from April 19 to 20, 2026, to further strengthen the close and historic ties between the two neighbouring nations. During the visit, discussions were held on enhancing cooperation in trade, connectivity, culture, education, and regional development. The Vice President met senior Sri Lankan leaders and reaffirmed India's commitment to supporting Sri Lanka's progress and prosperity. Both sides emphasized the importance of mutual trust, people-to-people relations, and regional stability. The visit reflected the enduring friendship between India and Sri Lanka and reinforced bilateral cooperation in various key sectors.

4th India–Africa Forum Summit (IAFS) 2026 (May 15 - 20, 2026)



The 4th India–Africa Forum Summit (IAFS) 2026 was held with the objective of strengthening the long-standing partnership between India and African nations. Leaders and representatives from various African countries participated in discussions on trade, investment, healthcare, education, agriculture, energy, and digital cooperation. The summit highlighted India’s continued commitment towards supporting Africa’s development and capacity-building initiatives. Several agreements and collaborative initiatives were announced to enhance economic and strategic cooperation. The participating nations also emphasized mutual growth, sustainable development, and South-South cooperation. The summit further reinforced the strong historical ties and shared aspirations between India and Africa.

Historic BJP Victory in West Bengal



Historic BJP Victory in West Bengal



The 2026 West Bengal Assembly Elections brought a major political change as the Bharatiya Janata Party (BJP) formed the government in the state for the first time. BJP won around 207 seats and ended the long rule of the Trinamool Congress. The people of West Bengal voted for development, better governance, and new opportunities. The leadership of Prime Minister Narendra Modi and the efforts of Suwendu Adhikari and other BJP leaders played an important role in the victory.

After the election results, the new Chief Minister and cabinet ministers took oath in a grand ceremony attended by senior leaders and supporters. The new government promised to focus on industrial growth, employment generation, infrastructure development, and transparent administration. This historic victory was also seen as an important development in national politics and reflected the people's desire for progress and change.

DIASPORA DYNAMISM AND SKILLED MOBILITY: NEEDONOMICS DISSECTS INDIA'S \$138 BILLION REMITTANCE STORY OF WORLD MIGRATION REPORT 2026



Prof. M.M. Goel

Former Vice-Chancellor superannuated
from Kurukshetra University,
Kurukshetra

The World Migration Report (WMR) 2026 published by the International Organization for Migration (IOM) highlights a significant development in India's global economic engagement. India retained its position as the world's largest recipient of remittances in 2024, receiving \$138 billion. As the only country to cross the \$100-billion mark, India's achievement reflects the growing economic strength of its diaspora of nearly 19 million people and points to important structural changes in global migration with far-reaching implications for national development.

For India, remittances have long served as a dependable source of foreign exchange. They support the current account, strengthen household resilience, and sustain consumption across both urban and rural regions. What makes the 2024 figure particularly noteworthy is not merely its size but its changing composition.

The WMR 2026, viewed through the lens of the Needonomics School of Thought (NST)- a Kurukshetra based think tank, indicates that much of the growth over the past decade has been driven increasingly by high-skilled Indian professionals working in the United States, the United Arab Emirates, and other advanced and emerging economies. This marks an important transition from earlier migration patterns that were largely shaped by low-skilled labour flows to Gulf countries toward a more diversified, knowledge-intensive, and skill-driven diaspora.

Changing Migration Patterns: From Labour to Skills and Students

Historically, a large share of Indian migrants found employment in construction, domestic work, and service occupations in Gulf economies. These flows remain important, especially for several states and communities. Yet the latest report documents a clear rise in migration of highly skilled Indians to sectors

such as technology, healthcare, engineering, research, and professional services. Workers in these sectors typically command higher incomes and are able to remit larger and more regular amounts. They are also more deeply integrated into formal banking and digital payment systems, which improves both efficiency and transparency in remittance flows.

Student mobility has emerged as another important pillar of this transformation. India continues to remain one of the largest source countries for international students. The steady rise in students moving to the United States, the United Kingdom, Canada, and Australia carries medium- and long-term economic significance. Students who later become skilled professionals abroad often contribute to sustained remittance flows. Equally important, international education strengthens professional networks, encourages knowledge transfer, and creates pathways for future collaborations, investments, and entrepreneurial linkages with India.



