

# BHARAT NEWS BY FII

Monthly Newsletter For Global Audience



India Create History with Their First Women's Cricket World Cup Victory-2025



Visit of Minister of Foreign Affairs of the Kingdom of Bahrain to India (02-03 November 2025)



Visit of the President of India to Angola and Botswana (08-13 November 2025)



Visit of Prime Minister to Bhutan (November 11-12, 2025)



**Indian Dream Global Action**



[www.yuvitechengineering.in](http://www.yuvitechengineering.in)

## Complete Industrial Solution Provider

Electrical Panel Manufacturing | Industrial Automation | The Lab Builder | Energy Efficiency Solution

Engineering | Electrical LT & HT Services | SITC | AMC | Automation Products | **Automation Engineering Analysis & Optimization** | Retro-fitment | Plant Machinery Relocation | Turnkey Electrical Solution | Energy Solution | IOT | Training Cell | Facility Management



## The Lab Builder

- Engineering & Consultancy
- Modular Clean Room
- HVAC
- Electrical
- Epoxy Flooring
- Modular Lab Furniture
- Laboratory Case Works
- Clean Room Equipments

### Area of Expertise



**Regd. & Head Office:** B1-1202, SRS Residency, Sector-88, Faridabad-121002 (HR)

**Manufacturing:** Plot No.03, Sybly Estate, Sybly Industrial Area, Ghaziabad (U.P.)-201206

Email: [yuvitechengineering@gmail.com](mailto:yuvitechengineering@gmail.com) | Mob: +91-9599935527



## OUR INSPIRATIONS



Padma Bhushan  
L. Sh. Darshan Lal Jain



Padma Vibhushan  
L. Smt. Sushma Swaraj



*From the Desk of*

**Dr. Deepak Jain**

President, Federation of Indian Industry



**T**he Government of India's One District One Product (ODOP) initiative has the potential to reshape district-level economies by promoting unique products rooted in local heritage—whether agricultural, artisanal or food-processing based. By strengthening branding, marketing, supply chains and export capability, ODOP aims to generate livelihood opportunities and stimulate rural entrepreneurship. Yet, for ODOP to deliver meaningful and sustainable impact, skill development must be placed at its core.

India's micro and small enterprises often struggle due to limited technical capabilities, informal production practices and inadequate market linkages. While ODOP's integration with the PM Formalisation of Micro Food Processing Enterprises (PMFME) scheme offers financial and infrastructure support, the real differentiator will be targeted capacity building. Workforce training aligned to district-specific industries—covering modern processing techniques, quality standards, packaging, digital marketing and business management—can transform traditional producers into competitive entrepreneurs.

The Federation of Indian Industry (FII) stand on ODOP is clear that industry bodies collectively recognize the need for collaboration between government, industry, academia and skilling institutions. Creating product-based clusters with specialized training and incubation facilities can accelerate job creation and reduce migration.

ODOP can become a powerful model for inclusive growth—but only when product specialization is matched with skilled human capital.

# BHARAT NEWS BY FII ( NOVEMBER 2025 )

## INDEX

Page No.	Title	Page No.	Title
1	Cover Page	30,31	Visit of Prime Minister to Bhutan (November 11–12, 2025)
2	Yuvitech Engineering (OPC) Pvt. Ltd. (Ad)	32	Official Visit of the Minister of Foreign Affairs of Israel to India (November 03–05, 2025)
3	Our Inspirations / Editorial	33	Visit of Minister of Foreign Affairs of the kingdom of Bahrain to India (02–03 November 2025)
4	Index	34,35	Visit of the President of India to Angola and Botswana (08–13 November 2025)
5	Let's Join Hands (Ad.)	36,38	Sowing the Seeds of Prosperity : Navigating the Challenges and Forging Solutions in the Agriculture Sector By Dr. Deepak Jain, President-FII
6	“Talk with an Expert” show	39,40	India Myanmar Diplomatic Relations By Dr. Manu Chaudhary (Manju Dagar)
7	FII in Media	41,42	Neuro-innovation: How Brain Science Is Transforming Product Development By Dr. Anjali Jain, PhD
8,9	Business Opportunities	43,45	Ethical Tech Trinity for Transformative Fintech : AI–IOT–IOB In Needonomics Paradigm by Prof. M.M. Goel
10	News Highlights - Political and International	46,47	Upi And India's Financial Digitalization : Setting A Benchmark For The World by Dr. Deepthi B
11	News Highlights - Banking & Finance and Industry	48,49	FII Leadership
12	News Highlights - Agriculture and Start-up	50	FII Patrons
13	News Highlights - Skill Development and Science & Technology	51	FII International Presence
14	News Highlights - Auto Technology and CSR	52,53	FII International Team
15	News Highlights - Defence and Energy & Power	54	FII Indian States Team
16	News Highlights - Auto Technology and CSR	55	FII- Domestic Network Charter
17	News Highlights - Auto Technology and CSR	56	FII- International Network Charter
18-20	FII Activities	57	FII Partners
21,22	India Creates History with Their First Women's Cricket World Cup Victory – 2025	58	Obituaries
23	Historic Victory for Indian Blind Women's Cricket Team	59	National Festivals & Annual Days
24	FII Explores New Horizons with ANCFZ India Roadshow 2025	60	M/s Bioheaven 360 Genotec Pvt. Ltd. (Ad)
25,26	Bihar Government Sworn In: Nitish Kumar Takes Oath as CM for 10th Time		
27	Justice Surya Kant was sworn in as the 53rd Chief Justice of India on November 24, 2025.		
28,29	Prime Minister's Visit to Johannesburg for Historic G20 Leaders' Summit		



FEDERATION OF  
INDIAN INDUSTRY

# LET'S JOIN HANDS.

**YOU FOCUS  
ON YOUR  
CORE BUSINESS.**

## FII CSR PROJECTS :

- PUBLIC HEALTH
- WOMEN EMPOWERMENT
- ROAD SAFETY
- SPORTS
- SKILL DEVELOPMENT

**LET FII  
BE YOUR  
CSR PARTNER.**

- REGISTERED UNDER SECTION 80G
- REGISTERED UNDER SECTION 12 A
- REGISTERED UNDER NITI AYOJ
- REGISTERED UNDER CSR-1 FROM ROC
- **All Compliances and reports assured**

[info@fii.org.in](mailto:info@fii.org.in)

[www.fii.org.in](http://www.fii.org.in)

+91 98100 17267





MR.SANJEEV ARORA

DR. DRAVYA JAIN

Every Thursday

18:00 PM (IST)

Talk with an Expert show

**FII FEDERATION OF INDIAN INDUSTRY**  
CREATING OPPORTUNITIES...BUILDING NATION!!

Program Conceptualization

**TALK WITH AN EXPERT**  
EVERY THURSDAY AT 6:00PM  
6th November, 2025  
You are invited to connect Live On

**Dr. Deepak Jain, President- FII**

**Unstoppable : Stories from the Paralympic Arena ( Part - 1 )**

**Hosts**

**Speaker**

**Mr Sanjiv Arora**  
Chairperson  
Media & IT Committee, FII

**Dr Dravya Jain**  
Advisor, FII

**Mr. Tahir Mohammed**  
Vice President, Major Dhyaan  
Chand Sports Awards  
Organising Committee

For any Enquiry Connect: +91-9599935527 [www.fii.org.in](http://www.fii.org.in)

**FII FEDERATION OF INDIAN INDUSTRY**  
CREATING OPPORTUNITIES...BUILDING NATION!!

Program Conceptualization

**TALK WITH AN EXPERT**  
EVERY THURSDAY AT 6:00PM  
13th November, 2025  
You are invited to connect Live On

**Dr. Deepak Jain, President- FII**

**Unstoppable : Stories from the Paralympic Arena**

**Hosts**

**Speaker**

**Mr Sanjiv Arora**  
Chairperson  
Media & IT Committee, FII

**Dr Dravya Jain**  
Advisor, FII

**Mr. Tahir Mohammed**  
Vice President, Major Dhyaan  
Chand Sports Awards  
Organising Committee

For any Enquiry Connect: +91-9599935527 [www.fii.org.in](http://www.fii.org.in)

**FII FEDERATION OF INDIAN INDUSTRY**  
CREATING OPPORTUNITIES...BUILDING NATION!!

Program Conceptualization

**TALK WITH AN EXPERT**  
EVERY THURSDAY AT 6:00PM  
20th November, 2025  
You are invited to connect Live On

**Dr. Deepak Jain, President- FII**

**Roadmap for SEZ 2.0: Creating Robust Manufacturing Ecosystem to Propel Economic Growth**

**Hosts**

**Speakers**

**Mr Sanjiv Arora**  
Chairperson  
Media & IT Committee, FII

**Dr Dravya Jain**  
Advisor, FII

**Mr. Hitender Mehta, Chairman**  
Free Trade Zones Committee &  
International Affairs Committee, FII

**Dr. L B Singhal**  
Former Zonal  
Development  
Commissioner,  
Noida SEZ and FALTA SEZ

For any Enquiry Connect: +91-9599935527 [www.fii.org.in](http://www.fii.org.in)

**FII FEDERATION OF INDIAN INDUSTRY**  
CREATING OPPORTUNITIES...BUILDING NATION!!

Program Conceptualization

**TALK WITH AN EXPERT**  
EVERY THURSDAY AT 6:00PM  
27th November, 2025  
You are invited to connect Live On

**Dr. Deepak Jain, President- FII**

**Roadmap for SEZ 2.0: Creating Robust Manufacturing Ecosystem to Propel Economic Growth (Part-II)**

**Hosts**

**Speakers**

**Mr Sanjiv Arora**  
Chairperson  
Media & IT Committee, FII

**Dr Dravya Jain**  
Advisor, FII

**Mr. Hitender Mehta, Chairman**  
Free Trade Zones Committee &  
International Affairs Committee, FII

**Dr. L B Singhal**  
Former Zonal  
Development  
Commissioner,  
Noida SEZ and FALTA SEZ

For any Enquiry Connect: +91-9599935527 [www.fii.org.in](http://www.fii.org.in)









## India Looking at Collaborating with Israeli Startups to Boost Innovation: Piyush Goyal

India and Israeli startups can collaborate in areas such as cybersecurity and medical devices to strengthen the innovation ecosystem, Commerce and Industry Minister Piyush Goyal said. He noted that one of the key elements of the proposed trade agreement between the two countries will be technology and innovation collaboration. We can collaborate with Israel to promote our own startup ecosystem, which we are aspiring to elevate to the levels of deep tech and high-quality innovation at competitive prices, given the economies of scale that India has to offer," Goyal said.



## Rolls-Royce Expects Non-Governmental Business in Power Systems to Outgrow Government Supplies

Multinational aerospace and power systems major Rolls-Royce expects non-governmental business of its power systems vertical in India to outgrow the traditionally dominant government supplies, according to its top officials. The company, which sells the MTU brand of products and solutions in India under its power systems business, is betting on the growing demand for power solutions in data centres, semiconductor facilities, and other institutional backup installations, including factories.



## Trade Intelligence Portal Launched to Deepen Data Access for Exporters, MSMEs and Policymakers

The government has launched the Trade Intelligence and Analytics (TIA) portal, a consolidated data platform designed to provide exporters, importers, startups and MSMEs real-time insights into global and domestic trade patterns.



## E-waste Recycling in India Needs Rs 50,000 Crore Investment to Scale, Faces Raw Material Shortage: Industry Experts

Industry experts warn that India's e-waste recycling sector needs about ₹50,000 crore to reach full capacity and must resolve a growing shortage of raw material entering formal recycling channels. The concerns were raised at the Plastics Recycling Show (PRS) India and the inaugural Bharat Recycling Show (BRS) 2025 in Mumbai, which featured more than 150 exhibitors and 10,000 visitors.



## Indian Businesses Keen to Expand Trade, Investment in Saudi Arabia, Says Report

A large number of Indian business leaders see Saudi Arabia as a reliable investment destination and are keen to increase trade with the country amid global uncertainties, according to a new report. This aligns with the Kingdom's Vision 2030 plan, which aims to build a resilient, stable economy with attractive growth opportunities, according to the HSBC New Networks of Capital: Saudi Arabia report.



## Canada's international trade minister Maninder Sidhu begins a 3-day visit to India

Canada's international trade minister, Maninder Sidhu, has begun a three-day visit to India to explore ways to advance bilateral trade and investment ties. Sidhu will promote Canada's commitment to support and grow Canada-India commercial ties, including in artificial intelligence, clean technology, and digital industries, and will explore new opportunities for partnerships that benefit workers and businesses in both countries, the Canadian High Commission said.





## **EAM Jaishankar meets Canadian FM Anand, discusses progress under India-Canada Roadmap 2025**

External Affairs Minister S Jaishankar met Canadian Foreign Minister Anita Anand on the sidelines of

the G7 Foreign Ministers' Meeting in Niagara and reviewed the ongoing progress in bilateral cooperation under the India-Canada Roadmap 2025.

He congratulated Anand on hosting the G7 Foreign Ministers' Meeting, appreciated the progress in implementing the New Roadmap 2025, and said he looks forward to the further rebuilding of the bilateral partnership.



## **Carlyle Group targeting \$300 million for India side fund**

Carlyle Group Inc. is launching an India side fund to operate alongside the firm's sixth pan-Asia investment vehicle, tapping opportunities

across sectors from technology to health care.

The India-focused private equity fund is targeting about \$300 million, with the International Finance Corporation proposing an investment of up to \$60 million, according to a November 20 disclosure.