Economic Significance of the Diaspora

Remittances are more than private transfers; they are a vital development resource. In India, they finance household consumption, education, healthcare, housing, and small business formation. Their multiplier effects are particularly visible in semi-urban and rural areas where access to formal credit and investment opportunities remains limited.

Beyond direct financial inflows, the Indian diaspora contributes significantly to the internationalization of Indian enterprise. It facilitates technology transfer, expands markets for Indian goods and services, and strengthens the country's soft power. NST underlines that Indians abroad have emerged as "best performers" not only in earning capacity but also in generating demand for Indian professional services, business networks, and innovation partnerships. These contributions are widening India's participation in global value chains and high-value service exports.

Policy Opportunity: Leveraging WTO Provisions on Trade in Services

NST identifies an important policy opportunity in fuller utilization of the World Trade Organization (WTO) framework on trade in services. The General Agreement on Trade in Services provides a pathway through which diaspora-driven human capital can be converted into scalable service exports.

A strategic approach could help India reduce barriers faced by professionals and firms in supplying cross-border services, facilitate temporary mobility of skilled workers, and promote greater recognition of Indian qualifications internationally. In practical terms, this would require bilateral and plurilateral agreements on professional qualifications, more predictable mobility regimes for service providers, and stronger digital platforms that enable Indian professionals to offer services remotely across borders.

Strengthening financial infrastructure for faster, safer, and lower-cost cross-border payments would also increase the attractiveness of formal remittance channels and allow a larger share of these inflows to be channeled toward productive investment.

Challenges and Risks

The evolving migration landscape also presents important policy challenges. Brain drain remains a concern in sectors where domestic shortages of highly skilled professionals can weaken national development priorities. There are also questions of equity. As high-skilled remittances expand, regions and households dependent on low-skilled migration may not experience comparable gains.

Moreover, remittance flows remain vulnerable to global economic volatility, changing immigration policies in destination countries, and geopolitical uncertainty.

To address these concerns, NST believes that India needs a dual strategy. First, domestic skill development and retention must be strengthened through better employment opportunities, research support, and reforms in higher education. Second, India must deepen engagement with destination countries and multilateral institutions to safeguard migrants' rights while promoting temporary and circular migration arrangements that generate benefits for both origin and destination economies.

Conclusion

India's \$138 billion remittance inflow in 2024 signifies much more than the financial success of overseas Indians. From the perspective of the Needonomics School of Thought, it reflects the growing global relevance of Indian talent, the expanding reach of skilled mobility, and the strengthening integration of India with international knowledge networks. It also underlines that human capability, when guided by skill, values, and purposeful engagement, becomes an enduring source of national well-being. As migration becomes increasingly skill-intensive and student-driven, remittances are emerging as more stable, substantial, and development-oriented flows of economic support. Needonomics views these inflows not merely as private transfers of income but as instruments of social resilience, productive investment, and shared prosperity. The policy challenge before India is to convert this diaspora dynamism into long-term national advantage. This requires leveraging multilateral trade frameworks, strengthening domestic skill ecosystems, and promoting inclusive migration policies that protect dignity, encourage knowledge transfer, and create opportunities at home. If approached with such a vision, remittances can evolve from being a valuable economic cushion into a powerful driver of sustainable, inclusive, and human-centered development.

The opinion expressed by the author/ writer do not imply endorsement by FII.

LOCAL COMPLEXITY, GLOBAL MODELS WHY DECISION FRAMEWORKS BREAK IN EMERGING MARKETS



Dr. Anjali Jain

Joint Director, Research Projects-FII
Founder, Yugdrishta

The fundamental tension of modern enterprise lies in the friction between the elegance of global standardization and the stubborn reality of local nuance. For decades, organizations have relied on plug-and-play strategic frameworks, honed in mature economies, to drive expansion into emerging markets. These models are often well-designed, analytically rigorous, and proven in multiple contexts. On paper, they are considered as best practice and offer a clear path to improved performance.

And yet, when applied in emerging markets, outcomes rarely match expectations.

Strategies that appear sound begin to fragment during execution. Decisions that seem optimal in analysis fail to hold under real conditions. Organizations find themselves repeatedly adjusting, improvising, and compensating, often without fully understanding why.

This gap is typically attributed to execution challenges, capability gaps, or data limitations. But these explanations, while partially valid, remain incomplete. The issue is not that these organizations are unable to execute well-designed decisions. It is that the decisions themselves are often constructed on assumptions that do not fully reflect the environments in which they operate.

What appears as an execution problem is, more fundamentally, a problem of **context misalignment**.

In many established models of decision-making, the environment is treated as relatively stable. Data is assumed to be reliable, behaviours are expected to follow predictable patterns, and execution is viewed as a process that can be standardized across contexts. These assumptions are rarely made explicit, but they are deeply embedded in how decisions are framed, analysed, and evaluated.

In emerging markets, these assumptions do not consistently hold.

Demand patterns are often heterogeneous, varying significantly across regions and segments. Distribution systems may operate through a combination of formal and informal networks, each with its own dynamics. Data, while increasingly available, can be incomplete, delayed, or shaped by local distortions. Policy environments evolve with a degree of fluidity that introduces additional uncertainty. Even within a single organization, operating conditions may differ materially across geographies.



These are not temporary frictions or exceptions to an otherwise stable system. They are structural characteristics of the environment of emerging markets.

When decision frameworks developed in more stable contexts are applied without adapting to these conditions, a subtle but critical mismatch emerges. The model continues to function as designed, but the reality it is meant to represent has shifted.

This perspective shifts the focus in an important way. Instead of asking whether a decision model is robust in general, organizations must ask whether **it is appropriate for the specific environment in which it is being used.**

A model that performs exceptionally well in one context may produce suboptimal outcomes in another, not because it is flawed, but because it is misapplied.

In more stable environments, where variability is limited and systems are tightly structured, decision-making tends to be model-dominant. The emphasis is on optimization, precision, and consistency. Under these conditions, refining the model often leads to measurable improvements in outcomes.

In contrast, emerging markets tend to be context-dominant. Variability is higher, signals are less uniform, and execution pathways are more adaptive. Here, decision effectiveness depends less on refining the model in isolation and more on ensuring that it remains aligned with shifting realities.

Most large organizations operate somewhere between these two extremes, particularly those managing global portfolios. This creates a hybrid condition, where global models are applied across diverse local contexts. It is within this overlap that the tension between model and context becomes most pronounced and where many decisions begin to lose coherence.

This is where a different lens becomes necessary.

Rather than viewing emerging markets as contexts where global frameworks need adaptation, it may be more useful to see them as environments that require a different architecture of decision-making.

- From optimizing models under assumed conditions to designing decisions that remain robust under actual conditions.
- From seeking precision in inputs to understanding variability in context

- From standardizing execution to enabling coherence across diverse operating realities.

This does not reduce rigor. It redefines it. At a practical level, this means that organizations must become more deliberate in examining the assumptions embedded within their decision frameworks. It requires identifying where these assumptions hold, where they weaken, and how they interact with local dynamics. It also requires integrating contextual intelligence into decision processes.

Perhaps most importantly, it requires acknowledging that complexity in emerging markets is not noise to be eliminated, but structure to be understood.

When complexity is treated as noise, organizations attempt to simplify it, often by forcing it into existing models. When it is recognized as structure, organizations begin to design decisions that work with it rather than against it.

This distinction is subtle, but consequential.

As organizations continue to expand across geographies and operate within increasingly diverse environments, the limitations of context-agnostic decision-making will become more visible. The availability of data and the sophistication of analytical tools will continue to improve, but these alone will not resolve the underlying challenge.

The next frontier of performance will not be defined by better models alone, but by the ability to ensure that these models are appropriately aligned with the environments in which they are applied. This is where decision intelligence begins to take on a different meaning. Not as an extension of analytics, but as a discipline that integrates models, context, and execution into a coherent system of decision-making.

In a world where organizations are increasingly global, but operating environments remain deeply local, this may be the defining capability.

The opinion expressed by the author/ writer do not imply endorsement by FII.

INDIA'S DIGITAL PAYMENT REVOLUTION AND ITS IMPACT ON THE ECONOMY



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India has witnessed a remarkable transformation in its financial ecosystem over the last decade, primarily driven by the rapid growth of digital payments. The introduction of the Unified Payments Interface (UPI), expansion of internet connectivity, affordable smartphones, and government initiatives promoting a cashless economy have collectively reshaped the way Indians transact. Today, India stands as one of the world's leading digital payment economies, with millions of transactions occurring every day through mobile applications such as Google Pay, PhonePe, Paytm, and BHIM. This digital payment revolution has had a profound impact on India's economy, businesses, consumers, and financial inclusion.