## **FTA with India to help boost bilateral trade, investments: Israeli minister Barkat**

A proposed free trade agreement (FTA) between Israel and India will open up significant business opportunities for industries

in both countries and boost bilateral trade and investment flows, Israeli Economy and Industry Minister Nir Barkat said. He said the two countries signed terms of reference on November 20 to start negotiations for the agreement, and added that both sides have decided not to include sensitive areas in the FTA talks



## **"Strong foundation for universal social security, minimum wages": PM Modi on implementation of four labour codes**

Prime Minister Narendra Modi said the four new labour codes, coming into force today, provide a

strong foundation for universal social security and will protect workers' rights. The Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020 are being implemented together as part of the new framework.



## **IITs, India's top tech schools see opportunity in Trump's H-1B curbs**

Weeks after the US announced steep new fees for H-1B visas, large banners at a Delhi metro station outside the Indian Institute of Technology

declared, "We still sponsor H-1Bs" and "\$100K isn't going to stop us from hiring the best," referencing the new fee structure. The campaign by AI recruiting platform Metaview reflects a broader mood in India's elite tech circles: a quiet defiance toward Washington's latest immigration restrictions.

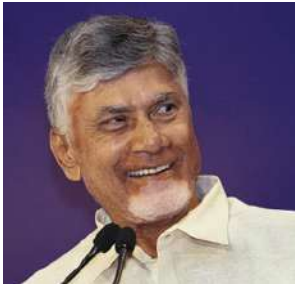


## **JK Tyre to pump in Rs 5,000 crore for capacity boost, eyes new export markets**

JK Tyre and Industries plans to invest an additional Rs 5,000 crore over the next 5-6 years to expand its production

capacity, including setting up dedicated lines for export markets. The company is currently in the final phase of a Rs 4,000 crore investment cycle that began four years ago and is scheduled to conclude next quarter, and Chairman and Managing Director Raghupati Singhania said the fresh funds will be used to increase production capacity for both car and truck tyres.

## POLITICAL NEWS



### **Andhra allots 6,000 acres of land to expand Sri City as global hub**

Andhra Pradesh Chief Minister N Chandrababu Naidu has announced the allotment of 6,000 acres of

land to develop Sri City as a model international industrial hub. Participating in the CII partnership summit at Andhra University, the Chief Minister



### **Uttarakhand: Caught between economic growth and environment needs**

Uttarakhand, the land of the Himalayas, grapples with the delicate balance between economic

development and environmental preservation. Rich in natural beauty and resources, the state holds immense potential for tourism, hydropower, and industrial growth. However, unplanned urbanization, large-scale construction projects, and increasing tourist footfall pressure fragile ecosystems, forests, and water resources



### **Odisha CM Majhi Pushes Financial Independence for Every Woman**

Description: Odisha Chief Minister Mohan Charan Majhi states his government remains committed to

ensuring every woman in the state becomes financially independent, self-reliant, and capable of entrepreneurship. Inaugurating the second edition of the 'Subhadra Shakti Mela', Majhi describes the fair as a platform to showcase women's empowerment and entrepreneurship under the Subhadra Yojana.

## INTERNATIONAL NEWS



### **HP Planning to Lay Off 4,000 to 6,000 Employees by FY28, Boosts AI Efforts**

**Description:** HP Inc announces plans to reduce its workforce by 4,000 to 6,000 jobs worldwide by

fiscal 2028's end. This supports streamlining operations and utilizing artificial intelligence (AI) to accelerate product development, enhance customer satisfaction, and boost productivity, Reuters reports.



### **PM Modi Announces Trilateral Technology Partnership with Australia, Canada**

A new trilateral technology and innovation partnership between India, Australia,

and Canada stands announced by Prime Minister Narendra Modi after a meeting with his Australian and Canadian counterparts on the sidelines of the G20 Leaders' Summit.



### **Amazon Set to Raise \$12 Billion in First US Bond Sale to Fuel AI Growth**

Amazon prepares to raise about \$12 billion through a corporate bond sale, its first US dollar offering in nearly

three years, as major technology companies boost spending to support fast-growing artificial intelligence (AI) needs, Bloomberg reports. The company files for a six-part bond issue earlier in the day, according to a regulatory filing that does not specify the total size.



## BANKING AND FINANCE



### **SBI Ventures Plans to Launch Rs 2,000 Crore Climate-Focused Fund in Jan-March**

SBI Ventures, an alternative asset manager promoted by State Bank of India (SBI), intends to raise Rs 2,000 crore for its third climate-focused fund to invest in startups. It helps unlock green growth, a new financial opportunity, SBI Ventures Managing Director and Chief Executive Officer Prem Prabhakar states at the second edition of the IVCA Green Returns Summit.



### **Bank Unions Protest Nirmala Sitharaman's Privatisation 'Endorsement'**

The United Forum of Bank Unions (UFBU), an umbrella body representing nine trade unions of officers and workmen across the banking sector, objects to what it terms Finance Minister Nirmala Sitharaman's "implied endorsement" of bank privatisation during her address at the Delhi School of Economics.



### **Sagarmala Finance to Raise ₹8,000 Crore to Boost Maritime Infrastructure**

The Sagarmala Finance Corporation Limited (SMFCL) Board approves an Rs 8,000 crore fundraise for the current fiscal. An official statement confirms the maritime infrastructure lender remains in talks with banks and financial institutions for raising these funds.

## INDUSTRY



### **Govt to Modernise SCL Mohali with Rs 4,500 Cr Investment: Ashwini Vaishnaw**

The government plans to invest Rs 4,500 crore to modernise state-owned chip company Semi-Conductor Laboratory (SCL) over the next three years, union minister Ashwini Vaishnaw states. Semi-Conductor Laboratory (SCL), an autonomous body under the Ministry of Electronics and Information



### **Cabinet Greenlights ₹7,280 Cr Scheme for Rare Earth Magnet Manufacturing**

The Union Cabinet, chaired by Prime Minister Narendra Modi, approves a ₹7,280 crore scheme to promote manufacturing sintered rare-earth permanent magnets (REPM), marking India's first attempt to build an integrated domestic supply chain for the critical material.



### **Chhattisgarh Gets ₹6,826 Cr Investment Proposals in Industry, Tourism**

The Chhattisgarh government announces receipt of investment proposals exceeding ₹6,321 crore in industries and ₹505 crore in the tourism sector during an investors' meeting. Chief Minister Vishnu Deo Sai highlights investment opportunities in areas including tourism and hospitality, steel and industrial projects, biofuel, and cement, while handing over 'Invitation to Invest' letters to participating companies to enable prompt work commencement.

## AGRICULTURE



### **Agrochemical Industry to Witness 6-7% Revenue Growth in 2025-26: Report**

The agrochemical industry's revenue expects 6-7 per cent growth this

financial year driven by revival in global demand and normalisation of inventories, just as domestic offtake slows following extended monsoon. The Crisil Ratings report states improved farm sentiment globally drives export revenue up 8-9 per cent this fiscal, while domestic demand faces perils of excess rainfall causing crop damage, product returns, and delayed field readiness.



### **Govt to Push Green Fuel Farm Machinery to Boost Mechanisation:**

Agri Secy The government prioritises green fuel-based farm machinery and enhances access to

mechanisation for small and marginal farmers as part of India's vision to become a global food basket by 2047, Agriculture Secretary Devesh Chaturvedi states.



### **Gadkari Bats for 'Farmer Producer Companies' for Agricultural Development**

Union minister Nitin Gadkari emphasises the need for "farmer producer

companies" for the progress of cultivators. Addressing a workshop on farmer producer organisation, he states all problems of cultivators must solve at commissionerate level in districts through the farmer producer company.

## START-UP



### **SMBC to Invest \$200 Million in Indian Startups Amid Booming IPO Market**

A fund co-run by the banking arm of Sumitomo Mitsui Financial Group Inc.

plans to pour the bulk of the \$200 million it has raised into Indian startups, betting that the country's booming IPO market creates opportunities to cash out.



### **DPIIT Signs Pacts with Over 50 Firms to Boost Mfg, Startup Innovation**

The Department for Promotion of Industry and Internal Trade (DPIIT) inks pacts with over 50 firms,

including ITC, Flipkart, and Mercedes-Benz, to promote a manufacturing and innovation ecosystem for startups, an official states. The department proactively reaches out to large corporates, industry associations, veterans, and unicorns to emphasise setting up manufacturing incubators and benefits of active collaboration with manufacturing startups.



### **Nvidia Joins \$850 Million India Deep Tech Alliance to Boost AI Startups**

Nvidia joins Indian and US investors in supporting India's deep-tech startups, as the India Deep Tech

Alliance secures over \$850 million in new capital commitments, Reuters reports. The alliance, launched in September with an initial \$1 billion fund, aims to bridge the funding gap in research-driven sectors such as space, semiconductors, artificial intelligence (AI), and robotics.



## SKILL DEVELOPMENT



### Swiggy Signs MoU with upGrad for Skill Development of Delivery Partners

Food delivery and instant grocery firm Swiggy signs a memorandum of understanding (MoU) with upskilling platform upGrad for skill development of delivery partners. The initiative provides delivery partners access to university-certified higher education programmes and professional development certifications.



### Tripura Govt Signs Two Skill Development MoUs with IIT Delhi, Tata IIS

To enhance skill development of youth with emerging industry demands, the Tripura government signs two MoUs with IIT Delhi and Tata IIS. These partnerships aim to train 1,000 candidates in cutting-edge job roles aligned with emerging industry demands, boosting local employment and reducing outmigration.



### Indian Govt, ADB Sign \$800 Mn Loan Pacts for Key Projects in Three States

The government of India and the Asian Development Bank (ADB) sign agreements for three loans worth over USD 800 million for projects in Maharashtra, Madhya Pradesh, and Gujarat. The loan agreements cover the Maharashtra Power Distribution Enhancement Programme for Agricultural Solarization (USD 500 million), Indore Metro Rail Project.

## SCIENCE & TECHNOLOGY



### 58% of India GCCs Invested in Agentic AI as Innovation Roles Widened: EY Survey

India's Global Capability Centres (GCCs) moved decisively from AI experimentation to full-scale enterprise deployment, with 58 per cent investing in Agentic AI and another 29 per cent set to scale within a year, according to the EY GCC Pulse Survey 2025 released November 23.



### Indian Scientists Developed AI Tool 'OncoMark' to Decode Cancer

Indian scientists unveiled 'OncoMark', an AI-powered diagnostic model that analyses cancer at the molecular level, potentially revolutionising disease classification and treatment. Developed by the S N Bose National Centre for Basic Sciences in collaboration with Ashoka University, the tool identified biological hallmarks driving tumour growth, aggressiveness, and therapy resistance beyond traditional staging.



### India's First Commercial PSLV Ready to Launch Oceansat

India geared up for a historic moment in its space journey when a Polar Satellite Launch Vehicle (PSLV) was built entirely by the private sector, ready to launch the Oceansat satellite early next year. The rocket, constructed by a consortium of Hindustan Aeronautics Limited (HAL) and Larsen & Toubro (L&T), marked a turning point in commercialising India's proven space technologies

## AUTO TECHNOLOGY



### **Mahindra Plans 250 EV Charging Stations Along Highways by 2027**

Mahindra & Mahindra plans to set up 250 electric vehicle charging stations, each with 180 kW, by the end of 2027. The network entails 1,000 charging points across 250 stations aligning with the government's priority of strengthening public EV charging infrastructure to accelerate EV adoption in India.



### **New-Gen Hyundai Venue 2025 Debuted in India at ₹7.90 Lakh**

: Hyundai Motor India unveiled the all-new second-generation Hyundai Venue at a starting price of ₹7.90 lakh (ex-showroom). The revamped compact SUV represented a full model overhaul, succeeding the first-generation Venue on Indian roads since 2019. Fresh design elements, upgraded interiors, and advanced features strengthened Hyundai's position in the competitive compact SUV segment.



### **Ford Plans ₹3,250 Cr Investment in Chennai Plant for Next-Gen Engines**

: American carmaker Ford announced plans to invest about ₹3,250 crore to manufacture powertrains at its Chennai plant, focusing on next-generation engines. The company considers using its Maraimalai Nagar facility on the outskirts of the city as an export hub, with an annual capacity of 235,000 units and production scheduled to begin in 2029.

## CSR



### **Alkem Foundation and IIT Bombay Collaborated for Advanced Research Centre**

: Alkem Foundation, the corporate social responsibility (CSR) arm of Alkem Laboratories, and the Indian Institute of Technology (IIT) Bombay announced their collaboration to set up an advanced research centre in India for immunotherapeutics and regenerative medicines.



### **NTPC Inked Two Pacts in Assam to Build Burn ICU at KMCH, Support TB Patients**

: State-run power major NTPC inked two agreements in the healthcare sector in Assam to build a burn ICU at Kokrajhar Medical College and Hospital and provide nutritional support to TB patients. To improve public healthcare facilities and community well-being in the Bodoland Territorial Region (BTR), NTPC Bongaigaon signed two Memorandums of Agreement (MoAs) with the Kokrajhar district administration under its Corporate Social Responsibility (CSR) initiatives.



### **CSR Funds Should Focus on Skilling and Apprenticeships: NITI Aayog's Virmani**

: NITI Aayog member Arvind Virmani sought greater allocation of corporate social responsibility (CSR) funds to skilling, emphasising industry's critical role in defining needed skills, helping training institutions with machinery and trainers, and providing apprentice jobs to millions of youth entering the workforce."



## DEFENCE NEWS



**Strong India Strengthens Global Peace and Economy:** Rajnath Singh Union Defence Minister Rajnath Singh stated that a stable India contributes to a stable global economy. He

said through Atmanirbhar Bharat, the Centre built a defence industrial ecosystem that encouraged innovation, supported industry, and reduced external dependencies.