One of the most significant developments in India's digital economy has been the launch of UPI by the National Payments Corporation of India in 2016. UPI enabled instant bank-to-bank transfers using mobile phones, making transactions faster, simpler, and more secure. Unlike traditional banking methods, UPI eliminated the need for lengthy account details and allowed users to transfer money through QR codes or mobile numbers. As a result, even small vendors, street hawkers, and local shopkeepers began accepting digital payments, accelerating the adoption of a cashless economy.

The COVID-19 pandemic further boosted the usage of digital payments in India. During lockdowns, people preferred contactless transactions to avoid physical handling of cash. Online shopping, food delivery, utility bill payments, and digital banking became essential services. This sudden shift increased trust in digital financial systems and encouraged people from rural and semi-urban areas to adopt mobile banking applications. Consequently, digital literacy and financial awareness improved significantly across the country.

The rise of digital payments has positively influenced India's economy in multiple ways. Firstly, it has enhanced financial inclusion. A large section of India's population previously lacked access to formal banking services. Government schemes such as Jan Dhan Yojana, Aadhaar linkage, and mobile connectivity created the “JAM Trinity” (Jan Dhan-Aadhaar-Mobile), which enabled millions of citizens to participate in the formal financial system. Through digital payment platforms, people can now receive government subsidies, pensions, scholarships, and wages directly into their bank accounts, reducing corruption and leakages.

Secondly, digital transactions have improved transparency in the economy. Cash-based transactions often lead to tax evasion and the growth of the informal economy. Digital payments create electronic records, making transactions traceable and accountable. This has helped the government improve tax collection and reduce black money circulation. The increasing use of digital platforms also supports the formalization of small businesses and promotes better financial discipline.

Another major economic impact is the growth of the fintech sector in India. Numerous startups and financial technology companies have emerged, offering innovative services such as digital wallets, online lending, investment platforms, and insurance technology. These companies generate employment opportunities, attract foreign investments, and contribute to India's economic growth. India's fintech ecosystem is now considered one of the fastest-growing in the world, positioning the country as a global leader in digital finance.



Digital payments have also increased convenience and efficiency for consumers and businesses. Transactions that once required standing in long bank queues can now be completed within seconds using smartphones. Small businesses benefit from reduced dependency on cash handling, improved accounting, and easier access to credit based on digital transaction histories. Consumers enjoy faster payments, discounts, cashback offers, and secure financial management through digital applications.



However, despite these achievements, India still faces several challenges in its digital payment journey. Cybersecurity threats, online fraud, phishing attacks, and data privacy concerns remain major issues. Many users, especially elderly citizens and rural populations, are vulnerable to digital scams due to limited technological awareness. Additionally, inconsistent internet connectivity in remote areas restricts the smooth functioning of digital payment systems. Therefore, the government and financial institutions must focus on strengthening cybersecurity frameworks, improving digital literacy, and expanding internet infrastructure.



Another concern is the digital divide between urban and rural India. While metropolitan cities have rapidly embraced digital finance, certain rural regions still rely heavily on cash transactions. Bridging this gap requires affordable internet access, financial education, and user-friendly digital platforms available in regional languages.



In conclusion, India's digital payment revolution represents a major milestone in the country's economic development. The widespread adoption of UPI and mobile banking has transformed financial transactions, increased transparency, improved financial inclusion, and stimulated the growth of the fintech industry. Although challenges related to cybersecurity and digital accessibility continue to exist, India's progress toward a digital economy remains impressive. With continuous technological innovation, policy support, and public awareness, digital payments are expected to play an even greater role in shaping India's future economy and promoting inclusive growth.

The opinion expressed by the author/ writer do not imply endorsement by FII.

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| National Executive Committee | Sh. Rajnikant, Member |





“FII, under the leadership of Sh. Deepak Jain has done a commendable job in connecting India and UK together through new business opportunities.”

Baroness S. Verma, Member, House of Lords, UK



“FII is working in synergy with the changing defence front and revival of water resources.”

Maj. General G.D. Bakshi, War Veteran, India



“I have great faith in the Federation of Indian Industry to keep working towards bringing the two Nations – India and New Zealand together.”

Mr. Kanwaljit Singh Bakshi, Ex-MP, New Zealand



“FII is working towards building stronger ties between India and Nepal”

Ms. Sujata Koirala, Former Deputy Prime Minister of Nepal



“Indian Industry is entering new dynamics in terms of innovation, technology, upgradation and FII is actively doing great work to protect these interests and build an international platform for Indian businesses.”