**Defence Secretary, Israeli Minister Signed MoU to Boost Defence Ties**

India's Defence Secretary Rajesh Kumar Singh met Israeli Defence Minister Israel Katz in Tel Aviv,

where both sides reaffirmed commitment to strengthening the long-standing defence partnership. The meeting occurred alongside the 17th Joint Working Group (JWG) on Defence Cooperation, co-chaired by Singh and Israel's Ministry of Defence Director General Maj Gen (Res) Amir Baram.



**PM Modi, Bhutan King Held Talks on Energy, Defence, Connectivity Projects**

Prime Minister Narendra Modi and Bhutanese King Jigme Khesar Namgyel

Wangchuck held wide-ranging talks discussing cooperation in sectors such as energy, capacity building, connectivity, technology, defence, and security. After delegation-level talks, the two leaders jointly inaugurated the 1020 MW Punatsangchhu-II hydroelectric project, developed by India and Bhutan.

## ENERGY AND POWER



**Tata Power to Invest ₹25,000 Crore in Renewable Projects by FY27 :** Tata Power announced an investment of ₹25,000 crore by FY27 to expand renewable energy

projects, including 4 GW of new renewable capacity, a 1,125 MW hydropower project in Bhutan, and exploration of a 10 GW ingot and wafer manufacturing plant. The plan accelerates renewable and hydro portfolios, aligning with India's green energy goals.



**India to Be World's Largest Driver of Energy-Demand Growth by 2035: IEA**

India pulled off a feat no other major economy managed—hitting a 2030 energy target five years early. The World Energy Outlook 2025 report by the International Energy Agency (IEA) confirmed India reached 50 per cent of grid-connected power capacity from non-fossil



**Singapore Businesses Keen to Tap India's Green Energy, Other Sectors**

Singapore businesses expressed keenness to join India's development journey, especially in fast-expanding sectors like green energy and semiconductors amid global supply chain disruptions. New market challenges necessitated staying ahead and competing globally, Singapore-based executives stated at the Singapore International Energy Week (SIEW) held October 27-31.

## INITIATIVES BY GOVT



### **Cabinet Approved Rs.7,280 Crore Scheme to Promote Sintered REPM Manufacturing**

The Union Cabinet chaired by Prime Minister Narendra Modi approved the 'Scheme

to Promote Manufacturing of Sintered Rare Earth Permanent Magnets' with a financial outlay of Rs.7,280 crore. This first-of-its-kind initiative established 6,000 Metric Tons per Annum (MTPA) of integrated Rare Earth Permanent Magnet (REPM) manufacturing in India,



### **PM Inaugurated Safran Aircraft Engine Services India Facility**

Prime Minister Narendra Modi inaugurated the Safran Aircraft Engine Services India (SAESI)

facility at the GMR Aerospace and Industrial Park – SEZ, Rajiv Gandhi International Airport, Hyderabad. SAESI served as Safran's dedicated Maintenance, Repair, and Overhaul (MRO) facility for LEAP engines powering Airbus A320neo and Boeing 737 MAX aircraft.



### **Cabinet Approved Credit Guarantee Scheme for Exporters (CGSE)**

The Union Cabinet, chaired by Prime Minister Narendra Modi, approved the Credit Guarantee Scheme for

Exporters (CGSE) providing 100% credit guarantee coverage by National Credit Guarantee Trustee Company Limited (NCGTC) to Member Lending Institutions (MLIs) for extending additional credit facilities up to Rs.20,000 crore to eligible exporters, including MSMEs.

## INVEST INDIA



### **India Attracted ₹360 Trillion Green Investments Potential by 2047: CEEW**

India could attract \$4.1 trillion, around ₹360 trillion, in cumulative green

investments over the next two decades through 2047, according to a study by the Council on Energy, Environment and Water (CEEW). The analysis identified 36 green value chains across energy transition, circular economy, bioeconomy, and nature-based solutions, projecting a \$1.1 trillion, around ₹97.7 trillion, annual green market by 2047.



### **FedEx Collaborated with Invest India for SMEs Global Access**

Express transportation firm FedEx collaborated with Invest India to boost domestic small businesses'

growth by providing global market access, capacity building, and branding opportunities supporting the 'One District-One Product' (ODOP) initiative. FedEx leveraged its global network and logistics expertise to empower SMEs for international markets and streamlined shipping processes.



### **Adani Plans \$5 Billion Investment in Google Data Centers**

Adani Group CFO announced plans to invest up to \$5 billion in Google's AI infrastructure hub in

southern India through AdaniConneX, supporting the \$15 billion gigawatt-scale data center campus in Visakhapatnam, Andhra Pradesh.



## DIPLOMATIC POSTINGS



### **Dr. Hifzur Rahman Appointed as India's Ambassador to Libya**

India appointed Dr. Hifzur Rahman, previously Ambassador to Chad, as the next Ambassador to Libya,

marking an important step in deepening diplomatic engagement in North Africa. His assignment followed years of political instability in Libya, where India re-established a stronger presence after reopening its embassy in mid-2024.



### **Charanjeet Singh Appointed Ambassador to UN Conference on Disarmament, Geneva**

Senior diplomat Charanjeet Singh (IFS: 1996) was appointed as India's next

Ambassador and Permanent Representative to the UN Conference on Disarmament in Geneva. Currently serving as Additional Secretary in the Ministry of External Affairs, Singh took up the assignment shortly after the November 18 announcement.



### **Neeraj Agrawal Appointed India's Ambassador to Mauritania**

Neeraj Agrawal (YOA: 2009), presently posted in the Ministry of External

Affairs, was appointed as India's next Ambassador to the Islamic Republic of Mauritania. He took up the assignment shortly after the November 18 announcement. India and Mauritania enjoy cordial relations since opening the Embassy in Nouakchott in June 2021, with India providing developmental, human resource, and infrastructural aid

## MEA



### **Prime Minister Met Italian Prime Minister on G20 Summit Sidelines**

Prime Minister Narendra Modi met Italian Prime Minister Giorgia Meloni on the sidelines of the G20

Summit 2025 in Johannesburg, South Africa. Both leaders interacted briefly earlier on the sidelines of the G7 Summit in Kananaskis, Canada in June.



### **Annual BIMSTEC Young Diplomats Interaction Programme**

An 'Annual BIMSTEC Young Diplomats Interaction Programme' was inaugurated at Sushma

Swaraj Institute of Foreign Service (SSIFS), New Delhi. This initiative by Ministry of External Affairs is part of India's efforts to strengthen cooperation among young diplomats from the Bay of Bengal region.



### **Third India-Belgium Foreign Office Consultations Held in Brussels**

The third round of India-Belgium Foreign Office Consultations took place in

Brussels, co-chaired by Shri Sibi George, Secretary (West), Ministry of External Affairs of India, and Ms Theodora Gentzis, President of the Board, Federal Public Service Foreign Affairs of Belgium. The meeting followed HRH Princess Astrid of Belgium's successful economic delegation visit to India in March 2025.

### Condolences on the Passing of Her Majesty Queen Sirikit, the Queen Mother of Thailand



We pay tribute to Her Majesty's life of grace, wisdom and dedicated service to the Kingdom, and join the people of Thailand in mourning this profound loss. Her enduring legacy of compassion and commitment will continue to inspire generations. On behalf of FII, Shri Raj Khimesra, Chairman – Thailand Chapter, visited the Grand Palace to pay respects and convey condolences to the Royal Family and the people of Thailand.

Dr. Deepak Jain (President), Shri Hitender Mehta, Shri Uditendu Verma and the Executive Committee of FII express their deepest condolences on the passing of Her Majesty Queen Sirikit, the Queen Mother of Thailand, who passed away peacefully on October 24, 2025, at the age of 93.



### FII Thailand Delivers Guest Lecture at Srinakh arinwirot University, Bangkok



Srinakharinwirot University in Bangkok invited FII Thailand to deliver a special guest lecture titled "Talk like a Pro: Mastering a Career in Sales & Negotiations in Turbulent Times." Shri Raj Khimesra represented FII and shared valuable insights that resonated strongly with attendees. The session was designed to equip students with critical interpersonal communication and negotiation skills essential for succeeding in today's dynamic business environment. The interactive Q&A session provided students with practical, real-world tools they can apply directly as they launch their professional careers, giving them a competitive advantage in the marketplace.

### FII Thailand Joins FTI Seminar on Transforming the Chemical Industry



The Federation of Thai Industries (FTI) organized a seminar to drive sustainable growth in the chemical sector through its "4 GO Strategy," outlining four core directions for Thailand's industrial transformation: Go Global, Go Innovation, Go Digital & AI, and Go Green. The seminar served as a platform to share insights on how the Thai chemical industry must adapt to rapid advances in technology, environmental priorities and shifts in the global economy. Shri Raj Khimesra, Chairman of the FII–Thailand Chapter, Mrs. Petcharat Esangkul, Vice Chairman of FTI, and other leading business figures participated in the discussions.

### FII Thailand Facilitates India–Thailand Chemical Industry Dialogue

Shri Raj Khimesra, Chairman of the Federation of Indian Industry, Thailand, facilitated a meeting between the Indian Embassy and the Chemical Industries Club (CIC) of the Federation of Thai Industries (FTI) to enhance collaboration and strengthen bilateral trade in the chemical sector between India and Thailand. The high-level meeting was attended by Ms. Paulomi Tripathi, Deputy Chief of Mission, Ms. Jagpreet Kaur and Mr. Navin Bhardwaj from the Indian Embassy, while FTI was represented by Mr. Atichat Chaisuparakul, President CIC, Mr. Kittu Jivacate, Mr. Papichat Tangcaravakoon and other distinguished members.



## FII announces New President, FII Jharkhand Chapter



Federation of Indian Industry (FII) proudly announces the appointment of Mr. Pankaj Shrivastava as President of the FII Jharkhand Chapter. His visionary leadership and strong commitment to industry development are expected to drive new growth, innovation and opportunities for enterprises and MSMEs across Jharkhand. FII extends its heartiest congratulations and best wishes to Mr. Shrivastava for a successful and impactful tenure ahead.



# India Creates History with Their First Women's Cricket World Cup Victory – 2025

India created a historic milestone by lifting their first-ever Women's Cricket World Cup in 2025, a triumph that has electrified the nation and elevated the status of women's cricket. The team displayed extraordinary grit and consistency throughout the tournament, combining disciplined bowling, strategic captaincy, and fearless batting to dominate world-class opponents. Their performance in the final showcased remarkable teamwork and mental strength, earning praise from cricketing legends and fans across the globe.

This landmark victory is being celebrated as a transformative moment for Indian sports, inspiring a new generation of young girls to pursue cricket with confidence and ambition. The win is expected to accelerate investment, infrastructure development, and visibility for women's cricket in India. As celebrations continue nationwide, the team's achievement stands as a powerful symbol of dedication, resilience, and national pride—marking a new era in India's sporting journey.





# India Create History with Their First Women's Cricket World Cup Victory-2025





## Historic Victory for Indian Blind Women's Cricket Team

A moment of immense pride and joy for Indian sports as the Indian Blind Women's Cricket Team creates history by winning the inaugural Blind Women's T20 World Cup! What makes this achievement even more remarkable is that the team remained unbeaten throughout the tournament, showcasing not only skill but also resilience, teamwork, and sheer determination.

This victory is a shining example of how dedication, hard work, and perseverance can break barriers and set new milestones. Every player in the squad has proved that limitations cannot define talent. Their journey is a powerful inspiration for aspiring athletes, especially women, and sends a strong message that with commitment and belief, anything is possible.

Such historic feats not only bring glory to the nation but also elevate the spirit of sportsmanship, encouraging inclusivity and equal opportunities in sports. The triumph of the Indian Blind Women's Cricket Team will undoubtedly inspire generations of young athletes to dream big and aim higher.

Heartiest congratulations to the entire team, coaching staff, and everyone who supported them on this incredible journey. Your achievement is a proud moment for India, and we look forward to witnessing more such milestones in the future.





## FII Explores New Horizons with ANCFZ India Roadshow 2025



FII at the Ajman NuVentures Centre Free Zone (ANCFZ) India Roadshow 2025, hosted by Mr. Rishi Somaiya, CEO of ANCFZ (UAE), gained valuable insights into business expansion opportunities in one of the UAE's most cost-effective and flexible free zones.

The session highlighted key opportunities for Indian entrepreneurs, chartered accountants, management consultants and SMEs to expand globally through ANCFZ, which offers streamlined business setup processes and comprehensive support for cross-border growth. The roadshow, organized in collaboration with BUZZ Communications and the ANCFZ team, focused on fostering global business collaborations and enabling Indian businesses to tap into the UAE's strategic business ecosystem.



## Bihar Government Sworn In: Nitish Kumar Takes Oath as CM for 10th Time

20 Nov 2025 at a grand ceremony held at Gandhi Maidan, Nitish Kumar was sworn in as Chief Minister of Bihar for a record-extending 10th time. The oath of office and secrecy was administered by Arif Mohammad Khan, Governor of Bihar. The event saw the presence of Prime Minister Narendra Modi, Union Home Minister Amit Shah, and other senior leaders of the ruling alliance.

The swearing-in follows a landslide victory by the National Democratic Alliance (NDA) in the 2025 Bihar Legislative Assembly elections, where the alliance secured 202 out of 243 seats.

Alongside the Chief Minister, a 26-member cabinet was sworn in, drawing representation from across NDA allies. Business Standard

The Government expresses gratitude to the people of Bihar for their trust and pledges to work towards inclusive development, good governance, and fulfilling the promises made during the election campaign.

Name of Minister	Party	Portfolio(s)
Nitish Kumar	JD(U)	General Administration, Cabinet Secretariat, Vigilance, Election Dept., All unallocated departments
Samrat Choudhary	BJP	Home Department
Vijay Kumar Sinha	BJP	Revenue & Land Reforms; Mines & Geology
Vijay Kumar Chaudhary	JD(U)	Water Resources; Parliamentary Affairs; Building Construction
Bijendra Prasad Yadav	JD(U)	Energy; Planning & Development; Commercial Taxes; Prohibition & Excise
Shravan Kumar	JD(U)	Rural Development; Transport
Mangal Pandey	BJP	Health; Law
Dilip Kumar Jaiswal	BJP	Industries
Ashok Choudhary	JD(U)	Rural Works
Leshi Singh	JD(U)	Food & Consumer Protection
Madan Sahni	JD(U)	Social Welfare
Nitin Nabin	BJP	Road Construction; Urban Development & Housing
Ram Kripal Yadav	BJP	Agriculture
Santosh Kumar Suman	HAM(S)	Minor Water Resources
Sunil Kumar	JD(U)	Education; Information Technology; Science & Technology
Mohammad Zama Khan	JD(U)	Minority Welfare
Sanjay Singh "Tiger"	BJP	Labour Resources
Arun Shankar Prasad	BJP	Tourism; Art, Culture & Youth
Surendra Mehta	BJP	Animal & Fisheries Resources
Narayan Prasad	BJP	Disaster Management
Rama Nishad	BJP	Backward / Extremely Backward Class Welfare
Lakhendra Raushan "Roshan"	BJP	Scheduled Caste & Scheduled Tribe Welfare
Shreyashi Singh	BJP	Information Technology; Sports
Pramod Kumar	BJP	Cooperatives; Environment, Forest & Climate Change
Sanjay Kumar	LJP (Ram Vilas)	Sugarcane Industries
Sanjay Kumar Singh	LJP (Ram Vilas)	Public Health Engineering (PHED)
Deepak Prakash	RLM	Panchayati Raj





## Bihar Government Sworn In: Nitish Kumar Takes Oath as CM for 10th Time





## Justice Surya Kant was sworn in as the 53rd Chief Justice of India on November 24, 2025.



The solemn oath of office was administered by President Droupadi Murmu at Rashtrapati Bhavan in New Delhi.

He is the first person from Haryana to ascend to the country's highest judicial office.

His tenure of nearly 15 months focuses on key reforms like tackling case pendency and promoting mediation.



## Prime Minister's Visit to Johannesburg for Historic G20 Leaders' Summit





## Prime Minister's Visit to Johannesburg for Historic G20 Leaders' Summit



Prime Minister Narendra Modi recently concluded a successful visit to the G20 Summit in Johannesburg, South Africa, reinforcing India's commitment to global cooperation.

The PM strongly championed the cause of the Global South, advocating for a greater voice and representation for developing nations in global governance structures.

He emphasized the need for inclusive and sustainable economic growth, urging the world to revisit traditional development parameters.

Modi unveiled six significant proposals, including the G20-Africa Skills Multiplier Initiative to empower African youth through skilling.

Other key initiatives focused on establishing a Global Traditional Knowledge Repository and forming a G20 Global Healthcare Response Team.

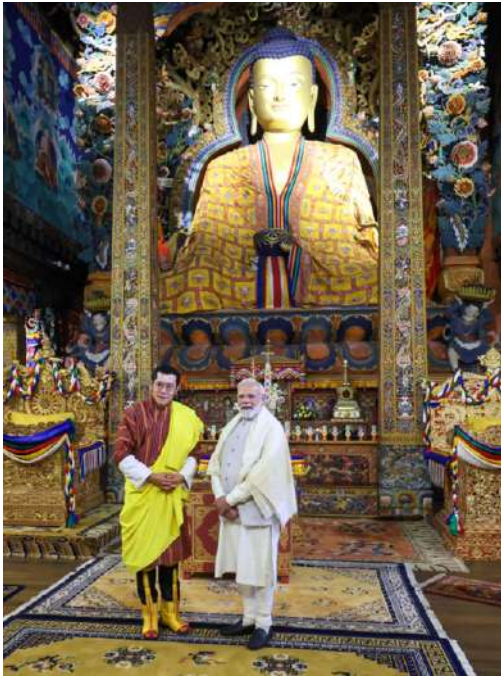
The Prime Minister also called for a coordinated global effort to counter the Drug-Terror Nexus, highlighting it as a major threat to public health and security.

During his address, he pushed for the creation of a Critical Minerals Circularity Initiative to enhance supply chain security and promote cleaner energy pathways.

The visit solidified India's role as a bridge-builder, ensuring that the priorities set during its own 2023 G20 Presidency continue to shape the international agenda.



## Visit of Prime Minister to Bhutan (November 11-12, 2025)





## Visit of Prime Minister to Bhutan (November 11–12, 2025)



PM Modi paid an official two-day visit to the Kingdom of Bhutan, reflecting the deep-rooted and special partnership between India and Bhutan. He held substantive discussions with His Majesty the King of Bhutan and the Bhutanese leadership on strengthening bilateral cooperation. The talks covered key areas including development partnership, hydropower, connectivity, education and capacity building. Both sides reviewed ongoing projects and explored new avenues of cooperation. The visit reaffirmed India's enduring commitment to Bhutan's development and mutual prosperity.



## Official Visit of the Minister of Foreign Affairs of Israel to India (November 03–05, 2025)



The Minister of Foreign Affairs of Israel paid an official visit to India, underscoring the growing momentum in India–Israel relations. During the visit, he held meetings with the Indian leadership to review the full spectrum of bilateral cooperation. Discussions focused on strengthening collaboration in areas such as trade and investment, defence, technology, innovation and agriculture. Regional and global issues of mutual interest were also exchanged. The visit reaffirmed the shared commitment of both countries to further deepen their strategic partnership.



## Visit of Minister of Foreign Affairs of the Kingdom of Bahrain to India (02–03 November 2025)



The Minister of Foreign Affairs of the Kingdom of Bahrain paid an official visit to India from 02–03 November 2025, reflecting the warm and friendly ties between the two countries. During the visit, he held meetings with the Indian leadership to review the entire gamut of bilateral relations. Discussions focused on enhancing cooperation in trade and investment, energy, defence, fintech, health, and people-to-people exchanges. Both sides exchanged views on regional and global developments of mutual interest. The visit provided an opportunity to further strengthen institutional dialogue mechanisms. It reaffirmed the shared commitment to advancing the India–Bahrain partnership for mutual benefit.



# Visit of the President of India to Angola and Botswana (08–13 November 2025)

## Angola (08–11 November 2025)



## Botswana (11–13 November 2025)





## Visit of the President of India to Angola and Botswana (08–13 November 2025)



The President of India undertook a state visit to Angola and Botswana from 08–13 November 2025, marking an important milestone in India's engagement with Africa. The visit underscored India's commitment to strengthening long-standing ties with African partners. In Angola, discussions focused on enhancing cooperation in energy, trade, defence, and capacity building. In Botswana, the President engaged with the leadership on collaboration in mining, education, health, and technology. Bilateral meetings reviewed ongoing partnerships and explored new avenues of cooperation. The visit also highlighted India's development partnership initiatives in Africa. Regional and global issues of mutual interest were exchanged.

The President interacted with members of the Indian diaspora in both countries. The visit reinforced people-to-people linkages and shared values. Overall, the visit reaffirmed India's vision of a strong, mutually beneficial partnership with Africa.

## SOWING THE SEEDS OF PROSPERITY: NAVIGATING THE CHALLENGES AND FORGING SOLUTIONS IN THE AGRICULTURE SECTOR



**Dr. Deepak Jain**  
President-FII

**A**griculture, the backbone of nations and the primary source of livelihood for billions, stands at a critical juncture. While technological advancements have promised a golden age of farming, the sector globally, and particularly in developing economies like India, continues to grapple with deep-seated challenges. Addressing these requires a fundamental shift in perspective: moving beyond the immediate concerns of the farmer to focus on the **holistic improvement of the agricultural ecosystem itself**. When agriculture thrives, the fortune of the farmer will naturally flourish.

The Federation of Indian Industries (FII), operating globally across 62 countries and 22 provinces, recognizes the urgency of this transformation. FII runs 23 vital sectoral committees, with one dedicated to agriculture, and played an instrumental role in the government's official declaration regarding the Cotton Mission. The core philosophy underpinning FII's agricultural vision is simple yet profound: **Focus on Agriculture, not just the Farmer.**

### The Fissures in the Field: Core Challenges Facing Indian Agriculture

Despite its essential role, the Indian agriculture sector is currently hampered by critical pain points that stunt its potential and prevent it from becoming a truly modern, lucrative, and sustainable industry.

#### 1. The Great Exodus: Lack of Youth Interest

The most worrying trend is the disinterest of the

younger generation in farming. Agriculture is perceived as laborious, low-income, and high-risk, lacking the stability of urban careers. This generational gap threatens the transfer of traditional knowledge and starves the sector of the innovative energy and risk-taking mindset that modern agriculture desperately needs.

#### 2. The Tech Deficit: Slow Adoption of Modern Technology

While the world moves towards precision agriculture, the average Indian farmer remains largely untouched. Technique is not being integrated into farming practices. Simple tools, data-driven decisions, and mechanization are often too expensive, inaccessible, or poorly understood. This technological lag keeps productivity low and costs high.

#### 3. The Entrepreneurship Void and the Crop Loss Crisis

A significant lack of entrepreneurial spirit among many farmers resists the disruption necessary for modern, profitable farming. While this mindset cannot be forcibly changed, alternative ways to introduce entrepreneurship without radically disturbing the current lifestyle are essential. This void is directly linked to other serious issues:

- **Massive Crop Loss:** A staggering 40% crop loss occurs annually, primarily due to poor storage, inefficient post-harvest handling, and broken supply chains. This is a direct loss of income and resources.
- **Negligible Value Addition:** Value addition is practically non-existent. Farmers primarily sell raw produce, missing out on the substantial profits generated by processing, packaging, and branding.



#### 4. The Finance Famine: Lack of Capital Availability

Agriculture is a capital-intensive business, yet farmers face chronic unavailability of adequate finance. Formal credit often requires complex collateral, leaving many dependent on informal, high-interest money lenders. Without timely and sufficient capital, farmers cannot invest in better seeds, technology, or irrigation, trapping them in a cycle of low productivity.

#### ■ Cultivating Innovation: Technological Solutions and Global Models

The path to revitalizing agriculture lies in a strategic adoption of cutting-edge technology and a willingness to emulate successful international models. The goal is to maximize yield, minimize resource use, and future-proof the sector.



#### *The Israel Model: A Blueprint for Resource Efficiency*

A crucial step is the mass adoption of the Israel Model of farming, which has transformed a desert nation into an agricultural powerhouse through sheer innovation and efficiency. Key techniques include:

■ **Drip Irrigation:** Delivering water and nutrients directly to the plant's root zone, resulting in up to 70% water savings compared to traditional methods.



■ **Hydroponics and Aeroponics:** Soilless farming techniques for controlled environment agriculture, increasing yield exponentially and reducing the need for vast tracts of land.

■ **Multi-Level Farming (Vertical Farming):** Stacking crops vertically to maximize production in small spaces, especially near urban centers, reducing transportation costs and increasing freshness

The potential of these methods ensures that even with small landholdings (1-5 acres), a significant increase in farmer income is absolutely possible

#### **The Digital Revolution : Blockchain and Monitoring**

To ensure transparency, prevent leakage, and measure progress accurately, technology must be used for robust monitoring.

■ **Blockchain Technology:** Implementing blockchain can provide an immutable, transparent record of produce origin, storage conditions, and transactions, boosting consumer trust and ensuring farmers get fair value.

■ **Carbon Accounting:** Blockchain monitoring must include carbon accounting. By recording and validating sustainable practices, farmers can potentially be rewarded through carbon credits, creating a new, essential revenue stream and incentivizing eco-friendly farming.

#### ■ *Paving the Policy Path: Recommendations for a New Era*

To implement these changes effectively, a concerted effort from the government, industry, and the farming community is required.

### 1. Launching Specific, Result-Oriented Missions

The government must launch **2 to 3 highly specific, well-funded missions** with clear, time-bound objectives:

- **Sufficient Budget:** Each mission requires an adequate, ring-fenced budget.
- **Result-Oriented Framework:** A strict 3-5 year time frame should be set for achieving measurable outcomes.
- **Block-Level Monitoring:** Monitoring must be granular, extending down to the block level to ensure resources are used effectively.

### 2. A Coordinated Group of Ministers (GoM)

At the central level, a Group of Ministers (GoM) must be constituted. This high-level group should include the ministers of 6-7 related ministries (e.g., Agriculture, Finance, Rural Development, Water Resources, IT, and Food Processing). This ensures all relevant departments are working in one cohesive direction, eliminating policy conflicts and bureaucratic silos.



### 3. Fostering Industry-Farmer Collaboration

The outdated notion that businessmen are the enemy of the farmer must be dismantled. Increased Industry-Farmer collaboration is essential.



- Businesses bring capital, technical expertise, management skills, and market linkages.
- Industry can invest in post-harvest infrastructure, processing facilities, and high-tech farming models, directly bringing the required entrepreneurship and finance.
- Government policy should incentivize this collaboration through tax breaks and subsidies for joint ventures (Public-Private-Farmer Partnerships).

### 4. Goal: Increasing Agriculture's Economic Share

The long-term policy goal must be to increase the sector's contribution to **18% of the national economy** or more through enhanced productivity and value addition.