Mr. Om Prakash Dhankar, Former Agriculture Minister, Haryana



“Mr. Deepak Jain is a visionary working relentlessly towards strengthening the MSME Industry on ground level.”

Mr. Rambilas Sharma, Former Education Minister, Government of Haryana



“FII embodies the vision of Mr. Deepak Jain of making India self reliant through knowledge based reforms in the Indian Industry.”

Mr. Atul Kulkarni, Management Consultant, India



FEDERATION OF INDIAN INDUSTRY

FII INTERNATIONAL PRESENCE



62 COUNTRIES

22 INDIAN STATES

25 SECTORAL COMMITTEES

NORTH AND SOUTH AMERICA

- US
- Canada
- Brazil
- Mexico

AUSTRALIA OCEANIA

- Fiji
- Australia
- New Zealand

MIDDLE EAST

- Kuwait
- Israel
- UAE

EUROPE AND UK

- UK
- Sweden
- Germany
- France
- Norway
- Netherlands
- Russia
- Georgia
- Azerbaijan
- Kazakhstan
- Kyrgyzstan
- Uzbekistan
- Turkmenistan
- Armenia
- Ukraine
- Belarus
- Moldova

AFRICA

- South Africa
- Nigeria
- Cameroon
- Benin Republic
- Ghana
- Zambia
- Madagascar
- Tanzania
- Kenya
- Chad
- Mauritius
- Uganda

REST OF ASIA

- Japan
- China
- South Korea
- Taiwan
- Vietnam
- Thailand
- Malaysia
- Singapore

INDIAN SUBCONTINENT

- Bhutan
- Nepal
- Pakistan
- Sri Lanka
- Bangladesh
- Bharat

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| USA | Mr. Radhika Siva | Executive Member, FII-USA Chapter |
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| France | Mr. Pankaj Dhawan | Vice president, France Chapter |
| France | Mr. Paul Sanjeev Kumar | Vice president, France Chapter |
| France | Mr. Nagapraveen Jayaprakash | Advisor, France Chapter |
| France | De. Adarsh Gupta | Jr. Secretary, FII-France Chapter |
| France | Mr. Rajeev Kumar | Advisor to Board, FII-France Chapter |
| France | Mr. Ramesh Bhavsar | Treasure, France Chapter |
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| Norway | Mr. Atul | General Secretary, Norway Chapter |
| Norway | Mr. Ravi Shroff | Vice president, Norway Chapter |
| Norway | Mr. Manoj Thakur | Secretary, Norway Chapter |
| Norway | Mr. Navneet Kumar | Treasure, Norway Chapter |
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| Ukraine | Mr. Sammy (Manoj) Kotwani | Country Co-ordinatory |
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| Azerbaijan | | |
| Kazakhstan | | |
| Kyrgyzstan | | |
| Uzbekistan | | |
| Turkmenistan | | |
| Armenia | | |
| Belarus | | |
| Moldova | | |
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| Albania | Mr. M. Neeraj Kumar | Country Co-ordinatory |
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| Romania | | |
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| North Macedonia | | |
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| Vietnam | Mr. Nguyen Thi Thu Ha, Invest Global | |
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| | Mr. Mohit Gupta | Treasurer, Haryana Chapter | Haryana |
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| | Mr. Ashu Gupta | President, Yamuanagar Unit | Yamuanagar Unit |
| | Mr. Madhav Chandra | General Secretary, Yamuanagar Unit | Yamuanagar Unit |
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| West Bengal | Mr. Shubhendu Paul | President, West Bengal Chapter | West Bengal |

FII – DOMESTIC NETWORK CHARTER

As a member of FII, you become empowered as you gain access to a world of opportunities.