By shifting the focus to fixing the underlying systems of agriculture, embracing global innovations like the Israel Model, leveraging digital tools for transparency, and creating a unified policy and industry framework, the seeds of prosperity can truly be sown. The time for incremental change is over; a systemic, entrepreneurial, and technology-driven revolution is required to secure the future of agriculture and the millions who depend on it.

**The opinion expressed by the author/ writer do not imply endorsement by FII.**



## INDIA MYANMAR DIPLOMATIC RELATIONS



**Dr. Manu Chaudhary  
(Manju Dagar)**

Member, International Affairs  
Committee-FII

### How Are India–Myanmar Diplomatic Relations, Bilateral Trade, and Counter-Terrorism Cooperation Shaping Up?

India and Myanmar are natural partners. Their relationship is shaped by history, culture, geography, and security interests. As India focuses more on Southeast Asia through the Act East Policy, Myanmar's importance has grown even further.

#### 1. India–Myanmar: Historical and Strategic Links

India and Myanmar share a 1,600 km land border and also have maritime connectivity.

Both countries signed a Friendship Treaty in 1951, and since then diplomatic and military exchanges have been continuous.

Under India's Act East Policy, Myanmar is seen as a crucial gateway to Southeast Asia.

This is why high-level visits, dialogues, and official meetings between the two nations happen frequently.

#### 2. Economic and Trade Relations

Bilateral Trade (FY 2024–25)

Total trade: Around USD 2.1 billion

India's exports: USD 614 million

India's imports: USD 1.53 billion

Trade has grown in recent years, with Myanmar's exports to India rising more sharply.

#### What India imports from Myanmar:

Timber and wood products

- Pulses and grains
- Minerals and ores
- Herbal and plant-based items

#### What India exports to Myanmar:

- Pharmaceuticals
- Vehicles and machinery
- Consumer goods
- Agricultural products



#### 3. Connectivity and Infrastructure Projects

Several major connectivity initiatives are boosting India–Myanmar relations:

Kaladan Multi-Modal Transit Transport Project

India–Myanmar–Thailand Trilateral Highway

Development of Sittwe Port

These projects will make trade smoother while giving India better strategic access to Southeast Asia.

#### 4. Border Security and Counter-Terrorism Cooperation

##### (A) Border Cooperation MoU (2014)

This agreement strengthens cooperation between security forces, intelligence sharing, and coordinated border patrols.

### (B) Joint Military Operations

India and Myanmar have conducted joint actions against insurgent groups operating along the border—

including Operation Sunrise (2019), aimed at dismantling militant camps affecting India's Northeast.



### (C) Intelligence Sharing

Both countries share information on:

Arms smuggling

Drug trafficking

Cross-border militant movements

They also cooperate on border fencing, road building, surveillance and other security measures.

### 5. Key Challenges

#### 1. Political Instability in Myanmar (after 2021)

The military takeover and internal conflict have increased pressure on border areas.

India must balance humanitarian concerns with national security.

#### 2. Cross-Border Militancy and Smuggling

Insurgent groups use the porous border for movement and illegal trafficking.

This remains a major joint security challenge for both nations.

### 3. Growing Chinese Influence

China's expanding economic and military presence in Myanmar affects India's strategic interests.

To counterbalance this, India is increasing cooperation in health, connectivity, defence, and development projects.



### 6. Recent Defence and Diplomatic Steps

More frequent Army-to-Army staff talks

Strengthening road networks and border fencing

Tighter surveillance to curb illegal activities

Practical policies for refugee return and border management

### Conclusion

India–Myanmar relations are shaped by security needs, economic cooperation, and regional stability.

To ensure long-term peace and development, both countries need to continue:

- Strong intelligence-sharing
- Trust-building with local border communities
- Humane but firm border policies
- Faster completion of connectivity projects
- Consistent diplomatic dialogue

A stable, secure, and well-connected region benefits both India and Myanmar—and strengthens their partnership for the future.

**The opinion expressed by the author/ writer do not imply endorsement by FII.**



## NEURO-INNOVATION: HOW BRAIN SCIENCE IS TRANSFORMING PRODUCT DEVELOPMENT



**Dr. Anjali Jain, PhD**  
Member- CSR Committee-FII

As industries across the world enter an age defined by human-AI collaboration, sensory-driven markets, and shifting consumer psychology, organizations are recognizing a fundamental truth: every product begins and ends in the human brain. Whether it is a household product, an app, a wellness drink, or a luxury fragrance, the ultimate determinant of product success is the way it interacts with human perception, emotion, memory, and decision-making.

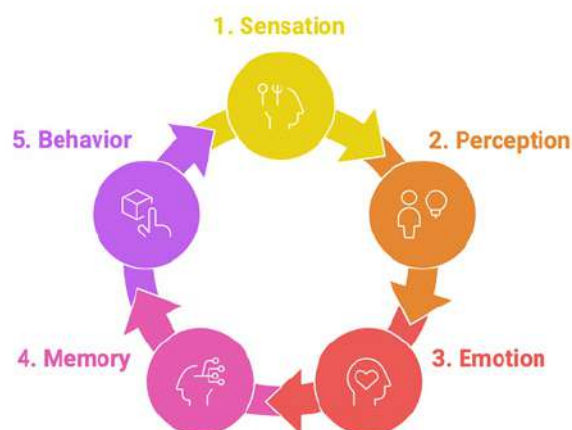
This convergence of neuroscience and innovation “known as Neuro-Innovation” is reshaping the very foundations of R&D and product development. It is an emerging discipline where brain science, behavioural psychology, sensory research, AI, and design thinking merge to create products that connect at a deeper neural level and drive powerful, predictable responses. Companies that understand these dynamics are not just innovating faster, they are innovating smarter.

For decades, innovation was largely guided by product functionality. In today's saturated and hyper-competitive markets, functionality is no longer enough. Most products across categories now perform reasonably well. What differentiates a brand is not what the product does, but how it makes people feel. This shift marks the evolution from functional innovation to cognitive innovation. These days, consumers do not buy detergents, they buy the feeling of cleanliness. Similarly, they do not buy skincare, they buy self-confidence, identity, and self-

expression. The value has moved upstream from performance to perception, and neuroscience provides the tools to decode, design, and influence perception scientifically. This shift indicates that future of product development lies at the intersection of sensory science, neurobiology and AI based advancements.

**Every product interaction activates a series of neural processes indicated in the figure**

### NEURAL PROCESSES IN CONSUMER DECISIONS



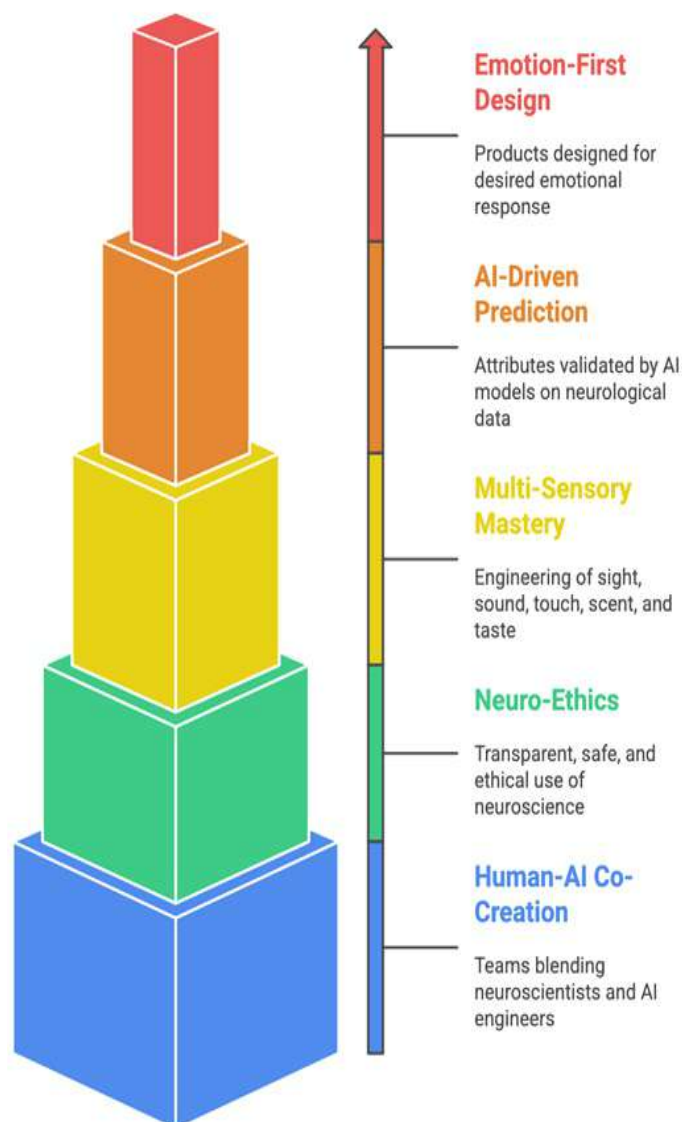
Research indicates that 95% of decision-making happens in the subconscious mind (according to leading cognitive psychology research). This means consumers don't consciously choose products, they respond to them. Neuro-Innovation brings scientific clarity to these subconscious triggers. A classic example is viscosity of lotion, where a slightly thicker lotion texture can create a “premium care” perception. Similarly, A specific shade of blue can enhance trust and hygiene cues whereas a citrus scent can activate neural circuits associated with energy and alertness. A soft sound of a bottle cap opening can evoke quality and a warm product tone can release dopamine associated with comfort. By understanding these micro-responses, innovators can create products that “speak” to the brain intuitively.

The most advanced R&D teams are building neuro-sensory pipelines where every attribute such as fragrance, texture, sound and visual is optimized to create consumer delight.

<b>Neuro-Fragrance Design</b> Scents that trigger targeted emotions like calmness, energy, nostalgia, trust. AI models analyse brainwave responses to different accords and predict emotional outcomes with high accuracy.	<b>Neuro-Texture Engineering</b> Textural cues influence perceived efficacy more than the active ingredients themselves. A body wash that feels silky creates a perception of nourishment even before the formulation works.
<b>Visual Neuro-Design</b> Shapes, colours, and even geometric patterns modulate emotional response. Soft edges soothe. Bold contrasts energize. A matte finish signals sustainability while gloss signals luxury.	<b>Sonic Branding in FMCG</b> The micro-sound of opening a cap or spraying a deodorant is a powerful neural cue. The sound must match the brand personality such as crisp for freshness, muffled for softness, sharp for performance

It is noteworthy to mention that the field of neuroscience and innovation is largely influenced with AI. When combined with neuroscience, AI becomes a super-tool that predicts human behaviour with unmatched accuracy. Neural Response Prediction Models, Emotion-Driven Formulation Engines, AI-Augmented Sensory Panels, AI-Driven Prototyping and Brain-Computer Interface (BCI) are some of the tools transforming neuroscience based innovation. The next decade will witness the rise of neuro-intelligent brands, companies that design every product, experience, and narrative around the science of human emotion and cognition. These brands will have five defining characteristics which are mentioned in the flow diagram (given in the next section).

Neuro-Innovation marks one of the most profound shifts in modern product development. It acknowledges that innovation is not just a technological function but a deeply human one. Understanding the brain's hidden language, patterns, triggers, emotions, and biases gives companies a



strategic advantage no technology alone can offer. When science, creativity, and human psychology converge, products stop being commodities. They become experiences. They become memories. They become extensions of human identity. In an era of overwhelming choice, cognitive overload, and rapidly evolving expectations, the brands that will win are not the ones with the best formulas, they are the ones that understand the brain behind the consumer.

**The opinion expressed by the author/ writer do not imply endorsement by FII.**



## ETHICAL TECH TRINITY FOR TRANSFORMATIVE FINTECH : AI-IOT-IOB IN NEEDONOMICS PARADIGM



**Prof. M.M. Goel**

Former Vice-Chancellor superannuated  
from Kurukshetra University, Kurukshetra

In the Needonomics School of Thought (NST), technology is not regarded merely as a catalyst for productivity or economic gain but as a transformative force for ethical, need-based progress. Needonomics advocates the economics of needs, not greed, emphasizing balance between material advancement and moral responsibility. Within this vision, technology must function as a servant to human welfare, not its master.

Today, the fusion of Artificial Intelligence (AI), Internet of Things (IoT), and Internet of Behavior (IoB) represents a defining moment in digital civilization. These three pillars—when governed by ethical wisdom—constitute what NST describes as the “Ethical Tech Trinity” for a transformative Fintech ecosystem. Together, they possess the potential to reshape the global financial and socio-economic architecture by creating systems that are intelligent, interconnected, and ethically informed.

Needonomics framework reminds us that innovation without ethics leads to exploitation, and intelligence without integrity results in imbalance. The moral foundation of Needonomics thus insists that technological evolution must be guided by 3Ms — Moderation, Morality, and Mindfulness.

### 1 AI: Intelligence with Purpose

Artificial Intelligence (AI) signifies the capacity of machines to learn, reason, and make autonomous decisions. However, within the Needonomics lens, AI must transcend the pursuit of automation and profit maximization. It should embody “responsible

intelligence”—one that prioritizes human needs, dignity, and sustainability.

When guided by ethical imperatives, AI becomes a tool for inclusive and compassionate decision-making. For instance, AI-based predictive models can improve public health systems by identifying potential outbreaks early, ensuring timely medical intervention, and allocating scarce resources where they are most needed. In the domain of education, AI can personalize learning, bridging gaps in accessibility and inclusivity.

Moreover, AI in Fintech can support need-based credit assessment, helping small entrepreneurs and marginalized communities access financial resources ethically, without exploitation. The Needonomics approach cautions against algorithmic bias, manipulation of consumer behavior, and the misuse of data for profit-oriented surveillance. Instead, AI should augment human judgment, not replace it; empower citizens, not control them.

Thus, the ethical reorientations of AI as “Intelligence with Purpose” aligns perfectly with the NST's commitment to human-centered progress—a model where machines learn compassion before computation.

### 2 IoT: Network of Needs

The Internet of Things (IoT) has emerged as the nervous system of the modern digital economy, connecting billions of devices—sensors, vehicles, appliances, and wear-able into a cohesive and intelligent network. This interconnected ecosystem continuously collects and transmits real-time data that can revolutionize how we live, work, and govern.

Within the Needonomics paradigm, IoT symbolizes the “connectivity of care”, linking human activities with the environment and promoting mutual benefit. Rather than being a mere network of devices, IoT under NST is

envisioned as a network of needs, optimizing resource use while preserving ecological balance.

For example, smart agriculture driven by IoT can monitor soil health, water levels, and crop conditions to minimize waste and enhance yield. This serves the farmer's need for productivity while protecting nature's need for sustainability. Similarly, smart grids in energy systems can balance consumption and production, ensuring equitable access to power while reducing carbon footprints.

IoT also holds immense promise for healthcare. Wearable devices can track patient vitals in real-time, enabling doctors to provide proactive care. But Needonomics warns against transforming such innovations into commercial traps for unnecessary consumerism. The real measure of IoT's success should not be the number of connected devices but the number of needs ethically fulfilled.

Thus, IoT under the Needonomics lens becomes a bridge between technological advancement and ecological responsibility, reinforcing the principle that true development harmonizes human progress with environmental stewardship.

### 3 IoB : Understanding Behavior Ethically

The Internet of Behavior (IoB) extends the logic of IoT by analyzing why people behave the way they do. It integrates data analytics, behavioral science, and psychology to interpret human patterns, motivations, and decisions. While IoB offers immense potential for improving lives, it also poses serious ethical questions.

NST views IoB as a double-edged sword—it can either guide humanity toward mindful living or push individuals into manipulative cycles of consumption and control. The Needonomics framework thus advocates behavioral refinement, not behavioral exploitation.

When used responsibly, IoB can promote healthy lifestyles, sustainable consumption, and social harmony. For example, analyzing citizens' commuting patterns can lead to better urban mobility planning; understanding

spending habits can enable banks to design financial products that encourage saving and discourage debt traps. However, when misused, IoB can manipulate emotions, spread misinformation, and infringe upon privacy—all of which violate the ethical boundaries of Needonomics.

Hence, IoB must function within a transparent, consent-based framework that prioritizes trust over surveillance and empowerment over manipulation. It should serve as a mirror reflecting collective consciousness, not as a microscope magnifying human vulnerabilities.

### 4 Synergy of the Trio: From Data to Need-Based Decisions

The transformative potential of AI, IoT, and IoB lies not merely in their individual strengths but in their synergistic integration. Together, they form a value chain that moves from data collection to ethical decision-making, perfectly aligned with the principles of Needonomics.

- IoT gathers data from connected devices and environments.
- AI interprets and analyzes this data to recognize trends, predict outcomes, and guide actions.
- IoB adds the human dimension, understanding why certain behaviors occur and how they can be ethically influenced.

This integration creates a feedback loop of ethical intelligence where data leads to insight, insight to understanding, and understanding to action guided by human needs.

Applications of this trinity are wide-ranging:

- Personalized healthcare, where AI and IoB process real-time data from wearable IoT devices to deliver tailored health recommendations.
- Energy-efficient cities, where IoT sensors, AI analytics, and behavioral insights combine to optimize water, waste, and energy systems.
- Ethical finance, where Fintech platforms use this trio to design products that encourage saving, inclusion, and responsible spending.

Adaptive education, where data on learning behavior



guides AI systems to create customized teaching modules for each learner.

Thus, the Ethical Tech Trinity enables a shift from data-driven economies to need-driven societies, ensuring that technological progress remains in harmony with human purpose.

## 5 Applications through the Needonomics Lens

### 1. Personalized Well-being:

AI-driven analysis of IoB-enabled wearable can track stress, sleep, and nutrition patterns, providing real-time recommendations for better mental and physical health. This aligns healthcare with prevention and self-awareness rather than profit-driven medicalization.

### 2. Sustainable Manufacturing:

IoT-enabled production systems combined with AI optimization can minimize energy waste, reduce emissions, and enhance circular manufacturing. Under Needonomics, such applications fulfill the dual goal of economic efficiency and ecological ethics.

### 3. Responsible Marketing:

IoB insights can help firms design products and campaigns that prioritize consumer welfare. Instead of exploiting psychological triggers for impulse buying, Needonomics calls for mindful marketing that aligns supply with genuine demand.

### 4. Predictive Governance:

Smart governance powered by AI–IoT–IoB can anticipate citizen needs—from urban safety to disaster management. Predictive analytics can help policymakers allocate resources where they are most needed, thus promoting governance based on needful foresight rather than political expediency.

## 6 Ethical Challenges and NST's Mandate

While the Ethical Tech Trinity offers immense potential, it also introduces complex moral dilemmas. Data privacy, consent, digital inequality, and algorithmic bias threaten to undermine the very progress technology promises.

The Needonomics School of Thought asserts that technological growth must be anchored in moral restraint. It emphasizes that the future of Fintech and digital innovation depends on replacing surveillance capitalism with trust-based capitalism. Transparency, accountability, and fairness must become the cornerstones of technological governance.

### NST's moral mandate is clear:

- Technology must serve human dignity, not degrade it.
- Progress must be guided by needs, not greed.
- Innovation must coexist with introspection.

Therefore, the Ethical Tech Trinity should operate under ethical, legal, and social frameworks that uphold autonomy and equity. Needonomics envisions a world where machines assist human evolution—not domination—through cooperation between wisdom and innovation.

## 7 Conclusion:

The integration of AI, IoT, and IoB marks an extraordinary leap in human capability. Yet, as the Needonomics paradigm cautions, capability without conscience leads to chaos. The challenge before humanity is not whether we can build smarter technologies but whether we can build wiser societies. To ensure that Fintech and other digital innovations truly serve humanity, they must function within the Needonomics framework of moderation, morality, and mindfulness. When guided by needs rather than greed, this Ethical Tech Trinity can transform digital economies into humane ecosystems—where intelligence meets integrity, efficiency embraces empathy, and technology becomes a tool for ethical evolution. Thus, the future envisioned by Needonomics School of Thought (NST) is one where Fintech is not just smart, but also good; not just powerful, but also purposeful—a paradigm where ethical intelligence becomes the new currency of progress.

**The opinion expressed by the author/ writer do not imply endorsement by FII.**

## UPI AND INDIA'S FINANCIAL DIGITALIZATION : SETTING A BENCHMARK FOR THE WORLD



### Dr. Deepthi B

FII Member  
Lecturer , Department of commerce  
MJPTBCWR Degree College,  
Wargal, Telangana

Over the past decade, India's payments landscape has undergone a remarkable transformation, moving from a predominantly cash-driven economy to one of the most dynamic digital payment ecosystems globally. At the centre of this shift is the Unified Payments Interface (UPI), a fast, seamless, and highly scalable payment system widely described by policymakers as a “digital public good.” Introduced in 2016 by the Reserve Bank of India (RBI) as part of a broader push to modernize the country's payment infrastructure, UPI is operated by the National Payments Corporation of India (NPCI), a not-for-profit entity tasked with driving innovation in retail payments. What began as an experiment in interoperable digital finance has now become the backbone of India's digital economy.

Since its launch, UPI has expanded at an extraordinary pace, reshaping how millions of Indians transact daily. The platform has democratized digital payments by making them accessible, reliable, and secure for all sections of society. This article explores the major factors behind UPI's widespread success, its influence on the structure and dynamics of India's payments industry, and why it is increasingly viewed as a global benchmark for digital financial systems.

India has witnessed an exceptional surge in digital payment activity in recent years, with total

transaction volumes increasing by 3.2 times since June 2021. UPI alone has been the dominant driver of this growth. As of March 2024, UPI accounted for an astounding 81.8% of all digital payment transactions in the country, a figure that highlights its central role in shaping India's financial digitalization. What makes this growth even more significant is that UPI has achieved this scale while maintaining user-friendly design principles and a robust technological foundation.

One of the biggest reasons UPI stands out is its simplicity. Users can transfer money instantly using just a mobile number, QR code, or virtual payment address, without needing IFSC codes or lengthy bank details. The entire process is intuitive, fast, and frictionless. This ease of use has encouraged mass adoption across demographic groups—students, professionals, senior citizens, small vendors, and large enterprises. The zero-merchant-fee model has been especially transformative. By eliminating transaction charges for merchants, UPI opened the door for millions of small and micro businesses to embrace digital payments, reducing dependence on cash and improving transparency in local markets.





Interoperability is another defining strength of UPI. In many countries, payment apps function as closed systems, limiting choice and competition. UPI, however, allows different banks and applications to communicate seamlessly. A user can pay from one app to another without any barriers, creating a truly open ecosystem. This interoperability has fuelled innovation and healthy competition among app providers. Popular platforms like Google Pay, PhonePe, Paytm, and BHIM have leveraged UPI's infrastructure to build user-friendly interfaces and value-added services, without fragmenting the market.

UPI has also been a powerful driver of financial inclusion. With rising smartphone penetration, affordable mobile data, and Aadhaar-enabled verification, UPI has brought millions of rural and previously underserved individuals into the formal financial system. For many first-time users of banking services, UPI became their entry-point into digital finance. Government schemes, social benefit transfers, and small-value payments have increasingly moved to UPI, enhancing both efficiency and transparency. This inclusive design has earned global admiration, prompting several countries to study or adopt UPI-like systems.

Looking ahead, the future of UPI appears even more transformative as India strengthens its digital public infrastructure and expands global partnerships. The system is expected to evolve beyond peer-to-peer transfers into a comprehensive financial platform supporting micro-credit, insurance premiums, investment products, bill settlements, and recurring payments with higher automation. Innovations such as UPI Lite, Tap-and-Pay, offline UPI for low-connectivity areas, merchant credit lines, and AI-driven fraud detection will further enhance user experience and security. As government services, utilities, transportation networks, and public

platforms integrate more deeply with UPI, the system will continue to act as a central pillar of India's digital economy strategy.



On the global stage, UPI is emerging as a powerful instrument of India's digital diplomacy. Countries like Singapore, UAE, France, Mauritius, and Sri Lanka have already enabled cross-border UPI usage, while many others are exploring technical collaborations with NPCI International Payments Ltd. In the coming years, UPI could become the template for low-cost, interoperable, population-scale payment systems worldwide. Wider international adoption may also transform global remittances, reduce transaction costs for Indian migrants, boost tourism, and position India as a leader in digital financial innovation.

Together, these advancements demonstrate that UPI is not merely a national success story—it is a global model for inclusive, efficient, and scalable digital payments. With continuous innovation and expanding international acceptance, UPI is well on its way to becoming a future-ready global standard.

**The opinion expressed by the author/ writer do not imply endorsement by FII.**

<b>President -FII</b>	<b>Dr. Deepak Jain</b>
International Affairs Committee	Sh. Hitender Mehta, Chairperson
Free Trade Zone Committee	Sh. Hitender Mehta, Chairperson
Agriculture Committee	Mr. Vijay Sardana, Chairperson
Goods & Services Committee	CA Atul Kumar Gupta, Chairperson
Corporate Insolvency & Restructuring Committee	Mr. Sanjay Gupta, Chairperson
Start -Up Committee	Dr. Shailendra Vyas, Chairperson
Skill Development Committee	Dr. Shailendra Vyas, Chairperson
Skill Development Committee	Dr. Vinod Kumar Chaudhary, Member
Water Resources Committee	Maj. Gen G.D. Bakshi, Chairperson
Water Resources Committee	Sh. Arvind Phukan, Co- Chairperson
Water Resources Committee	Mr. NK Jain, Vice- Chairperson
Defence Committee	Maj. Gen. Ashwani Kumar Channan, Chairperson
Banking & Finance Committee	CA Yatinder Khemka, Chairperson
	Mr. Somesh Kumar, Advisor
Disaster Risk Reduction Committee	Mr. JP Singh, Chairman
Fin-Tech Committee	Mr. Rajan Dogra, Chairperson
Human Resource Development Committee	Mr. Anupam Malik, Chairperson
ESG Committee	Dr. Rimika Kapoor, Jt. Director
ESG Committee	Sh. Arvind Kumar Pandey, Member
Media & IT Committee	Mr. Sanjeev Arora, Chairperson
MSME Committee	Mr. Raman Saluja, Chairperson
MSME Committee	Mr. Sanjay Daftari, Co- Chairperson
MSME Committee	Mr. Kapil Malik, Vice- Chairperson
MSME Committee	Dr. Rachna Madaan, Subject Expert
MSME Committee	Ms. Ritu Jain, Strategy Expert



Sub Committee Entrepreneurial Skill Development	Mr. Shivam Bansal, Chairperson
Social Outreach Committee	Mr. Uditendu Verma, Chairperson
Corporate Social Responsibility Committee	Mr. Harbhajan Singh, Chairman
Sub Committee Sports & Recreation	Mr. GL Khanna, Chairperson
Sub Committee Sports & Recreation	Mr. Nikhil Gupta, Co- Chairperson
Sub Committee Health Committee	Dr. Vandana Thakran, Chairperson
Sub Committee Road Safety & Traffic Awareness	Mr. Arvind Singhla, Chairperson
Sub Committee Support Children with Special Needs	Ms. Neena Wagh, Chairperson
Sub Committee Women Empowerment	Ms. Vineeta Jerath Gover, Chairperson
Corporate Social Responsibility Committee	Dr. Anjali Jain, Member
Sub Committee Women Empowerment	Adv. Ms. Ritu Kapoor, Co- Chairperson
Advisor to DG-FII	Sh. S N Bansal, Advisor
FII Advisor	Dr. Dravya Jain, FII-Advisor
FII Advisor	Sh. Arbind Pandey, FII Advisor