Govt. Policies

1. Opportunity to contribute to Govt. policy initiatives
2. Opportunity to contribute to pre – budget planning
3. Be up to date about govt. schemes to gain maximum advantage for business interests

Networking

1. Networking opportunities with Indian Sectoral Experts across different verticals
2. Networking with Global Leaders, counterparts in all continents
3. Opportunity to connect with 5000 industry members all over India
4. Platform to meet global business and political leaders
5. Opportunity to participate in seminars, conferences and B2B meetings

Events & Other Deliverables

1. WhatsApp Group Inclusion facilitating networking with business contacts in FII Chapters
2. Complimentary subscription to monthly Newsletter (audience in 150 countries) highlighting business opportunities in India and abroad
3. Opportunity to establish visibility of your business via ads in FII Newsletter
4. Support regarding Finance, upgradations, investment opportunities, healthcare, sports etc
5. Weekly Awareness programme “Talk with an Expert” inviting experts/departmental heads to discuss policies, new laws, startups, MSMEs, Legal, Financial Issues, Corporates etc
6. General body meeting with all FII members
7. Participation in development activities like webinars, symposiums, workshops, seminars, buyer seller activities and other activities related to industry.

Professional Help from FII

1. Dedicated Committees for
 - MSME
 - Defence
 - Water Resources
 - Goods & Service Tax
 - CSR
 - International Affairs & Free Trade Zones
 - Human Resource Development
 - Agriculture
 - Banking & Finance
 - Corporate Insolvency & Restructuring
 - Corporate Social Responsibility (CSR)
 - Disaster Risk Reduction
 - Fintech
 - Goods & Services Tax (GST)
 - Health
 - Media & IT
 - Startup & Skill Development
 - Social Communication & Outreach
 - Road Safety & Traffic Awareness
 - Entrepreneurial Skill Development
 - Women Empowerment
 - Support Children with Special Needs
 - Sports & Recreation
2. Credit Counselling, Advice on GST & Taxes, Advice on loans, Recovery of Delayed/ Stuck Payments, Advice on Subsidies & Grants
3. We provide help in revival of sick units with experts on every domain
4. Support for business development through participation in Exhibitions within/outside India and plan for visit to International Trade Fairs
5. Empower Indian Businesses in their global outreach for business expansion
6. Opportunity to take part in FII Overseas Business Delegations



FEDERATION OF INDIAN INDUSTRY

CREATING OPPORTUNITIES...BUILDING NATION!!

FII-INTERNATIONAL NETWORK CHARTER

- Promoting an environment of strong business relationships of India with growing Economies
- Assisting Indian businesses to expand in 42 Nations where FII has its Country Chapters
- Help from FII Investment Desk, which ensures safety and security of investment in foreign land
- Our strengthened relations with International Consulates helps easing of setting up business internationally
- We support our members in case of any dispute arises in overseas projects and the implementation.
- Support from Experts in documentation and various approvals for overseas expansion
- Support for international exhibitions, stalls in all continents
- Networking opportunities for overseas B2B, B2G

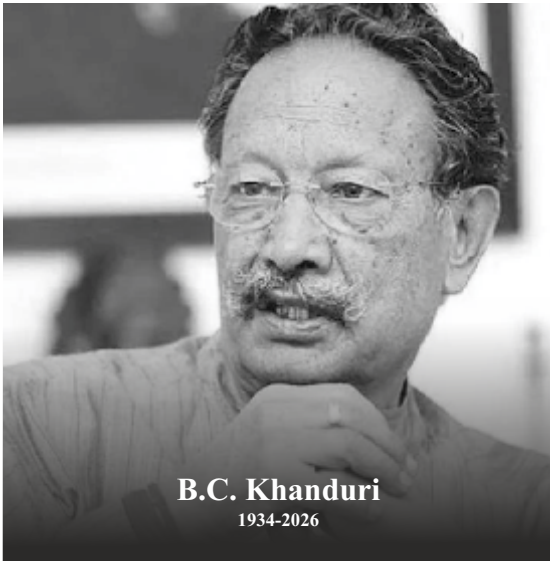
- Take advantage of FII Partnerships with International Associations
- Opportunity to participate in International Business Delegations
- Assistance to Overseas Business for setting up operations in India

- Strengthening Indian Diaspora, Businesses and Professionals
- Promoting brotherhood and Business Networking among Indian Diaspora
- Creating Awareness for Indian Diaspora to Business Opportunities in India
- International Conferences on side-lines of Pravasi Bhartiya Diwas to facilitate networking across eminent businesspersons
- Celebration of Indian & International Holidays in synergy to recognize and promote International Brotherhood