**"FII, under the leadership of Sh. Deepak Jain has done a commendable job in connecting India and UK together through new business opportunities."**

**Baroness S. Verma, Member, House of Lords, UK**



**"FII is working in synergy with the changing defence front and revival of water resources."**

**Maj. General G.D. Bakshi, War Veteran, India**



**"I have great faith in the Federation of Indian Industry to keep working towards bringing the two Nations – India and New Zealand together."**

**Mr. Kanwaljit Singh Bakshi, Ex-MP, New Zealand**



**"FII is working towards building stronger ties between India and Nepal"**

**Ms. Sujata Koirala, Former Deputy Prime Minister of Nepal**



**"Indian Industry is entering new dynamics in terms of innovation, technology, upgradation and FII is actively doing great work to protect these interests and build an international platform for Indian businesses."**

**Mr. Om Prakash Dhankar, Former Agriculture Minister, Haryana**



**"Mr. Deepak Jain is a visionary working relentlessly towards strengthening the MSME Industry on ground level."**

**Mr. Rambilas Sharma, Former Education Minister, Government of Haryana**



**"FII embodies the vision of Mr. Deepak Jain of making India self reliant through knowledge based reforms in the Indian Industry."**

**Mr. Atul Kulkarni, Management Consultant, India**





62 COUNTRIES

22 INDIAN STATES

5000 MEMBERS

## NORTH AND SOUTH AMERICA

US  
Canada  
Brazil  
Mexico

## AUSTRALIA OCEANIA

Fiji  
Australia  
New Zealand

## MIDDLE EAST

Kuwait  
Israel  
UAE

## EUROPE AND UK

UK  
Sweden  
Germany  
France  
Norway  
Netherlands  
Russia  
Georgia  
Azerbaijan  
Kazakhstan  
Kyrgyzstan  
Uzbekistan  
Turkmenistan  
Armenia  
Ukraine  
Belarus  
Moldova

Bulgaria  
Albania  
Greece  
Romania  
Serbia  
North Macedonia  
Poland  
Ireland  
Scotland

## REST OF ASIA

Japan  
China  
South Korea  
Taiwan  
Vietnam  
Thailand  
Malaysia  
Singapore

## AFRICA

South Africa  
Nigeria  
Cameroon  
Benin Republic  
Ghana  
Zambia  
Madagascar  
Tanzania  
Kenya  
Chad  
Mauritius  
Uganda

## INDIAN SUBCONTINENT

Bhutan  
Nepal  
Pakistan  
Sri Lanka  
Bangladesh  
Bharat

USA	Dr. Vibhuti Jha	President, FII- USA Chapter
USA	Mr. Sameer Jain	Vice President, FII- USA Chapter
USA	Dr. Arvind Phukan	Executive Member, FII- USA Chapter
USA	Mr. Babu Raman K	Joint Secretary, FII- USA Chapter
USA	Mr. Sunil Hali	Advisor, FII- USA Chapter
USA	Ms. Nupur Jain	Treasure, FII-USA Chapter
USA	Ms. Ramya Ranganathan	Executive Member, FII-USA Chapter
USA	Mr. Mark Bordoloi	Executive Member, FII-USA Chapter
USA	Mr. Akshay Jain	Executive Member, FII-USA Chapter
USA	Mr. Radhika Siva	Executive Member, FII-USA Chapter
USA	Ms. Hina Trivedi	Member, FII- USA Chapter
USA	Mr. Ranjan Gangahar	Advisor, FII- USA Chapter
Canada	Mr. Vidya Bhushan Dhar	Country Co-ordinatory, Canada
Canada	Mr. Sanjay Srivastava	
Brazil		

## EUROPE AND UK

UK	Mr. Ashok Verma	Country Co-ordinatory, UK
Europe	Mr. Lalit Sharma	Convenor, Europe
Sweden	Mr. Nishant Jain	Executive Member, FII- Sweden
Germany	Mr. Raveendra Kulkarni	President, Germany Chapter
Germany	Mr. Bopanna Monnanda	Vice president, Germany Chapter
Germany	Mr. Kiran Kishore G	Vice president, Germany Chapter
Germany	Mr. Deeban Mathivanan	General Secretary, Germany
Germany	Mr. Ranjan Jinka Ramakrishna	Executive Member
Germany	Dr. Srinath Rengarajan	Executive Member
Germany	Dr. Shivam Gupta	Executive Member
Germany	Mr. Anirudh Mohan	Executive Member
France	Mr. Vivek Tayal	President, France Chapter
France	Mr. Pankaj Dhawan	Vice president, France Chapter
France	Mr. Paul Sanjeev Kumar	Vice president, France Chapter
France	Mr. Nagapraveen Jayaprakash	Advisor, France Chapter
France	De. Adarsh Gupta	Jr. Secretary, FII-France Chapter
France	Mr. Rajeev Kumar	Advisor to Board, FII-France Chapter
France	Mr. Ramesh Bhavsar	Treasure, France Chapter
Norway	Mr. Abhilash D. Pandya	President, Norway Chapter
Norway	Mr. Atul	General Secretary, Norway Chapter
Norway	Mr. Ravi Shroff	Vice president, Norway Chapter
Norway	Mr. Manoj Thakur	Secretary, Norway Chapter
Norway	Mr. Navneet Kumar	Treasure, Norway Chapter
Russia	Mr. Sammy (Manoj) Kotwani	President, Russia Chapter
Ukraine	Mr. Sammy (Manoj) Kotwani	Country Co-ordinatory
Georgia		
Azerbaijan		
Kazakhstan		
Kyrgyzstan		
Uzbekistan		
Turkmenistan		
Armenia		
Belarus		
Moldova		
Bulgaria	Mr. M. Neeraj Kumar	President, Bulgaria Chapter
Albania	Mr. M. Neeraj Kumar	Country Co-ordinatory
Greece		
Romania		
Serbia		
North Macedonia		
Poland		
Ireland	Prof Dr. Dilip Mahapatra	President, Ireland Chapter
Scotland		



MIDDLE EAST		
Kuwait		
Israel	Mr. Alisa Eshet Moses	Country Co- Ordinator, Israel Chapter
Dubai	Mr. Harikishan Rankawat	President, Dubai Chapter
Dubai	Mr. Rajesh Sancheti	Executive Committee Member, Dubai Chapter
Dubai	Mr. Ravindra Aggarwal	Executive Committee Member, Dubai Chapter
Dubai	Mr. Himanshu Jain	Executive Committee Member, Dubai Chapter
Dubai	Ms. Richa Gupta	Executive Committee Member, Dubai Chapter
Dubai	Mr. Amit Keshri	Executive Committee Member, Dubai Chapter
AFRICA		
Nigeria	Mr. Kiran M Gosavi	President, Nigeria, Chapter
Nigeria	Mr. Parimal Vipani	Vice President, Nigeria Chapter
Nigeria	Mr. Sudhir Rathore	Vice President, Nigeria Chapter
Nigeria	Mr. Sudhir Jain	Advisor, Nigeria
Nigeria	Mr. Sanjeev Tondon	Advisor, Nigeria
Nigeria	Mr. Kirti Sudhanshu	Advisor, Nigeria
Nigeria	Mr. Shishir Verma	General Secretary, Nigeria
Nigeria	Mr. Sanjay Jha	Treasure, Nigeria Chapter
Nigeria	Mr. Anirudh Singh	Jt. Treasure, Nigeria Chapter
Nigeria	Mr. Jai Prakash Pandey	Jt. Seceretary, Nigeria Chapter
Nigeria	Mr. Nitin Nagine	Director
Nigeria	Mr. YY Singh	Director
Nigeria	Mr. Rajneesh Srivastava	Director
Cameroon	Mr. Vijay V Gurav	Country Convenor- Cameroon
Benin Republic	Mr. Sujoy Ghosh	Vice President & Convenor - Benin
Benin Republic	Mr. Dheerendra Chauhan	Jt. Convenor- Benin Republic
Ghana	Mr. Prabat Mehta- Ghana	Jt. Convenor-Ghana
Ghana	Mr. Sanjay Verma	Convenor-Ghana
Zambia	Mr. Nishant Bhatnagar	Convenor-Zambia
Madgaskar	Mr. Vikas Arya	Convenor- Madgaskar & Jt Convenor- Ghana
Tanzania	Mr. Kirhore Shapriya	Co- ordinator, Tanzania
Uganda		
INDIAN SUBCONTINENT		
Bhutan	Mr. Jakson Dukpa	Country Co- ordinator, Bhutan
Nepal	Mr. Ved Prakash Sharma	FII Country Co- Ordinator, Nepal
Pakistan	Dr. Ramesh Kumar Shardha	Country Co- ordinator, Pakistan
Srilanka	Mr. S. Niranjana	Country Co- ordinator, Srilanka
Bangladesh	Mr. Swapna Chaudhary	Convenor- Bangladesh
Bangladesh	Mr. Ajit Kumar	Country Co- ordinator, Bangladesh
Bangladesh	Mr. Pankaj Kumar	GS- Bangladesh
Bangladesh	Md. Tofayel Ahmed Almas	JS- Bangladesh
Bangladesh	Mr. Ezaz Ahmed	Bangladesh
Bangladesh	Mr. Salim Faisal Bhuiyan	Bangladesh
Bangladesh	MD Rafezur Rahmana	Bangladesh
Bharat	Mr. Hitender Mehta	Chairman, International Affairs Committee
ASIA PACIFIC		
Japan	Mr. Makoto Saito	Chairman, FII Chapter Japan
Thailand	Mr. Rajendra Khimesra	Chairman, Thailand
Thailand	Mr. D.K. Bakshi	
South Korea	AMB. Ms. Zena Chung	
Vietnam	Mr. Phan Huu Thang, Invest Global	
Vietnam	Mr. Nguyen Thi Thu Ha, Invest Global	
Vietnam	Ms. Nguyen Thi Lan Huong, Vice President, DAA	
Singapore	Mr. S. Niranjana	Country Co- ordinator, Singapore
AUSTRALIA OCEANIA		
Australia	Ms. Deepa Gupta	Co- ordinator, Australia
New- Zealand	Mr. Giri Gupta	Country Co- ordinator, New- Zealand

	Name	Designaton	State
	<b>Dr. Deepak Jain</b>	<b>President -FII</b>	<b>Haryana</b>
<b>North Zone</b>			
<b>Haryana Chapter</b>	Mr. Vinod K Bapna	President, Haryana Chapter	Haryana
	Mr. Raman Saluja	Vice President, Haryana Chapter	Haryana
	Mr. Mohit Gupta	Treasurer, Haryana Chapter	Haryana
	<b>Yamunanagar Unit</b>		
	Mr. Sudhir Chandra	Patron, Yamunanagar Unit	Yamunanagar Unit
	Mr. Ashu Gupta	President, Yamunanagar Unit	Yamunanagar Unit
	Mr. Madhav Chandra	General Secretary, Yamunanagar Unit	Yamunanagar Unit
	<b>Panchkula Unit</b>		
	Mr. Sushant Gupta	Convenor-FII Panchkula Unit	Panchkula Unit
	<b>Faridabad Unit</b>		
	Mr. Daman Chopra	President, Faridabad Unit	Faridabad Unit
<b>Jammu, Kashmir &amp; Laddakh</b>	Mr. Dinesh Gupta	Co-ordinator, Jammu Chapter	Jammu
	Mr. Tashi Khachu	Co-ordinator, Ladakh Chapter	Laddakh
<b>Himachal Pradesh Chapter</b>	Mr. Chiranjeev Singh Thakur	President, Himachal Chapter	Himachal
	Mr. Yograj Chhoker	Vice President, Himachal Chapter	Himachal
	Mr. Ranesh Rana	Organising Secretary- Himachal Chapter	Himachal
<b>Delhi UT Chapter</b>	Mr. Mukesh Sakhuja	Co-coordinator, Delhi State	Delhi
<b>Uttar Pradesh Chapter</b>	Mr. Heera Singh	Chairman, Noida & Greater Noida	UP
	Mr. Ramdas Goyel	National Executive Member	UP
	Mr. Anand Mani Tripathi	Co-ordinator, West UP	UP
	Dr. Rajesh Kumar Garg	Co-ordinator, Kanpur UP & Avadh UP	UP
<b>West Zone</b>			
<b>Rajasthan Chapter</b>	Ms. Neeta Boochra	Co-ordinator, Rajasthan State	Rajasthan
<b>Gujarat Chapter</b>	Mr. Shivam Bansal	Co-ordinator, Gujarat State	Gujarat
	Mr. Mihir Shikari	Bureau Chief	Gujarat
	<b>Ahmedabad Unit</b>		
	Mr. Vikram Lalchand Jain	President, Ahemdabad Unit	Gujarat
<b>Madhya Pradesh Chapter</b>	Mr. Sanjay Sethi	Co-ordinator, Madhya Pradesh	Madhya Pradesh
<b>Maharashtra Chapter</b>	Mr. Amitabh Nigam	Patron, Vidarbha Chapter	Vidarbha
	Mr. Siddharth Khosla	President, Nagpur Chapter	MH
	<b>Navi Mumbai unit</b>		
	Mr. Rajesh Rai	President, Mumbai & Navi Mumbai- Unit	MH
<b>South Zone</b>			
<b>Tamil Nadu Chapter</b>	Mr. Suresh Anand	Co-ordinator, Tamilnadu Chapter	Tamilnadu
<b>Kerala Chapter</b>	Mr. Binu Alex	President, Kerala Chapter	Kerala
<b>Karnataka Chapter</b>	Mr. Rajesh Kumar B.	Co-ordinator, Bangalore Unit	Karnataka
<b>Telangana</b>	Mr. T Satyanarayana	President, Telangana	Telangana
<b>Telangana</b>	Mr. K Sudarshan Naidu	National Executive Member	Telangana
<b>East Zone</b>			
<b>Bihar Chapter</b>	Mr. Gautam Jha	Chairman, Startup, Committee- Bihar	Bihar
<b>Jharkhand Chapter</b>	Mr. Saurabh Singh	Co-ordinator, Jharkhand	Jharkhand
<b>West Bengal</b>	Mr. Shubhendu Paul	President of West Bengal	West Bengal
	Mr. Dipanker Sarkar	Co-ordinator, West Bengal	West Bengal
	Mr. Rupendra Singh	Co-ordinator, West Bengal	West Bengal



## FII – DOMESTIC NETWORK CHARTER

As a member of FII, you become empowered as you gain access to a world of opportunities.