FII PARTNERS

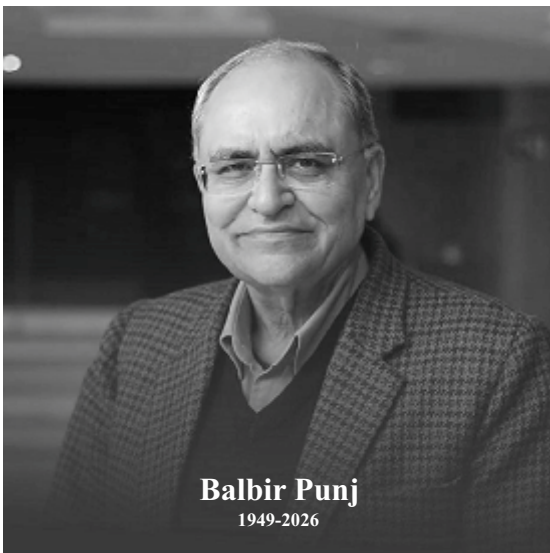






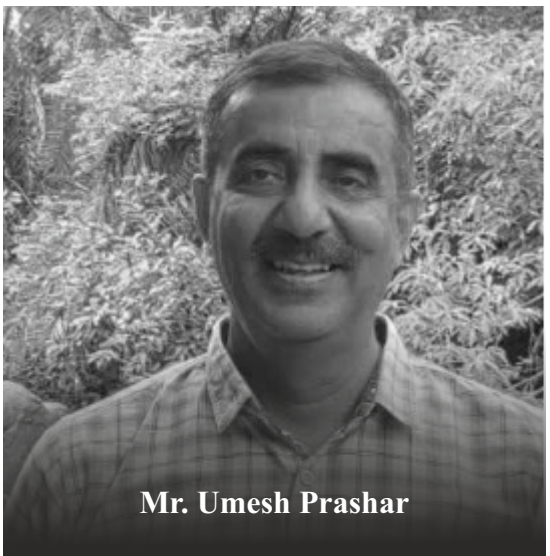
BJP veteran and former Uttarakhand CM B.C. Khanduri passes away

Veteran BJP leader and former Chief Minister of Uttarakhand, Major General (Retd.) B.C. Khanduri, passed away recently, leaving behind a legacy of integrity, discipline, and dedicated public service. A respected political leader and former Union Minister, he was widely admired for his clean image and commitment to transparent governance. Before entering politics, he served the nation with distinction in the Indian Army. During his tenure as Chief Minister, he worked towards infrastructure development and administrative reforms in Uttarakhand. Leaders from across the country paid tribute to his remarkable contribution to the nation and remembered him as a principled and visionary leader.



Former RS MP, senior BJP leader Balbir Punj passes away

Former Rajya Sabha MP and senior BJP leader Shri Balbir Punj passed away recently, leaving behind a remarkable legacy of public service, journalism, and nationalist thought. A distinguished parliamentarian, he was widely respected for his intellectual contributions, strong commitment to democratic values, and dedication to social and national causes. Shri Punj also played a significant role in shaping public discourse through his writings and speeches. Leaders from across the political and social spectrum expressed deep condolences on his demise and remembered his valuable service to the nation. His passing was considered a great loss to public life, and he was remembered with deep respect and admiration.



Condolence Message from the Federation of Indian Industry (FII)

Federation of Indian Industry (FII) expresses its deepest condolences on the untimely demise of Mr. Umesh Prashar, Media Incharge of Himachal Pradesh and a respected entrepreneur. His passing due to a heart attack is extremely shocking and saddening. He was a dynamic, dedicated, and visionary entrepreneur who made significant contributions as the founder of Himachal Medicare Company. FII family extends its heartfelt sympathies to the bereaved family in this difficult time. May the departed soul rest in peace, and may the Almighty give strength to the family to bear this irreparable loss.