### Govt. Policies

1. Opportunity to contribute to Govt. policy initiatives
2. Opportunity to contribute to pre – budget planning
3. Be up to date about govt. schemes to gain maximum advantage for business interests

### Networking

1. Networking opportunities with Indian Sectoral Experts across different verticals
2. Networking with Global Leaders, counterparts in all continents
3. Opportunity to connect with 5000 industry members all over India
4. Platform to meet global business and political leaders
5. Opportunity to participate in seminars, conferences and B2B meetings

### Events & Other Deliverables

1. WhatsApp Group Inclusion facilitating networking with business contacts in FII Chapters
2. Complimentary subscription to monthly Newsletter (audience in 150 countries) highlighting business opportunities in India and abroad
3. Opportunity to establish visibility of your business via ads in FII Newsletter
4. Support regarding Finance, upgradations, investment opportunities, healthcare, sports etc
5. Weekly Awareness programme “Talk with an Expert” inviting experts/departmental heads to discuss policies, new laws, startups, MSMEs, Legal, Financial Issues, Corporates etc
6. General body meeting with all FII members
7. Participation in development activities like webinars, symposiums, workshops, seminars, buyer seller activities and other activities related to industry.

### Professional Help from FII

1. Dedicated Committees for
  - MSME
  - Defence
  - Water Resources
  - Goods & Service Tax
  - CSR
  - International Affairs & Free Trade Zones
  - Human Resource Development
  - Agriculture
  - Banking & Finance
  - Corporate Insolvency & Restructuring
  - Corporate Social Responsibility (CSR)
  - Disaster Risk Reduction
  - Fintech
  - Goods & Services Tax (GST)
  - Health
  - Media & IT
  - Startup & Skill Development
  - Social Communication & Outreach
  - Road Safety & Traffic Awareness
  - Entrepreneurial Skill Development
  - Women Empowerment
  - Support Children with Special Needs
  - Sports & Recreation
2. Credit Counselling, Advice on GST & Taxes, Advice on loans, Recovery of Delayed/ Stuck Payments, Advice on Subsidies & Grants
3. We provide help in revival of sick units with experts on every domain
4. Support for business development through participation in Exhibitions within/outside India and plan for visit to International Trade Fairs
5. Empower Indian Businesses in their global outreach for business expansion
6. Opportunity to take part in FII Overseas Business Delegations



## ***FEDERATION OF INDIAN INDUSTRY***

### ***CREATING OPPORTUNITIES...BUILDING NATION!!***

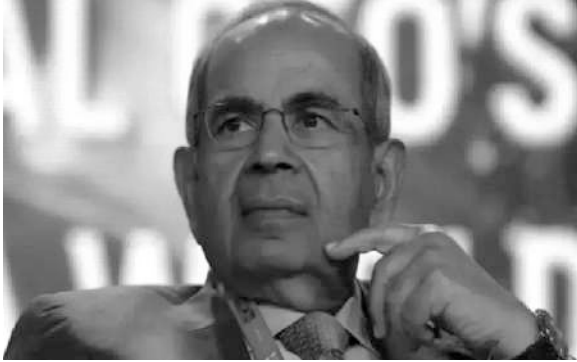
#### **FII-INTERNATIONAL NETWORK CHARTER**

- Promoting an environment of strong business relationships of India with growing Economies
- Assisting Indian businesses to expand in 42 Nations where FII has its Country Chapters
- Help from FII Investment Desk, which ensures safety and security of investment in foreign land
- Our strengthened relations with International Consulates helps easing of setting up business internationally
- We support our members in case of any dispute arises in overseas projects and the implementation.
- Support from Experts in documentation and various approvals for overseas expansion
- Support for international exhibitions, stalls in all continents
- Networking opportunities for overseas B2B, B2G
- Take advantage of FII Partnerships with International Associations
- Opportunity to participate in International Business Delegations
- Assistance to Overseas Business for setting up operations in India
- Strengthening Indian Diaspora, Businesses and Professionals
- Promoting brotherhood and Business Networking among Indian Diaspora
- Creating Awareness for Indian Diaspora to Business Opportunities in India
- International Conferences on side-lines of Pravasi Bhartiya Diwas to facilitate networking across eminent businesspersons
- Celebration of Indian & International Holidays in synergy to recognize and promote International Brotherhood

01012025







**Gopi Chand Hinduja**  
1940-2025

## **Passing of Gopichand Hinduja, Chairman of Hinduja Group**

It is with deep sorrow that we announce the passing of Gopichand P. Hinduja, Chairman of the Hinduja Group, on 4th November 2025 in London at the age of 85. Gopichand Hinduja, affectionately known as “GP,” was a visionary business leader who, along with his brothers, transformed the Hinduja Group from a modest trading enterprise into a global conglomerate spanning sectors such as automobiles, banking, healthcare, oil, real estate, and more. His leadership, business acumen, and commitment to philanthropy left an indelible mark on the corporate world and communities across the globe.



**Manuel Frederick**  
1947 – 2025

## **Former Indian Hockey Star Manuel Frederick Dies at 78**

It is with deep sadness that we announce the passing of Manuel Frederick, former Indian hockey star, at the age of 78. Frederick, known for his outstanding skills on the field and significant contributions to Indian hockey, leaves behind a legacy that will be remembered by players and fans alike. Throughout his illustrious career, Frederick represented India with distinction, inspiring generations of athletes and contributing to the growth of hockey in the country. His dedication, sportsmanship, and passion for the game earned him respect and admiration both nationally and

internationally. We extend our heartfelt condolences to his family, friends, and the entire sporting community during this difficult time. His memory will continue to inspire the hockey fraternity for years to come.



**Dharmendra**  
1935-2025

## **Veteran Actor Dharmendra Passes Away at 89**









The film fraternity and fans across the nation mourn the passing of legendary Bollywood actor Dharmendra, who passed away at the age of 89. Known as the “He-Man” of Indian cinema, Dharmendra's remarkable career spanned several decades, during which he delivered unforgettable performances and became a beloved figure in the hearts of millions.

His contributions to Indian cinema, both as a versatile actor and a cultural icon, have left an indelible mark. Dharmendra's charisma, dedication to his craft, and larger-than-life presence on screen will

be remembered and celebrated for generations. Our heartfelt condolences go out to his family, friends, and fans during this time of loss. The nation joins in mourning the demise of a true cinematic legend.



## DAYS TO REMEMBER IN NOVEMBER 2025

1 November	 Algeria	Revolution Day
9 November	 Cambodia	Independence Day
9 November	 Nepal	Constitution Day
11 November	 Poland	Independence Day
18 November	 Oman	Birthday of Sultan Qaboos
18 November	 Latvia	Independence Day
22 November	 Lebanon	Independence Day
28 November	 Albania	Independence Day

05 November 2025	:	Guru Nanak Jayanti / Dev Deepawali
14 November 2025	:	Children's Day
18 November 2025	:	National Entrepreneurs' Day



### FII BUSINESS VISIT TO THAILAND

**5 nights – 6 days**

Tentative Dates  
**18<sup>th</sup> - 23<sup>rd</sup> January 2026**

### VISIT TO THAILAND BANGKOK-PATTAYA





**HIGHLIGHTS:**  
 Meeting with Indian Embassy  
 Meeting with Chamber of Commerce  
 Meeting with Board of Investment Thailand  
 Factory / Plant Visit  
 B2B Meetings

**Day-Wise Itinerary**  
 Day 1: Arrival at Bangkok Airport. Transfer to Hotel.  
 City tour during day. Chao Phraya Dinner cruise  
 Day 2: Meetings  
 Day 3: Meetings  
 Day 4: Transfer Pattaya. City tour. Dinner.  
 Day 5: Coral Island tour with lunch. Free time.  
 Day 6: Pattaya tour and lunch, Free time, Drop to Bangkok Airport  
 Airport transfers to and fro in luxury Bus, Tour ends.  
 Stay in 4 Star & 4 Star+ Hotels

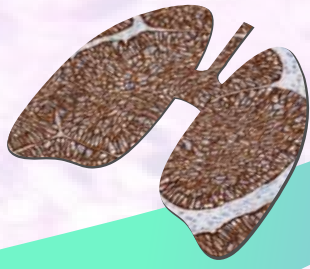
**Note :**  
 This is tentative program and itinerary can change without prior notice.  
 Last minute schedule changes can happen due to season.

**Travel Partners :** Vayudoot World Travels (I) Pvt. Ltd.



**FEDERATION OF INDIAN INDUSTRY**  
CREATING OPPORTUNITIES...BUILDING NATION!!

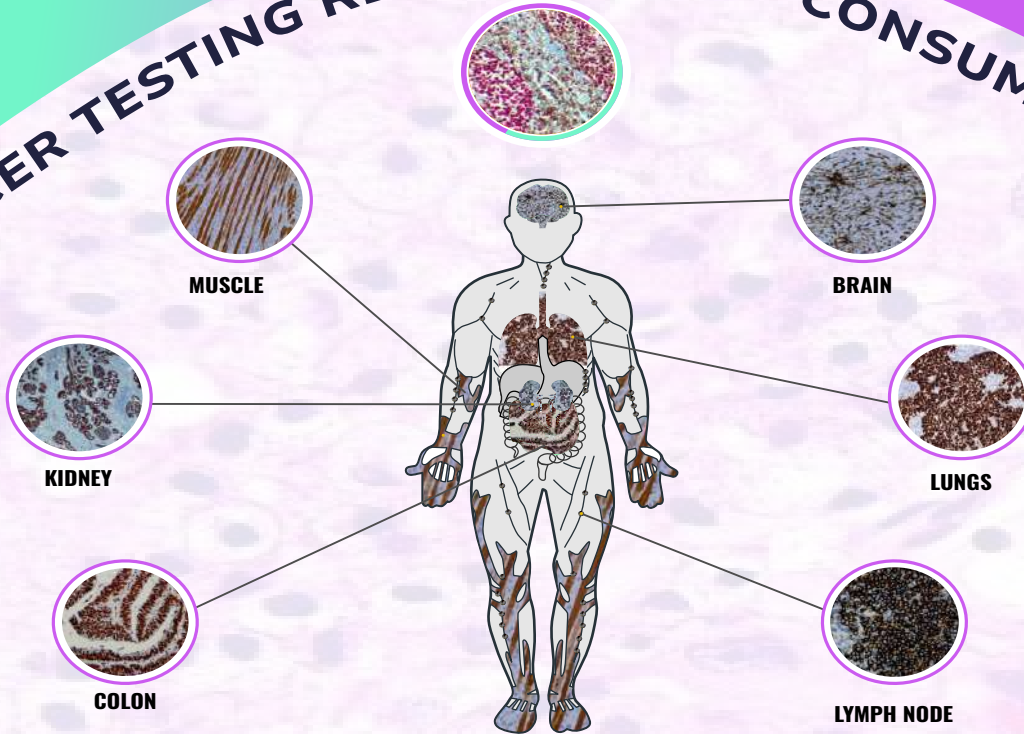
Contact : +91 98100 17267  
 Email : [info@fii.org.in](mailto:info@fii.org.in)  
 Website : [www.fii.org.in](http://www.fii.org.in)



BIOHEAVEN 360



# CANCER TESTING REAGENTS AND CONSUMABLES



## COMPLETE SOLUTION FOR IMMUNOHISTOCHEMISTRY

- Adhesive charged Slides
- Coating Solution - Histoweld™
- Rabbit Monoclonal Antibodies
- Buffers and Reagents
- Bioheaven360™ Antipolyvalent HRP polymer DAB Detection Kit

Turning Human Needs into Careful Solutions



### Bioheaven360 Genotec Pvt. Ltd.

606, Ganga Tower G6, Sector D6, Vasant Kunj, New Delhi-110070

info@bioheaven360.com www.bioheaven360.com



+91 74280 31389



To get our News Letter :



Whatsapp Your Name and Number: +91-98100 17267

• FII Newsletter being circulated in more than 145 countries of the World.

For suggestions and Advertisement please write to us at: info@fii.org.in

#### DISCLAIMER

The report is prepared using information of a general nature and is not intended to address the circumstances of any particular individual or entity. The report has been prepared from various public sources and the information received from these sources is believed to be reliable. The information available in the report is selective and subject to updation, revision and amendment. While the information provided herein is believed to be accurate and reliable, FII does not make any representations or warranties, expressed or implied, as to the accuracy or completeness of such information and data available in the public domain

Monthly Newsletter for Private Circulation Only



www.fii.org.in

Copyright Portal www.fii.org.in