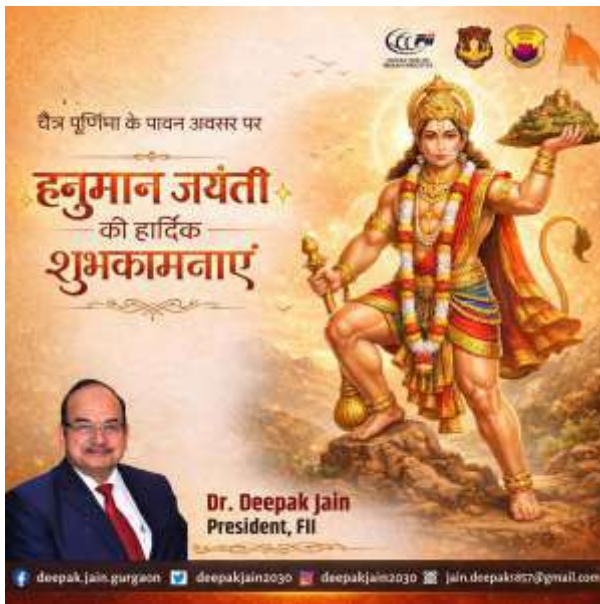
Dr. Deepak Jain President & Team FII

DAYS TO REMEMBER IN APR-MAY 2026

| | | |
|-----------|-------------|--------------------------------|
| Thursday | 2 Apr 2026 | Hanuman Jayanti |
| Friday | 10 Apr 2026 | Hindi New Year |
| Tuesday | 14 Apr 2026 | Vaisakhi or Baisakhi or Vishu |
| Tuesday | 14 Apr 2026 | Tamil New Year |
| Wednesday | 15 Apr 2026 | Bengali New Year or Bohag Bihu |
| Wednesday | 15 Apr 2026 | Vaisakhadi |
| Sunday | 19 Apr 2026 | Akshaya Tritiya |
| Saturday | 16 May 2026 | Savitri Pooja |

| | | |
|----------|--|-------------------------------------|
| 16 April |  Denmark | Birthday of H.M. Queen Margrethe II |
| 17 April |  Syria | Independence Day |
| 27 April |  South Africa | Freedom Day |
| 27 April |  Netherlands | Koningsdag / King's Day |
| 3 May |  Poland | Constitution Day |
| 9 May |  European Union | Europe Day |
| 17 May |  Norway | Constitution Day |
| 25 May |  Argentina | Revolution Day |
| 25 May |  Jordan | Independence Day |
| 26 May |  Georgia | Independence Day |
| 28 May |  Ethiopia | Derg Downfall Day |

DAYS TO REMEMBER IN APR-MAY 2026

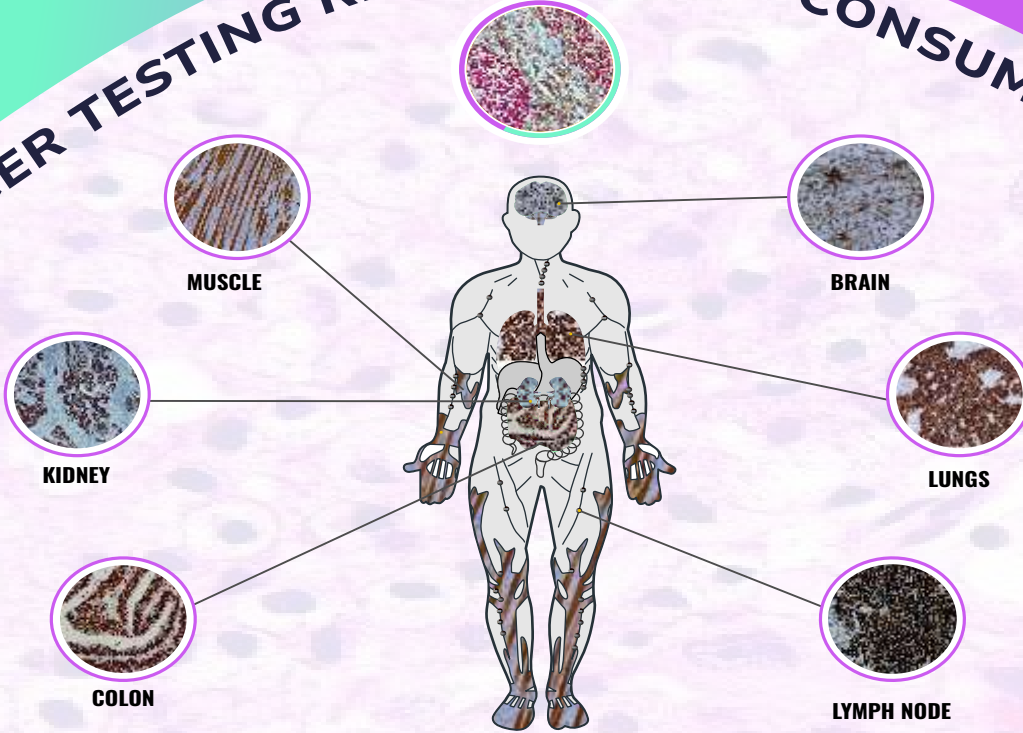




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